



ANNUAL REPORT
2021/22

OUR YEAR AT A GLANCE 2021/22

Te Tirohanga ā Houanga



CELEBRATED
OF SPORT WAITĀKERE
HELPING KEEP WEST
AUCKLAND HEALTHY,
ACTIVE AND
CONNECTED



38,799

WATER SKILLS FOR LIFE LESSONS
DELIVERED TO 4,311 STUDENTS

400

PLAY PACKS DISTRIBUTED
TO COMMUNITY DURING
LOCKDOWN



207+

COACHES AND COACH DEVELOPERS
SUPPORTED THROUGH COACH
DEVELOPMENT PROGRAMMES

187

CLUB LEADERS FROM
116 ORGANISATIONS ATTENDED
ONLINE AND IN PERSON FORUMS



15,815

TAMARIKI REACHED THROUGH
HEALTHY ACTIVE LEARNING INITIATIVE

125



TEACHERS PARTICIPATED IN HEALTHY
ACTIVE LEARNING PD WORKSHOPS



200

CHILDREN FROM 150 SAMOAN
FAMILIES BENEFITTED FROM CULTURALLY
CENTRIC PD FOR TEACHERS



AOGA AMATA SUPPORTED
TO DEVELOP SAMOAN
CENTRIC LEARNING
ENVIRONMENTS,
INCLUDING ACCESSING
FUNDING TO BOOST
DIGITAL LITERACY



100

STUDENTS AND STAFF ATTENDED
THE INAUGURAL WEST AUCKLAND
SECONDARY SCHOOLS FORUM

\$223,397

TO 9 SECONDARY SCHOOLS FROM
TŪ MANAWA ACTIVE AOTEAROA FUND

133



MAGIC PLAY
BOXES SUPPLIED

19,720



CHILDREN ACCESSING THE FUN
OF A MAGIC PLAY BOX

8,060 kgs

OF WASTE REPURPOSED FOR
MAGIC PLAY BOX PARTS



\$940,358

TO 55 PROJECTS ACROSS WEST AUCKLAND
FROM TŪ MANAWA ACTIVE AOTEAROA FUND

82+

WHĀNAU
REGISTERED AND
GETTING ACTIVE
ACROSS 2
GOOSECHASE
CHALLENGES

3,000



WHĀNAU EACH WEEK ACCESSED
PLAY AND PHYSICAL ACTIVITY
THROUGH GEAR UP BOXES



18

ACTIVE WHAKAPAPA
EVENTS HELD ACROSS
2 LOCATIONS

900



PEOPLE PARTICIPATED IN
ACTIVE WHAKAPAPA EVENTS



216

TAMARIKI ACROSS 5 WEST AUCKLAND
EARLY CHILDHOOD CENTRES
PARTICIPATING IN HE PÍ KA RERE

1,370



TAMARIKI ACCESSING
NEW BIKE TRACKS
AT 4 SCHOOLS



S P O R T WAITĀKERE

Sport Waitākere makes a positive difference in the lives of people in West Auckland. We help build the capability of providers, encourage and support health promoting environments and enable participation in play, sport and active recreation. Sport Waitākere operates within the geographical boundaries of the Henderson-Massey, Waitākere Ranges and Whau Local Boards and has extensive networks across sport, recreation, education and health sectors.

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Our Vision

Everyone connected, healthy and active
Kia tuia, kia ora, kia tū

Our Purpose

Enabling healthy and active lives
Kia tū ora, kia ngangahau

Our Strategic Pou



LIVE

Our community environments enable healthy, active choices and people are motivated to prioritise these choices.



LEARN

Our learning environments actively promote and prioritise regular physical activity and healthy choices.

Our organisation is healthy, vibrant, responsive, and performing well. We have great people, love working together, supported and encouraged by great communities, and a storied history.

We make a difference in West Auckland because:

VALUES

We grow LEADERSHIP **Rangatiratanga**

We embrace our PARTNERS **Whanaungatanga**

We group together as a TEAM **Mahi Tahi**

We strive for EXCELLENCE **Hiranga**

Our Guiding Principles

We will

Enable Māori well-being and actively respect the special relationship of tangata whenua to West Auckland

We will

Be relevant and valuable working for our community of West Auckland

We will

Build on community leadership, knowledge and local partnerships

We will

Continue to be a learning, adaptive and innovative organisation

We will

Focus on long term change to positively benefit our community



WORK

Our workplaces actively support the health and wellbeing of their employees.



PLAY

Our community participates in quality sport, recreation and play opportunities through organised and informal settings that promote healthy, active choices.

Our Core Strategies

Enabling Participation supporting our community to provide more and better participation opportunities

Building Capability working alongside community leaders to improve capability

Transforming Environments supporting key settings to become health promoting

MESSAGE FROM THE CHAIR AND CEO

He pānui mai i te Heamana me te Manahautū

Kia ora koutou katoa

This year has been a significant one for Sport Waitākere with the organisation celebrating 30 years of helping keep West Auckland active and healthy. We are proud of what we have achieved and with three decades now behind us, we are excited and energised to see where our commitment to growing a connected West Auckland will take us in the future.

We have enjoyed a number of successes in what has been another year of ongoing disruption. The first half saw prolonged Covid-19 lockdowns across the country, with Auckland in particular spending 107 days locked down. While the pandemic dominated the headlines and was in no doubt a major disruptor, Sport Waitākere continued to thrive, making good progress in achieving our purpose of enabling healthy and active lives, *kia tū ora, kia ngangahu*.

Indeed, the 2021/22 year has been one of finding new and different ways to keep the people of West Auckland healthy, active and connected. We shone at being innovative and connected, collaborating across agencies focusing on our community's needs first and foremost.

Even in these challenging times, we have maintained a financially solid position and have also played a pivotal role in acting as an umbrella and enabling extra resource to be distributed straight to our community.

Some examples include:

- Sport New Zealand distributed funds via Aktive for us to provide financial

support to organisations experiencing hardship as a result of Covid-19. The Tāmaki Makaurau Sector Support and Regional Covid Fund contributed around \$500,000 to our community clubs.

- Foundation North provided \$20,000 for 400 play packs that were distributed through our partners.
- The Lottery Covid-19 Community Wellbeing Fund contributed \$60,000 that supported the development of kai sovereignty and Kai West projects.
- JR McKenzie Trust contributed \$100,000 funding, and Auckland Council \$25,000, for West Auckland Together.
- The Ministry of Education committed \$169,220 for support of Tafesilafa'i (Community of Care) with membership from Samoan ECE centres in West Auckland.
- The Trusts provided \$10,000 for Sporting Chance, providing financial assistance to individual school students aged 7-18yrs with a genuine financial need, helping them to take part in active recreation and sport opportunities.
- \$950,000 was distributed through Tū Manawa Active Aotearoa for projects or programmes to deliver play, active recreation and sport experiences for tamariki and rangatahi.

Our extensive work in the community is made possible by the highly valued support of our many funders, sponsors

and supporters. Our focus on advocating for equity of resource deployment in the West to strengthen our community underpins all that we do, and we thank you all for your support and for the value that is placed on us as a resource for our West Auckland community.

Community sport and recreation

We have continued to work closely across Auckland with our partners Aktive, Harbour Sport, Sport Auckland and CLM Community Sport as we strengthen our community to co-create a system that supports tamariki and rangatahi to participate in play, active recreation and sport. We have worked collectively on a strategy 'Te Ahu Whakamua' that aligns and prioritises our community sport work for the next three to five years. We are also delighted to have signed a further agreement with Aktive for another two years.

Healthy Families Waitākere

Healthy Families Waitākere's kaupapa has gone from strength to strength and we have been delighted to have been awarded a further four-year contract with Te Whatu Ora. Grounded in the fundamental understanding that people are the experts, the team has continued working closely with local champions to prioritise West Auckland communities' health and wellbeing with solutions designed by local people, not for local people.

The strength of the Healthy Families approach lies in its principle building

FAREWELLING LYNETTE ADAMS

After 18 years at the helm, Lynette is stepping down in October 2022 as Chief Executive. Lynette has made a tremendous contribution to Sport Waitākere and the wider community. Her exceptional passion for the sport, recreation, play and wellbeing sector, and indeed West Auckland as a whole, has been reflected in her long tenure.

Sport Waitākere has evolved considerably under Lynette's leadership and the organisation is now well placed for the future with an experienced senior leadership team, talented workforce and solid community partnerships and delivery contracts in place, supported by an energised and focused board.

On behalf of our Board, thank you Lynette for the passion, tenacity and leadership that you have always shown in seeking better outcomes for the people of West Auckland.

Jarrod Walton
Chair

block of collaboration for collective impact. Each and every initiative the team undertakes is developed alongside local people, community groups, agencies and ministries, collectively working to reprogramme our public structures to improve the health and wellbeing of everyone. To every person, every partner we have taken this journey with, ngā mihi nui ki a koe.

West Auckland Together

We continue to be an active contributor to West Auckland Together (WAT), a collective of like-minded community organisations that work together and support each other. The benefits of this have been particularly evident through the pandemic as we work towards our vision of community organisations working together for a thriving west Auckland. The year's focus has seen particular emphasis on working for Māori and Pacific communities by building the cultural capability of West Auckland Together partners and ultimately growing the capacity of Māori and Pacific leadership to support Māori and Pacific system-led approaches that enhance wellbeing.

Te Tiriti o Waitangi partnership

This year a key focus has been to be a more effective Te Tiriti partner by considering how our policies and actions recognise and protect Māori rights and interests, and contribute to Māori needs and aspirations. Our team has focused on developing their own capability and we are committed at an organisational level to growing our Māori workforce and having Māori participating at all levels of decision making. We have developed our Māori effectiveness plan further and have made changes to our Trust Deed, as well as increased Māori representation on our Board.

New premises

In December, the Henderson-Massey Local Board resolved to approve a new community lease to Sport Waitākere for the site located at 545 Don Buck Road, Massey. It has been a long process since we submitted our first expression of interest in September 2019, and we are delighted with the result. We are excited to create 'A home for organisations contributing to community wellbeing to share resources, work collaboratively and develop new ideas' and believe that we must work together with diverse groups to

develop joint solutions and to co-create a robust future for West Auckland. We thank all the organisations who supported us through this process and we are looking forward to moving to the new premises late in 2022.

Award highlights

We were thrilled to again this year achieve recognition for our mahi, winning the Kūmara Awards (Tāmaki Makaurau region) for Gear Up/Play Portals for enabling everyday fun, creativity and play among local children in many local (and sometimes unexpected) places, and M2M: Te Atatū for celebrating places of cultural significance through an immersive storytelling experience about the taiao and tangata through whanaungatanga and mātauranga Māori.

Our Board

Immense gratitude must again go to our volunteer Board who generously donate their time to assist the governance of our organisation, always helping us to chart a steady course. Their efforts have been tremendous and over the year, they have dedicated many hours to developing an impact strategy. They undertook community interviews to understand what our unique value is and where we can make the greatest impact.

During the year we were pleased to welcome new board member Robin Taua-Gordon from Te Kawerau ā Maki. We are very fortunate to have a Board that continually expands our aspirations and every one of them has provided valuable direction through very difficult times for so many of us. Thank you to you all for your dedication, guidance and support.

Our people

Our talented team continued to deliver through the disruption to our communities, often finding new ways of connecting and motivating. They continue to impress and over the challenges of this year, have again demonstrated that they truly are the lifeblood of this organisation. The pandemic has shown how resilient our team is, how deeply they care for the community and how innovative and bold they are in working with the community to find solutions.

None of our results and impact would have been possible without the mahi, dedication and commitment of our whānau and for this, we thank you. Noho ora mai.

Outlook

While Covid-19 may continue to be a consideration going forward, we are positively looking to the future with a commitment and focus on supporting the people of West Auckland to be connected, healthy and active. We have been proud of what we have achieved this year, and we'll continue to stretch ourselves. Our small team has big aspirations. We remain dedicated to work with our community and partners, with the ultimate aim of scaling up our impact together to deliver healthier lives, better possibilities and positive outcomes for the people of West Auckland.

Nāku noa, nā,



Lynette Adams
Chief Executive

A handwritten signature in blue ink that reads "Lynette Adams".



Jarrod Walton
Chairperson Board of Trustees



GOVERNANCE

Mana Whakahaere

Sport Waitākere is governed by a Board of Trustees, made up of nine members chaired by Jarrod Walton. As a group the Board has expertise across fields including sport and community leadership, finance, education, business, te ao Māori and Te Tiriti o Waitangi, and governance.

The Board of Trustees is committed to meeting its partner obligations under Te Tiriti o Waitangi, and embedding the Treaty principles of partnership, protection and participation within the organisation.

These Trustees generously volunteer their time and play an important role in overseeing the governance and strategic direction of the organisation, working closely alongside Chief Executive Lynette Adams.

During this reporting period, the Board committed to and attended 12 board meetings including two half day strategy workshops in February and April 2022.

Risk management

Our Board is committed to identifying and overseeing potential risk to the

organisation. The finance and risk committee meets regularly to review finances and oversee the annual external financial audit process. There are several processes in place to formally support this including conducting a full annual review of risks and reviewing the risk register together. Sport Waitākere's health and safety policy is reviewed regularly to ensure it meets necessary legislative requirements.

Communications

Our Board is committed to open and transparent communication with employees, community partners, funders and stakeholders. This is supported through regular reporting to key funders and partners, and the regular distribution of newsletters, promotion of events on social media and general communication. The organisation also issues an annual report every year and this is distributed widely to funders, partners and regional stakeholders.

Sub-committees and Working Groups

Our Board operates a number of sub-committees and working groups to

ensure focused governance and actions in line with the organisation's strategic priorities. The current sub-committees and working groups are as follows.

Sub-committees

- **Finance and Risk Committee:** Nicola Mills (Chair), Jarrod Walton
- **Māori Effectiveness Committee:** Stephanie Bidois, Michael Holmes, Robin Taua-Gordon
- **High Performing Board:** Katie Bruffy, Ivan Harré
- **CEO Development:** Jarrod Walton, Katie Bruffy

Working Groups

- **Increasing Investment:** Nicola Mills, Nick Rowland, Daniel Collins
- **Impact Strategy:** Ivan Harré, Katie Bruffy
- **Women and Girls:** Katie Bruffy, Stephanie Bidois, Ivan Harré, Nick Rowland
- **Westy Trust:** Stephanie Bidois, Nick Rowland



TRUSTEES - Registered interests



Jarrod Walton, Chair

Director/Shareholder: Chapmans Chartered Accountants Limited
Director/Shareholder: Millwater Securities Exchange (MSX) Limited
Member: Chartered Accountants Australia and New Zealand (CAANZ)
Member: Walsh Trust Finance Committee



Nicola Mills

Director: Civic Financial Services Limited
General Manager Financial & Business Performance: Auckland Council
Member: Chartered Accountants Australia and New Zealand (CAANZ)
Member: Institute of Directors



Katie Bruffy, Deputy Chair

Head of School of Bridgepoint: Unitec
Head of Community Development: Unitec



Stephanie Bidois

Senior Marketing Manager: Willis Bond and Co
Mentor: First Foundation
Dresser: Dress for Success
Director: K8 Technologies
Director: Food to Market Limited



Nick Rowland

Marketing Manager: NZ Rugby
Director: Side by Side Partnerships
Director: Doordrop Limited
Director: SX4 Limited
Director: Auckland Basketball Services Limited (ABSL)
Independent Contractor



Daniel Collins

Community Engagement and Communications Advisor: Te Atatu Labour Electorate Office
Treasurer: Rānui Action Project



Ivan Harré

Programme Manager, Pacific Sporting Partnership Programme: Netball New Zealand
Global Netball Development Lead: World Netball
Director: Aware Analysis Limited
Independent Advisor: Halberg Foundation, Sport NZ Strengthen and Adapt Project
Independent Advisor: Softball NZ, Sport NZ Strengthen and Adapt Project
Independent Advisor: Waka Ama NZ, Sport NZ Strengthen and Adapt Project
Change Consultant: Northern Football Region



Michael Holmes

Auckland Branch General Manager: JJ's Waste and Recycling
General Manager: Unique Services Limited
Director: Takirua Limited



Joined the Board in October 2021
Board Chair: Te Kawerau Iwi Tiaki Trust
Board Member: Te Kawerau Iwi Tribal Authority
Trustee: The Friends of Arataki & Waitākere Ranges Regional Parkland Incorporated (Friends of Arataki)
Director: Tiaki Trust

History of Sport

1991

Waitākere Regional Sports Trust known as Sport Waitākere established

Quinton Baddeley Acting Director

Cranwell House, 11 Edmonton Road



1995-1997

Don Oliver Youth Scholarship Foundation established

Marie Hasler – CE, 1995
Tim Jago – CE, 1995-98
Ross Dallow – Chair



2003

Waitākere Regional Sports Trust Board sign off The Trust Stadium build

Tu Nu'uali'iitia – CE
Garry Calvert – CE
Ross Dallow – Chair



2005

Waitākere Regional Sports Trust separates into two entities – The Waitākere City Stadium Trust and Sport Waitākere Trust

Sport Waitākere re-established, secures anchor SPARC investment

Lynette Adams – CE
Nick Schouten – Chair

2006

Pasifika Games becomes community led

2010

Waiwise started



PASIFIKA GAMES



1991 - 1994

1992-1994

Pasifika Games

Inaugural Waitākere Sports Awards

First Sport Waitākere logo

Sarah Sandley – Founding Executive Director

Ian McHardy - Chair
Ross Dallow - Chair



1998

Move to Alderman Drive next to Henderson Aquatic Centre

Mark Iverson – CE
Chris Timms – Chair

2004

The Trusts Stadium officially opens in October

Ross Dallow – Chair
WRST (Stadium and SW combined)
Nick Schouten – Chair
SW Management Committee
Lynette Adams – GM



The Trusts Stadium, Central Park Drive

2007

Push Play started



2008

Winner Waitākere Business Awards – Community and Volunteer Best Practice Award

He Oranga Poutama contract awarded on behalf of RSTA (Regional Sports Trust Alliance)

KiwiSport

Active Communities – FunSkills

Peter Meehan – Chair



1995 - 2002

2003

2004

2005

2006

2007

2008

2009

2010

2011

Sport Waitākere celebrates 20 years

Cyclewest programme



2014

Healthy Families Waitākere MOH contract 8M8s programme

Morag Hutchinson – Chair



2016

He Oranga Poutama transferred to Aktive

SW building at WRFC opened Oct 2016 by PM Rt Hon John Key

Jarrod Walton – Chair



2018

Healthy Families Waitākere second MOH contract



2021

Winner NZ Sport and Recreation Awards:

- Community Impact – for Magic Play Box
- Leadership in Diversity and Inclusion

Lynette Adams – CE
Jarrod Walton – Chair

10 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021

2012

He Oranga Poutama second contract on behalf of RSTA

MSD Moveit Youth Holiday Programme



2013

AKTIVE established

GAAAP – Greater Auckland Aquatic Action Plan



2015

Administer Westy Trust and support the Waitākere Half and Fun Run

Move to Waitematā Rugby Football Club



2017

Play.Sport pilot

West Auckland Together collaboration

2019

Magic Play Box... creating magic through play



2020

Healthy Active Learning



YOUNG PEOPLE AND SCHOOLS

Ngā Tamariki me ngā Kura



FUNSKILLS

Our FunSkills programme, supported by The Trusts, is designed to build teachers' confidence to deliver quality movement experiences for tamariki, especially in the junior years. Teachers participate in workshops that help them to understand the importance of movement in a child's development, how the activities relate to the key competencies in the New Zealand curriculum and then also experience a range of fun movement activities. Mentoring support is then provided to help teachers to build confidence in delivering the activities.

The Trusts funding has made it possible to develop a set of 30 activity cards covering warm up activities, cooperative activities, problem solving activities, whole group games and some 'snacktivity' ideas for brain breaks during the day.

WATERSKILLS FOR LIFE

Waterskills for Life provides 8-10 lessons for students (years 3-6) in decile 1-6 schools and is aimed at increasing knowledge and skills to keep them safe while in and around water. Over the past year, more than 4,300 students from 20 schools have participated in water safety lessons in the school pool and at the beach as part of a trial Beach Water Skills for Life programme.

The programme was delivered locally by Drowning Prevention Auckland and included curriculum support and professional development to teachers, pool-based activities and the opportunity for a limited number of older tamariki to learn in an open water experience at a local beach.





SECONDARY SCHOOL SPORT

Sport Waitākere hosted an inaugural West Auckland Secondary Schools Forum in July 2021, bringing together rangatahi from across the region to discuss the current status of active recreation, sport and play and where they would like to see change. The event was hosted in partnership with Unitec and a series of workshops were delivered that looked in depth at the lives of rangatahi.

The forum also brought together school staff to participate in professional development workshops covering Good Sports, Balance is Better and Tū Manawa Active Aotearoa funding.

The event was attended by 85 students and 15 staff, with all attendees indicating they would continue to support their rangatahi leadership back in their school settings.



“ I wanted to thank you for your help this year. We greatly appreciate your support and we look forward to working with you on the outcomes of this hui.”

Jodi Smith, St Dominics Catholic College

“ Thanks for your awesome work advocating for West Auckland School Sport.”

Tane Hughes, Liston College

TŪ MANAWA ACTIVE AOTEAROA FUNDING

Tū Manawa Active Aotearoa has provided funding to nine secondary schools in West Auckland with a total of \$223,397.38 being allocated since its creation to support projects focused on getting rangatahi active. These have included targeted projects to increase engagement with females, students with a disability, and Māori and Pacific rangatahi.

HEALTHY ACTIVE LEARNING

Healthy Active Learning is a joint government initiative between Sport New Zealand and the Ministries of Health and Education that seeks to improve the wellbeing of children and young people through healthy eating and drinking, and quality physical activity.

Sport Waitākere is part of the Healthy Active Learning initiative supporting primary and intermediate schools to create healthy and active learning environments, and better connection to their local communities.



SUPPORTING SCHOOLS

The last 12 months have been as rewarding as they have been challenging, with our team working tirelessly to plan, adapt, respond and support schools and community.

Our Advisors support 20 schools in phase one, in order to improve the confidence and capabilities of teachers (kaiako) and school leaders. We have worked with the schools to provide quality physical activity, play, active recreation and sport experiences for their tamariki.

The Advisors have supported the schools through several professional learning opportunities including planning for cultural games, filling the teachers' kete with new and refreshing games for their tamariki, planning units of work, team teaching and supporting online learning with an active health and physical education lens.

During the year we have delivered approximately 30 workshops either in person or online to our kaiako and school leaders. Some examples of these have included Zoomalicious, MoveWell professional learning development and quality unit planning for health and physical education.

View two examples of our support workshops and forums:

▶ INCLUSIVE PLAY

<https://youtu.be/UspvjtavbNg>

▶ PRINCIPALS' BREAKFAST

<https://youtu.be/zfqchEg-aio>



CASE STUDY: HALO DAY

Participate, engage and inspire was the theme for the Healthy Active Learning Opportunities (HALO) day held at Te Manawa Library in August 2021. This was the third workshop offered by the Healthy Active Learning team and the workshops have become a highlight for all Healthy Active Learning schools. The focus is on creating an opportunity for teachers to engage with each other as well as be inspired with new teaching ideas to take back to the classroom.

The event was attended by 30 West Auckland teachers from 11 different schools including Arohanui Special School and Ko Taku Reo Deaf Education.

The day started with participants getting creative with our loose parts play Magic Play Boxes. Guest speaker Associate Professor Scott Duncan from AUT then set to challenge people's thoughts around play and how risky outdoor environments are essential for child development. This presentation generated some quality discussion amongst our delegates and people were keen to take ideas presented to them back to their schools for consideration.

The Halberg Foundation and Circability then took us through some inclusion activities and korero. Circability is an organisation that provides circus arts programmes to help people of all abilities, in all communities, providing social impact circus arts and intervention-based activities that directly address social needs.

The Halberg Foundation presented around inclusive practice, creating an understanding of the different ways we could adapt health and physical education lessons to be inclusive of all abilities. He Oranga Poutama also attended, delivering korero and sharing weaving skills and te ao Māori knowledge with teachers.

ENGAGING COMMUNITIES

In our community space, engagement is a key part of our Community Connectors' role with some great examples of building capability, as well as providing opportunities for the community to play, be active and engage with each other. Key initiatives have included 'Hui Hub' and 'Make and Take'.

'Hui Hub' was created to help strengthen schools' wider community connections, spark collaboration and share good practice. Our first Hui saw more than 40 different community organisations and six schools come together. Community organisations included health providers, community hubs/houses, community developers and clubs. Feedback on the day from those attending supported the initiative being held each term.

Avondale Primary School hosted the first 'Make and Take' event for its communities with support from the Healthy Active Learning Community Connectors. The idea was to create a lunchbox event that would support the health and nutrition of their whānau. Other partners included Garden to Table, Kai 4 Communities, Fair Foods, Auckland Regional Public Health Service and the Heart Foundation.



The highly interactive event was very popular with students, parents, and teachers. Partners also commented on how high the level of engagement was and how future planning would allow for the growth of participation.

 [Avondale Primary Make & Take Event](https://youtu.be/tnOqAV2JcJw)
<https://youtu.be/tnOqAV2JcJw>

RAINBOW YOUTH

The 2020 'Voice of Rangatahi' survey, a national survey conducted by Sport New Zealand of high school students, showed an increase in rangatahi identifying as diverse gender. Within Waitākere, 8% of students did not identify as male or female.

Working with sector partners, Sport Waitākere's focus over the last year has been on transitioning support for these students from what has largely been a focus on pastoral care, to broadening the understanding of the role we all have in helping these students to be physically active and healthy, and supporting opportunities for them to actively participate in the sport and recreation pursuits they choose.

Analysis of the survey data uncovered some general themes and barriers, indicating the impact environments that are not designed for the diverse gender community have. Barriers can be prevalent in school environments at a number of levels and include elements such as gender specific changing rooms and bathroom facilities, and uniforms.

This year, InsideOUT has assisted with building capability of both Sport Waitākere team members and especially those working directly with rangatahi in secondary school settings. We have also seen a need for capability delivery to be accessible to a wider network of delivery partners.

In August 2021, we partnered with Unitec and InsideOUT to deliver a gender diversity and inclusion workshop, attended by 52 participants from 11 different organisations including other regional sports trusts, regional and national sports organisations, and schools. The workshop provided a basic introduction to gender diversity and how to ensure safe environments for rainbow rangatahi in our communities.

The Gender, Diversity and Inclusion in Sport, Active Recreation and Play Workshop is the first in a series of steps to facilitate wider participation by LGBTQIA students in sport and physical activity.



THE MAGIC PLAY BOX

The magic is not in the box, it comes from within the child



Mā te tākaro kia rere te wairua.

Play lets the spirit soar.

The Magic Play Box social enterprise has celebrated its second year and continues to grow a strong following.

Covid-related restrictions and lockdowns affected schools and our supplier partners' normal operations over the last year but despite this, Magic Play Box saw a growth in supplying boxes to schools throughout New Zealand. Increasing demand also saw a move to a bigger, more fit for purpose space under The Trusts warehouse.

Over the last 12 months, 66 schools (including two Te Kura Kaupapa Māori and one Special Education School) and three non-school organisations (including one early childhood centre, one Council facility and one regional sports trust) were supplied with a total of 133 Magic Play Boxes. This provided 19,720 children with access to junk play via a Magic Play Box as well as repurposing 8,060 kilograms of junk, diverted from landfill.

Through promotion via social media, referrals and word of mouth, along with support from regional sports trusts and other partners,

we sold Magic Play Boxes into five new regional sports trust (RST) regions over the last year. As at 30 June 2022, we have supplied boxes to schools or other clients in 16 of the 17 RST regions with enquiries coming from the remaining region.

The Magic Play Box benefitted from coverage across several different platforms, including two stories published in the Education Gazette, and also on partner websites including Sport New Zealand.

"Through the provision of a range of items in the Magic Play Box children can let their imaginations run wild, allowing for the consolidation of learning and the space for new learning opportunities to arise through play. Once we have had morning tea the question I get asked the most is - Is it time for the Magic Play Box yet? As soon as I say yes there is loud cheering from all."

Louise Faire, New Entrant and Year 1 Teacher, Edmund Hillary School

BIKES IN SCHOOLS/BIKE READY

Over the last year we have continued supporting schools to build cycle tracks through the Bikes in Schools initiative with Bike On New Zealand Charitable Trust. This initiative supports schools to find funding for a track within the school, a fleet of 50 bikes and a container to house the bikes.

Sunnyvale, Glendene, Avondale, Prospect and St Leonards Schools have been successful in gaining funding from Tū Manawa Active Aotearoa for their bike fleet. Over the past year, tracks have now opened at Avondale Primary, St Leonards Primary, Henderson Primary and New Lynn Primary.

Despite Covid interruptions, the final Cycle West funding was distributed to two community groups. Through I Love Avondale,

the Eastdale Hub was able to engage Big Foot to deliver bike skills to 30 tamariki attending the Hub's holiday programme in early January. The Bike Professor also provided bike maintenance sessions to the tamariki.

The second group to receive funding was Bike Avondale which successfully ran a local Tree Tour, taking community participants on a ride around the region looking at trees listed on the Notable Tree Schedule. The ride was well attended by 40 participants who also enjoyed the various landscape architects, historians and expert arborists on hand along the way to share their knowledge.



SPORTING CHANCE

Facilitated by Sport Waitākere, The Trusts Sporting Chance Grant was established to provide financial assistance to a school-nominated student aged 7-18 years who faces a genuine financial barrier. The grant is designed to support their participation in a physical activity opportunity across either sport, active recreation or play.

Sport Waitākere would like to thank 'The Trusts' for their continued support to provide this financial assistance to school students across West Auckland. This has enabled us to support 13 schools and 40 students in a range of ways including paying fees, purchasing equipment, and supporting the purchase of footwear – all ensuring that young people receive the support they need to fully participate.

WHAU CLUSTER

The Whau Cluster has grown over its 13 years of operation, now having 14 schools and 4,840 students under its umbrella. The purpose is for these tamariki to have equitable access to opportunities that enhance their hauora, development and resilience. Throughout the last year many of the opportunities were focused on building a closer connection to play and active recreation, rather than a sport-focused approach.

Through Tū Manawa Active Aotearoa funding, the 14 schools received \$1,000 each for 'Project Play' with most spending it on gear to enhance the play environment within their schools. Schools received additional funds to partake in a recreation-based 'activity day' which offered new and exciting experiences for tamariki.

Students were able to 'Skate to Wellness at Waterview' through receiving 35 skateboards, 35 helmets and four weeks of facilitated delivery with Māori/Pasifika and girls as the key target groups. Those who were passionate and keen to continue the experience could do so at the after-school programme free of charge, helping to reduce the financial barrier for whānau.

New Windsor School used their funding to take their entire school of 379 students to Jump Indoor Trampoline Park. The tamariki reported the day as being "the best trip ever".



"It was an experience they otherwise would not be able to enjoy. I was stoked to see the kids carrying in their permission slips in the morning – they looked like they had won the lottery! It is incredible and greatly appreciated."

Lisa Harland, Principal, New Windsor School

KAIWHAKATŌ HĀKINAKINA (MASSEY, GREEN BAY, HENDERSON)



Our team working across the four West Auckland school clusters (Whau, Massey, Henderson, and Green Bay) have had a change in their role name to better reflect their roles under Tū Manawa funding. With support from our Rautaki Māori, we looked at what the role encompassed, and were gifted the name Kaiwhakatō Hākinakina, meaning Physical Activity Facilitator. They are focused on planting the seed of play, active recreation and sport to grow healthy active tamariki.

The Green Bay cluster sought funding for the out of curriculum space and have been running a very successful Game On after school opportunity. This looks different in each of the schools with some targeting girls-only activities, developing leadership skills to enable tamariki to lead further activities during interval and others providing activities for tamariki to explore after school.

In the Henderson cluster, the new bike track opening at Henderson Primary School has seen the Kaiwhakatō Hākinakina focus on supporting the development of bike skills, while at Western Heights School, team building activities were hugely helpful as tamariki returned to school after the extended lock down period.

Massey and Don Buck Primary Schools have been learning Tapu Ae (Māori ball game) following their return to school. As part of the teaching, they learnt both English and te reo Māori words (kupu) for zones, positions, and actions.

TŪ MANAWA ACTIVE AOTEAROA

Tū Manawa Active Aotearoa provides funding for the delivery of activities for children and young people. Activities can be new or existing, and the fund has a particular focus on groups who are less active, including girls and young women, disabled people and those living in higher deprivation communities. We work with Aktive, CLM Community Sport, Sport Auckland and Harbour Sport to disseminate this funding across Tāmaki Makaurau.

The fund is split into two funding streams called the 'Local Fund' and the 'Fast Fund'. The Local Fund is for applications over \$10,000 and the Fast Fund is for projects up to a maximum of \$10,000. Over the last year, more than \$940,000 has been provided to 55 projects across West Auckland.



FUND	ORGANISATION NAME	PROJECT NAME	TYPE OF ACTIVITY	AMOUNT FUNDED
Fast Fund	Adventure Specialties Trust	Inspire	Active Recreation	\$ 8,294.00
Fast Fund	Avondale Community Action	Whānau connection and play through Ki o Rahi	Active Recreation	\$ 2,640.00
Fast Fund	Avondale Intermediate	Water Play	Play	\$ 4,500.00
Fast Fund	Avondale Primary School	Mobile PMP Resource	Play	\$ 6,840.00
Fast Fund	Bay Olympic Soccer and Sports Club	Engaging Females in Football	Sport	\$ 9,733.00
Fast Fund	Circability Trust	Circ Play – WEST Circus Sport and Play Programme	Play	\$ 9,975.00
Fast Fund	Henderson High School	Henderson High School Dance Movement Therapy	Active Recreation	\$ 7,200.00
Fast Fund	Henderson North School	Play at Henderson North	Play	\$ 8,340.00
Fast Fund	Henderson Squash Club	Henderson Squash Junior Club Night	Sport	\$ 5,000.00
Fast Fund	Hungerball	Hungry4Hauora in New Windsor	Active Recreation	\$ 9,800.00
Fast Fund	Kelston Girls' College	KVP Dance Movement Therapy	Active Recreation	\$ 9,850.00
Fast Fund	Kiwi Kick Stars	FUNtasy Football	Active Recreation	\$ 9,430.00
Fast Fund	Liston High School	Basketball Friday Fun League	Sport	\$ 2,000.00
Fast Fund	Matipo Primary School	Pouaka Hauora (Māori Gear Up Box)	Active Recreation	\$ 4,444.00
Fast Fund	MPHS Community Trust	Gear Up Our Community	Play	\$ 10,000.00
Fast Fund	Papaya Stories	Silent Disco Park Adventures	Play	\$ 6,000.00
Fast Fund	RBIT	The Big Sister Project	Active Recreation	\$ 5,540.00
Fast Fund	RBIT	The Big Sister Project	Active Recreation	\$ 9,710.00
Fast Fund	St Dominic's Catholic College	Saint Dominic's Squash Wahine – Hitting Out	Sport	\$ 9,840.00

Fast Fund	St Dominic's Catholic Primary	Beach Education for our Tamariki	Active Recreation	\$ 4,000.00
Fast Fund	St Mary's Catholic School (Avondale)	Neke Ki Runga	Play	\$ 7,619.00
Fast Fund	Sticks & Stones Aotearoa	Sticks & Stones Youth Boxing	Active Recreation	\$ 9,080.00
Fast Fund	Synergy Community Trust	我们一起“龙” Finding your Dragon	Active Recreation	\$ 9,720.00
Fast Fund	Tap lab Incorporated	Game Haven: ULTI-PLAY	Sport	\$ 7,647.00
Fast Fund	Te Atatū Sea Scouts Group	Summer Term: Water Skills exploration	Active Recreation	\$ 9,950.00
Fast Fund	Titirangi Primary	Have A Go Football	Sport	\$ 2,046.00
Fast Fund	Waitākere College	Intraschool Basketball	Sport	\$ 2,000.00
Fast Fund	Waitemata Rugby Football and Sports Club Inc	Wahine Aroha for Rugby	Sport	\$ 9,340.00
Fast Fund	Waitemata Table Tennis Inc	West Auckland Para Table Tennis	Sport	\$ 8,000.00
Fast Fund	WaterSafe Auckland Inc (operating as Drowning Prevention Auckland)	Suiting Our Kids For Learning at The Beach	Active Recreation	\$ 9,615.00
Fast Fund	Waterview School	Skating to Wellness at Waterview	Active Recreation	\$ 9,780.00
Fast Fund	Western Districts Hockey Club	The WDHC Development Programme	Sport	\$ 9,520.00
Local Fund	Auckland Basketball Services	Mobile Basketball Community Engagement & Delivery	Sport	\$ 31,750.00
Local Fund	Adventure Specialties Trust	Rangatahi Backyard Adventures	Active Recreation	\$ 36,840.00
Local Fund	Adventure Specialties Trust	Rangatahi Backyard Adventures	Active Recreation	\$ 18,400.00
Local Fund	Aroha Skate	Skate Positive Schools	Active Recreation	\$ 38,490.00



Local Fund	Auckland Climbing Youth Development	Youth Climbing High	Active Recreation	\$ 21,506.40
Local Fund	Auckland Council	Disability Bikes In Schools	Active Recreation	\$ 50,378.00
Local Fund	Blockhouse Bay Primary School	Te Atakura	Active Recreation	\$ 54,840.00
Local Fund	Epic Basketball Programme	Fai Fa'atasi - It Takes a Village	Sport	\$ 33,400.00
Local Fund	Freyburg Community School	Freyberg Community School Bike Track Project	Active Recreation	\$ 20,000.00
Local Fund	Green Bay High School	Game ON!	Active Recreation	\$ 40,000.00
Local Fund	Jafakids Mountain Bike Academy	Bellas on Mountain Bikes	Sport	\$ 11,552.00
Local Fund	LionRock Board Riders Programme	Surfing the West	Active Recreation	\$ 21,600.00
Local Fund	Matipo Primary School	Enriching Wellbeing Through Movement	Sport	\$ 14,089.00
Local Fund	Ngā Takiwā o Tāmaki Trust	Āna Rangatahi (Resilient Youth)	Active Recreation	\$ 50,000.00
Local Fund	Oaklynn Special School	Play and Smile with our Tamariki	Play	\$ 38,850.00
Local Fund	Papaya Stories	Te Hononga o Te Whau / The Connection of the Whau	Active Recreation	\$ 44,980.00
Local Fund	Prospect School	Bikes in Schools at Prospect School	Sport	\$ 18,000.00
Local Fund	Socially Good Adventures	Rangatahi have Got To Get Out in Waitākere	Active Recreation	\$ 40,000.00
Local Fund	Te Korowai Ariki	Nga Kawa o Te Ao, Being present in the environment	Active Recreation	\$ 20,355.00
Local Fund	Te Kura Kaupapa Māori o Te Kotuku	He Wānanga Tai Moana	Active Recreation	\$ 56,100.00
Local Fund	Tirimoana Primary School	Bikes in Schools/ Cycle Skills at Tirimoana School	Sport	\$ 23,000.00
Local Fund	West Auckland Pasifika Community Trust	Pasifika IG (Inspire Growth)	Active Recreation	\$ 12,000.00
Local Fund	West Auckland Riding for the Disabled Association Inc	Staying on top for Tamariki	Active Recreation	\$ 19,500.00



CLUBS & COMMUNITY SPORTS ORGANISATIONS

Ngā Karapu me ngā Tōpūtanga ā Haporī

CLUB CAPABILITY

Sport Waitākere offers development opportunities for clubs through advice, support, and leadership by providing resource, connection and/or facilitation. Over the last year significant support has been provided to clubs via online workshops and we saw an increase in clubs reaching out for support, especially as Covid restrictions eased.

The new Incorporated Societies Act 2022 again sees us shift how we support clubs as they look to review and build club systems and structures. We enable clubs to review and identify priorities using organisation health checks, and provide resource through templates and tools that guide volunteers in governing quality experiences for their members.



CLUB WORKSHOP SERIES

We have had a significant focus in the online world with the Sport Waitākere Club Leaders Forums successfully reaching 144 club leaders and more than 75 organisations. With restrictions now lifted, there is a real appetite to get back into the community and encourage in-person connection between leaders and coaches.

There are benefits to both platforms and as we move forward, we will continue to explore what we have learnt from recent years and adapt the delivery of our workshop series for Club Leaders by way of both online and in person experiences, ultimately making them more accessible and meaningful for all in our community.





CASE STUDY: WEST COAST RANGERS FC

West Coast Rangers Football Club was formed by the amalgamation of Waitākere City and Norwest United with the tagline #StrongerTogether. Sport Waitākere supported initial conversations along with Northern Region Football around amalgamation of these clubs.

When a club on its own struggles with finding volunteers, funding and meeting community needs, looking for opportunities to amalgamate with another club is a positive step and for West Coast Rangers FC, has led to a very successful merger.

The club is now boasting more than 1,300 members which is made up of 109 teams, 91 of those being junior and youth teams.

Club Secretary Lloyd Jones attributes the success to a number of factors:

- The amalgamation has allowed both clubs to remove 'past history' from the table, shifting the combined focus to the future and building a stronger entity together.
- Two committees that believed in the same thing can now make decisions grounded in good common sense and an aligned vision.
- Sharing this vision with the community in a professional manner and with the right leaders in place has helped attract sponsorship and future growth opportunities.
- Catering for the performance pathway remains an important focus, but this is now balanced with ensuring quality experiences are provided for all community members. While providing the right environment for the 3% of members on the performance pathway, the

more important focus shifts to the other 97% of members through providing quality experiences.

- The club is now investing in its people with the united vision that good people and leaders attract other good people and leaders.
- Individuals' expertise is being aligned with roles and positions at the club, ensuring that people's strengths and efforts are translating into the best outcomes. People are focused on their specific strength areas, including board members now having their own portfolio and focus areas to look after.

The West Coast Rangers FC today provides a great example of how clubs can work together to build a new future and ultimately, a new club that is both capable and well equipped to deliver the best experiences for local community.

COMMUNITY COACH DEVELOPMENT

Evolve, Emerge and Coach Developer

During the year we hosted several forums based around reviewing coach development and how that looked in our community. The results showed a clear need to adjust the way we delivered these programmes.

The pathway at each step now has the participant in the middle (coach developer, coach coordinator, coach or participant), with Sport Waitākere providing development for coach coordinators and developers through a mix of formal and informal connection opportunities.

This has seen a continuation of Coach Evolve with 15 local coaches developing and connecting through the programme. This has had an impact on 227 participants. We have also had 46 Coach Developers and Coordinators from 33 different organisations connected through a series of online forums which indirectly has an impact on over 7,500 individual participants, and ultimately supports better coach development systems and structure within these organisations. These Coach Developers, Coordinators and Coaches will continue to receive support through the existing West Auckland Coaching Network.



VOLUNTEERS

Four students from AUT Sport and Recreation were placed with us in early 2022 to complete 35-hour industry experience placements. The students worked alongside our team to gain an understanding of the wide variety of work that Sport Waitākere undertakes. This included the opportunity to explore more in-depth work across play, Healthy Families Waitākere, ethnic governance and how the Healthy Active Learning team operates.

“I received a wide overview but still such a small snapshot of all the mahi that is happening – such important initiatives that you are all tackling. The play initiatives are exciting and there is such a bustle of activity at base level.”

AUT Student

COMMUNITY

Ngā Hāpori

ACTIVE AND ENGAGED COMMUNITIES



HENDERSON-MASSEY LOCAL BOARD HIGHLIGHTS

Sport Waitākere continues to support the aspirations of the Henderson-Massey Local Board by increasing access to local spaces and places including community centres and school pools. We have successfully trialled a 'Gear Up!' box at the Te Atatu Community Centre, and although affected by Covid restrictions, the Centre is committed to providing community access to physical activity opportunities in a space where traditionally there were none.

We also supported Rutherford College to link up with Adventure Specialties Trust, a leading outdoor education and adventure therapy programme provider based in Henderson, to design and implement a programme for 15 previously inactive girls, that provided safe, inclusive and most importantly fun experiences in the outdoors.

"Kayaking was a new experience for me, something I never thought I'd do but turned out to be extremely fun. Exploring in kayaks with new friends was amazing. If I had the opportunity to do it again, I would."

Year 9 student, Rutherford College

WHAU LOCAL BOARD HIGHLIGHTS

Throughout the year we partnered with the Whau Local Board to deliver a series of engagements. The highlights included a Taonga Taakaro traditional Māori games workshop at New Lynn Community Centre, timed to coincide with Matariki, and Hungerball at Eastdale Reserve. These activations were part of a joint initiative to encourage community to get active in their local spaces and places.

We also supported Bike Avondale to deliver a 'School Ready' programme for bike week as well as a community bike tour as part of their Tree Tours initiative. Through our partners, we provided more than \$5,000 towards bikes and resource to help maintain their fleet, with over 250 tamariki and whānau involved.

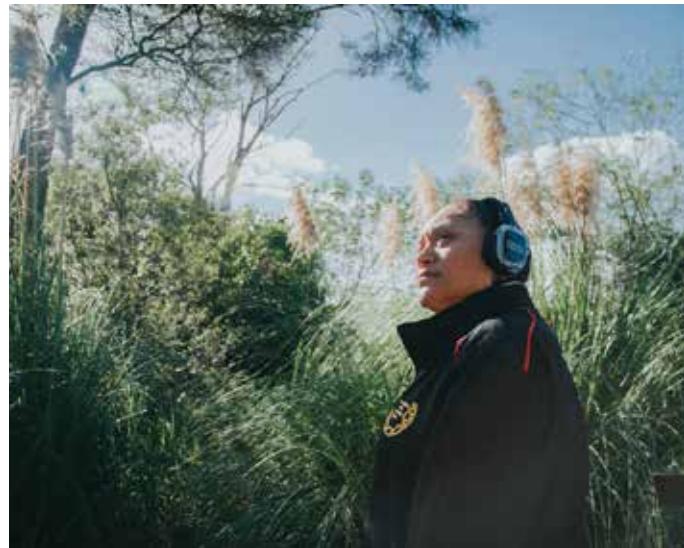
We are also really proud to continue to be a key driver on the Whau Pacific Peoples Forum and the Whau Ethnic Collective, both aimed at uplifting the aspirations of our Pasifika and Asian communities in the Whau region.



WAITĀKERE RANGES LOCAL BOARD HIGHLIGHTS

Over the course of the year, and as part of our Greenways Activation plan with the Local Board, we grew our 'Gear Up' box sites to more than six across the rohe. This has helped us grow the access to play and physical activity for whānau at school and community sites, including Glen Eden Community Centre.

We also ran the very first 'Silent Disco' walk, where we partnered with Papaya Stories to encourage whānau wearing headphones to learn more about the area while being physically active. This was also part of the 'Great Glen Eden Goosechase' – a scavenger hunt bringing whānau together and discovering their local area. There were 83 whānau registered and 216 submissions over our two Goosechase challenges first held in October 2021 and the second in April/May 2022. Prizes from local providers were an added incentive and included vouchers from local operators such as indoor climbing facility Vertical Adventures.



CASE STUDY: GEARING UP FOR PLAY

The words "we've got nothing to play with" became a thing of the past with the arrival of Gear Up play boxes to community sites across West Auckland.

Co-ordinated by Sport Waitākere and funded by NZCT and Waitākere Ranges Local Board, the boxes included a range of play equipment including balls, giant Jenga, skipping ropes, cornhole and other outdoor play items. They were located near a number of community spaces including local Pataka Kai community pantries, community hubs/houses, libraries, schools, sports clubs, community organisations and local businesses.

Community members can borrow, play with and return the gear for others to use. The aim is for each local community to own and care for the box, and also add any gear they would like to. Each includes a trolley for easy moving and has a kaitiaki (guardian) who is a trusted community member or organisation.

The Gear Up boxes help community members take advantage of their local parks, reserves and community spaces and have provided access to play and physical activity opportunities to approximately 3,000 whānau each week.





ETHNIC ACTIVITIES

The past year saw Sport Waitākere produce the 'Barriers to Asian Participation in Formal Leadership within Community Sport – A Developing Ethnic Leaders Insight Study'. This study was undertaken over the course of 18 months and was aimed at identifying barriers to engagement to support the development of Asian community leaders who could become role models and participate in formal leadership roles within community sports organisations.

This mahi led to the Ethnic Leaders Forum which provided a platform for the voice of our community to be heard, and the beginning of a movement to address significant systemic barriers for Asian people across our community sport system.

The forum brought together ethnic leaders from West Auckland to share their experience within sport, and the community. We were privileged to have Suzan Zhu (Whau Local Board), Rakesh Naidoo (Sport NZ Board member), Richard Leung (NZ Chinese Association Chair) and Hon Priyanka Radhakrishnan MP (Minister for Diversity and Inclusion, and Ethnic Communities). The panel attracted attendance from more than 70 people across local, regional and national organisations from both within and outside the sector.

Following the forum, we undertook a governance 101 four-week course that supported 13 attendees who identified as ethnic leaders. At the conclusion of the course, we tasked ourselves with supporting these individuals into roles

within community sport organisations where not only they could be their authentic selves, but also so that they could push the ethnic inclusion agenda and ultimately contribute to creating real change. This journey continues and we are really proud to be a key driver in this space, supporting clubs and individuals.

This mahi was possible due to the support of the Ministry for Ethnic Communities, Te Tari Mātāwaka, Sport New Zealand, NZCT and Foundation North.

WOMEN AND GIRLS

This year, we prioritised the re-development and implementation of our Women and Girls strategy to ensure a sustainable platform to increase opportunities for women and girls to be connected, healthy and active in West Auckland. This has extended across both secondary schools and community settings.

The three keys strategic intentions are:

- Women and girls are represented in leadership and influencing roles across the sector.
- Access to and participation of women and girls in active recreation, sport and play increases.
- Social and physical environments support women and girls to be connected, healthy and active.



CASE STUDY: BOOST FOR WOMEN'S RUGBY

The uniting of three rugby clubs to create a new women's team for the start of the 2022 season delivered a healthy boost for women's rugby in West Auckland.

Suburbs, Waitākere and Waitematā Rugby Clubs collaborated to create the Wahine West Rangers with the key motivation of providing West Auckland women the opportunity to excel, participate and compete in women's rugby.

Over recent years, rugby has grown hugely in popularity for women. Unfortunately though, in some locations there are still limited options for girls and women to play, usually due to insufficient numbers to make up a team.

This is the first time the clubs have united to create a women's team and Sport Waitākere provided guidance and support with concept, coach development and funding opportunities to the clubs to support the creation of the new team.



“This is an opportunity to retain and recruit wahine to our community, whether it’s to participate or to excel as a player or as an administrator/coach. What we’re doing is offering an option to do either, so they don’t have to go to the other parts of the city. Working independently our respective clubs don’t have the numbers to make up a full women’s team, but as a united entity we do. This is a real game changer for women interested in playing rugby this season and beyond.” *Brent Semmons, Waitematā Rugby Club*

“The launch of the Wahine West Rangers is going to provide a really exciting pathway for girls and women looking to give it a go or transition into the sport from other winter codes. Moving forward, we’ll be working closely with our secondary school partners to foster connections with a view to helping to grow the programme in the second year and into the future.” *Casey Redman, Regional Sport Director and Women and Girls Lead, Sport Waitākere*

HEALTHY FAMILIES WAITĀKERE

He Oranga Whānau Waitākere



A healthier Aotearoa starts in the places where we live, learn, work and play. In healthier environments, children learn better, workplaces are more productive, people are healthier and happier and communities thrive.

At Healthy Families Waitākere, we work alongside community to think differently about the underlying causes of poor health and identify the changes we can make together - in our schools, workplaces, sports clubs, marae, and other environments that will support making the healthy choice, the easy choice.

Healthy Families Waitākere is a Ministry of Health funded initiative and one of eleven locations across Aotearoa supporting change for better health and wellbeing in order to prevent the rise of chronic diseases.

PLAY

NEW WAYS TO PLAY IN GLEN EDEN

Installed over the Christmas holidays, the Glen Eden Play Trails were uniquely designed to promote free play for whānau visiting the library or passing through. A trial 'pop-up play' event in late January saw the addition of games, crafts and an array of play activities in a focused afternoon event to introduce the area to local families.

The play trail concept was developed through a collaboration with Healthy Families Waitākere, the Glen Eden Library and The Open Fort, specialists in creative ideation workshops, training and learning through games and play. The Waitākere Ranges Local Board supported this project as part of their ongoing Glen Eden Activation Programme.

The value of play is well recognised for bringing multiple benefits to children and families. Play helps develop imagination, dexterity, physical confidence and cognitive and emotional strength. Ensuring the play trail met the needs of local families was essential, and engagement with local tamariki was critical to ensuring local relevance for Glen Eden.

Open Fort held co-design sessions with local school students last year to feed into the design of the play trail. The learnings of the trial events will help to shape the development of future community-focused play events.



“ It is great to see the children’s ideas being applied, and we hope that, especially in these difficult times, they bring some much-needed fun.”

Michelle Clayton, Waitākere Ranges Local Board Member

MĀORI

TŪTEI

Over the last year, rangatahi from West Auckland Middle School and Te Atatu School were guided through Tūtei, linking experiences in nature with mātauranga (knowledge) through pūrākau (narratives, origins).

Tūtei has been developed as a series of workshops, with sessions on mau rākau (Māori weaponry), ngahere (bush, forest), rope and ahi (fire) including building a shelter, harakeke weaving and knot tying, and hika ahi friction fire. The initiative involves a breadth of activities spanning physical activity, health, wellbeing, and sustainability.

Tūtei provides an opportunity for rangatahi to participate in traditional activities in the taiao, learning survival techniques, traditional Māori games, Pūrākau and in general gives them an insight of how in earlier times Māori sustained their whānau, hapu and iwi.

Importance is placed on the sharing of Pūrākau to underpin and give deeper understanding of the 'why' behind our actions, pūrākau serves a vessel to store and pass on mātauranga to future generations. Since taking part in the workshop series, students have held wānanga (meeting) to explore how they as knowledge holders of Tūtei could continue the kaupapa with younger students.



“After Tūtei I went home and told my dad that tī kāuka leaves are really good for starting a fire, he asked me how I knew that – I told him I learnt it at Tūtei.”

Tūtei participant





INDIGENISING EARLY LEARNING ENVIRONMENTS WITH HE PĪ KA RERE

Children are born ready and eager to explore our physical world and begin developing their sense of place in early childhood. Equipped with curiosity and their five senses, young children set out to explore their environment to make sense of the world around them.

Māori have understood the importance of this for generations, weaving pūrākau (stories of origin) and takaro (play) together, so tamariki have an embedded sense of place in the world, tūrangawaewae.

Bringing this knowledge into the modern world, He Pi Ka Rere was created to nurture and develop the whole being of tamariki (children). He Pi Ka Rere connects traditional Māori knowledge through games and activities to whakapapa and expands knowledge of language, waiata (singing), arts, and te ao Māori (Māori world view).

He Pi Ka Rere has been trialled in five mainstream early childhood education (ECE) centres in West Auckland, involving 215 tamariki and whānau through 17 interactive sessions with kaiako and tamariki taking part. The trial demonstrated clear success and achievement across every indicator, including knowledge, movement, activity and self-directed play.

With the clear successes of He Pi Ka Rere, the initiative is poised to soar to new heights, with partners Healthy Families Waitākere and Toi Tangata currently developing a plan for expansion across more ECEs soon.

“Trialling He Pī Ka Rere in mainstream early learning environments evidenced the kaupapa physical, emotional and social benefits for all children to enjoy at their own level of capability – with success for everyone who participates. Kaiako unanimously reflected on how tamariki were improving their movement skills, using te reo daily and interpreting their place in the world using Atua (gods).”

Mike Tipene - Ngāpuhi, Te Rarawa, Rautaki Māori (Māori Systems Lead), Healthy Families Waitākere

“We are told that it’s important to incorporate dual heritage, but we are never really taught how other than through waiata and karakia. It’s skimmed over and not realistic in practice. Whereas this programme makes it a real, natural part of our practice.”

Centre Kaiako



ACTIVE WHAKAPAPA LEADS THE WAY IN WEST AUCKLAND

Active Whakapapa has been enjoyed by people in the community, MPs, Councillors and school students throughout the year – educating and connecting people to place, space, and face whilst normalising te reo Māori being heard, seen, and spoken in our local parks and green spaces.

Active Whakapapa is a site-specific storytelling experience, sharing the history of Mana Whenua while traversing the whenua. Through te reo, waiata and English, a recorded headset shares the history of the whenua underfoot, with pūrākau (stories of origin) generously shared by local Marae, Iwi and Hapū.

With funding from the Local Activation Fund from Auckland Unlimited, Active Whakapapa was able to extend its catchment to schools and community for free. For the month of June, hikoi (walks) were held in Orangihina and Henderson Park for people in the community and school students to enjoy. Across 18 events, each walk could host 50 people and were all at or near capacity, clearly demonstrating the popularity with the people of West Auckland.

Healthy Families Waitākere is committed to continuing the kaupapa, securing 100 headsets which people will be able to hire for community-led events in the future. The team are also looking at scoping for further locations to host events in West Auckland.



“ This was a great opportunity to engage with the whenua and the whakapapa of the area. With great stories and a fully immersive walk, it was an amazing way to link a simple stream into the community in which it runs through.”

Hon Kelvin Davis, Māori Crown Relations MP (after taking part in an Active Whakapapa hikoi in Henderson)

“ Active Whakapapa is a wonderful opportunity for students. It links the wellbeing focus, the new history curriculum, and the local environment and is something families can replicate. There is a strong need to find out more of the local history, so children have a connection to their part in it.”

Irene Ogden, Principal, Henderson North School

KAI

TAKING A VILLAGE APPROACH TO IMPROVE FOOD SECURITY

Growing a 'kai village' is at the heart of a new initiative in Massey and Glenavon. The Kai Village concept was identified as a channel to grow strong community connections, foster local food growing and consumption, and work towards building better food resilience in local areas.

The Kai Village will be focused on building a robust local food system that shortens the distance between food producers and consumers. The emphasis is on prioritising the localisation of all phases, from growing, foraging, preparing, and packaging to sharing, eating and recycling.

The concept puts all decisions relevant to kai in the hands of the local people involved with feeding their community, resulting in direct decision-making that ensures community needs are being met.



“ There are many whānau and individuals who struggle to put food on the table every day and every week, and this has been exacerbated by Covid-19. West Auckland has an abundance of food relief initiatives, and more than 50% of these currently operating provide free food through food banks, pātaka and community dinners. These are certainly valuable in increasing access to food for our vulnerable communities. Still, despite the array of free food available, families continue to face insecure food sources ultimately impacting their health and wellbeing.”

Rea Kenkel, Healthy Families Waitākere Systems Innovator

MANA MOTUHAKE O TE KAI – KAI SOVEREIGNTY

Over the last year a roopū dedicated to exploring what food sovereignty means for West Auckland Māori has continued to evolve its mahi.

Our core roopū is made up of Healthy Families Waitākere, Community Waitākere and Hoani Waititi Marae, and throughout the year we have engaged with many other organisations and whānau on the issue of food security and how to create kai sovereignty in West Auckland.

Kai sovereignty emphasises placing control of food back into local communities. Our collective aim with this initiative is to vitalise the mana of kai in West Auckland alongside our Māori whānau and communities.

Following the sharing of experiences and perspectives from whānau and community, the roopū has developed a shared vision of what kai sovereignty would mean for the region. This vision is to support the localisation and creation of a kai ecosystem, leveraging ancestral practices to inform community-led solutions and enabling whānau and community wellbeing.

There are three key strands to this vision; Tāngata, Taiao and Tikanga.

Under Tangata, Māori in West Auckland are healthy and nourished. Sharing kai and learning about and through kai strengthens social connection and community. Taiao ensures the unique identity of the whenua of West Auckland is recognised and celebrated, and that the ecosystem is thriving and biodiverse. Māori hold sovereignty over the land and food is grown following matauranga Māori systems. Finally, Tikanga looks at the role of kai as sacred taonga enhancing mana in West Auckland. Tikanga o te kai is woven through day to day activities and the whakapapa of kai is understood.

Looking ahead, this vision will now underpin development of the full kai sovereignty approach for the region.

REIMAGINING TE PUNA MARKET FOR FRESH, AFFORDABLE KAI

Launching six weeks before the first Covid-19 lockdown, Henderson's Te Puna Market faced the ups and downs of trading under Covid restrictions. More than two years later, organisers embarked on a community engagement process to help reimagine the market to meet local needs.

Te Puna Market was launched by Kai West, a collective of organisations embedded in the West Auckland community with a shared kaupapa of strengthening local food systems to increase food security and resilience.

Since its first market in February 2020, Te Puna has had to adapt to the changing environment and Covid-related restrictions, including moving to a click and collect service during lockdown. The process of redesigning the market involved a small group of vendors/stakeholders, considering future options for how to utilise this space and how to best offer local goods.

The next phase involved the project team taking several ideas out to the community for their feedback before carrying out a three-month testing period. Te Puna Market is funded by Panuku Development Auckland and current membership of Kai West includes Healthy Families Waitākere, Fair Food, WEST, MPHS, Massey Matters, EcoMatters and Community Waitākere.



WELLBEING



NEW DIGITAL APPROACH BRINGS WELCOME CONNECTION FOR SAMOAN ECES

New technology in West Auckland Samoan ECE centres has provided a critical digital connection for faiaioga (teachers) and aiga (families) after Faiaioga involved in Tāfesilafa'i, the West Auckland Samoan ECE community of care, identified an urgent need for increasing their digital capacity and capability.

Tāfesilafa'i was created to address the lack of resources and support for faiaioga that was centred on Samoan cultural values and language. The group's aim is to grow faiaioga capacity and exchange knowledge, to develop pedagogy and curriculum with a Samoan worldview.

The latest innovation saw a collective approach to increasing digital capacity in the Samoan ECE setting through

developing Pacific methodologies in STEAM (science, technology, engineering, arts, and maths) and aiga engagement.

Funding from The Western Initiative and Foundation North supported the provision of laptops across four centres including Aoga Amata Centre (Avondale), Luplesina Aoga Amata Preschool (Glendene), Rosebank Early Childhood Centre (Avondale) and Taulapapa Leata Su'a Aoga Amata (Henderson).

Faiaoga have since taken part in professional learning development to build digital literacy capabilities, enabling them to connect with one another, online resources, funding opportunities and take part in virtual meetings.

“The Western Initiative is pleased to partner on this ethnic specific innovation that not only builds digital capacity, but also provides a platform for faiaioga and Aiga to talanoa about opportunities and pathways into the technology industry.”

Fole (Daleki) Finau, Intrapreneur – Community and Social Innovation at The Western Initiative – Auckland Council

TĀFESILAFĀ'I CELEBRATES THE ACHIEVEMENTS OF PHASE TWO AND LOOKS AHEAD TO EXPANSION IN PHASE THREE

Phase two of Tāfesilafā'i has seen the progression of the initiative centring the Samoan Worldview in early learning environments. The conclusion of phase two saw the development of an evaluation impact report, sharing the strengths of Tāfesilafā'i in:

1. Providing a space for faiaoga (teachers) to create and share culturally centric educational resources which are critical in enabling these unique learning environments to thrive.
2. The value of culturally centred professional learning and development which leads positive outcomes for faiaoga and aiga (families).
3. Establishing and strengthening relationships to enhance the early learning environment for the benefit of faiaoga and aiga.

Tāfesilafā'i is now entering phase three, which will see the network expanded to South Auckland with five Aoga Amata joining the network. Tāfesilafā'i will continue to explore ways to work with the Education Review Office and the Ministry of Education's Pacific Team to trial culturally appropriate ways to review centres, which is currently structured in a western framework.

"Tāfesilafā'i has provided us with knowledge and skills, particularly from our own Samoan 'Fa'amalama o le Tofāmanino' (worldview). Now we feel confident and empowered to use our own pedagogies that are fundamentally grounded on our Samoan values, language, culture, and spirituality." Faiaoga

"The continuing support from the stakeholders, who have been instrumental in establishing this initiative, to enable our aoga amata, teachers, children and parents to dream their dreams, to grow and to achieve what they may never have thought possible before. Faiaoga share the children are happy and engaged in their learning, and we are the living evidence, our children, parents and communities – this is all the evidence we need to see to know Tāfesilafā'i is working." Palea'i-Foroti, Fa'atonusili (Director) at SAASIA



RESEARCH FINDINGS DIRECTLY BENEFIT ECE STUDENT TEACHERS' WELLBEING

Teachers play a critical role in the health and wellbeing of children, providing experiences and interactions which support tamariki to explore their world, try new things, solve problems, create strong relationships, and discover how their bodies work.

Prioritising teachers' wellbeing during their tertiary education and embedding self-care practices early in their journey is critical for their long-term wellness and that of the children with whom they work. This was the focus of the first phase of 'Senses of Hauora and Wellbeing in Early Childhood Initial Teacher Education (ITE)', a collaborative study from researchers at Auckland University of Technology, Unitec Institute of Technology, The University of Auckland, and Open Polytechnic.

In response to the wellbeing challenges teachers face working in ECE settings, Healthy Families Waitākere led the formation of a sector-wide Kaiako Hauora (teacher wellbeing) Strategic Working Group, which subsequently transitioned into the Kaiako Hauora Innovation Team. Research into ECE student teacher wellbeing was identified as a key priority for the sector by the working group.

Research findings indicated there is no one-size-fits-all solution to supporting student teacher wellbeing and that children's wellbeing is the most common motivation for studying, so the study experience needs to reflect this motivator. Student teachers also recognise the importance of taking time to care for their wellbeing and having a support network around them.

The findings have already influenced how the ITEs (Initial Teacher Education) are working. Unitec has added a new course, EDUC5000 Hauora, to the Bachelor of Teaching (ECE).



At AUT, the findings have resulted in a greater appreciation of the complexity and interconnectedness of students' learning and wellbeing, and a focus on increasing opportunities for student teachers to connect with leaders in the field of teacher wellbeing.

In another significant move, New Zealand Qualifications Authority is introducing a new code for pastoral support for tertiary and international learners that requires all tertiary providers to foster safe and inclusive learning environments and support learner participation and engagement.

"This has led to a much stronger emphasis on connecting students to the support services available and staff understanding those supports in a holistic way."

Andrew Gibbons, AUT Professor

ROSEBANK LEADING THE WAY IN GROWING WORKPLACE WELLBEING

Recognising the importance of health and wellbeing in the workplace, the Rosebank Business Association (RBA) started the Rosebank Wellbeing Initiative in partnership with Healthy Families Waitākere in 2020. The project's second year (2021) saw a reset for the collaboration between 34 key business, community and government stakeholders.

The core leadership group's ongoing role is to champion and guide the wellbeing initiative and create a community of practice where business leaders can share knowledge, resources and tools to support employee wellbeing within their workplaces.

Several initiatives have been implemented as part of the wider collaboration and the RBA also developed a survey to understand what wellbeing looked like to its members and the teams' immediate stressors. The survey provided baseline

data on wellbeing, recognising the critical role wellbeing has to play in overall personal and business success.

The Rosebank Business Association represents more than 600 businesses and 9,000 plus people across the 154-hectare Rosebank Peninsula in West Auckland.



WEST AUCKLAND TOGETHER – WORKING COLLABORATIVELY

Ehara taku toa i te toa takitahi, engari taku toa i te toa takitini

My success is not mine alone as it was not the work of one but the contribution of the collective.

The aim of the West Auckland Together (WAT) collective is to contribute to 'A thriving West Auckland'. It is a collective of community organisations that are committed to working for Māori and Pasifika, founded on a history of strong collaboration and whakapapa of innovation. It is purposely set to 'hold the space' for organisations to participate and be involved in collective mahi as appropriate.

The key elements of value that WAT looks to prioritise as it creates, supports and enables the conditions for transformational change are relationships, capacity building and collaboration.

Like many community organisations throughout the motu, WAT members found themselves having to pivot their focus during the Covid-19 response. Working collaboratively on mahi that responded directly to the urgent needs of the community became the priority.

Sport Waitākere and Community Waitākere team members supported VisionWest and Kai Avondale by delivering emergency food parcels created for larger households with multiple families and generations. Other examples of the collective response to Covid-19 were around securing funding to supply hāngi to whānau in need and play packs to approximately 250 families.

WAT also shared information on the Ministry of Social Development Community Connection Service Providers so people knew where they could access help in West Auckland.

Members of the collective undertook weekly check-ins to support each other with conversations around vaccination policies, ways to look after our essential workers, and techniques to protect the mental wellbeing of our teams and the community.

The wins haven't just been Covid-19-related, and WAT has a lengthy list of achievements. In recent times, it has:

- Developed a Māori cultural capability locator tool that eight organisations are using to develop their own cultural capability.
- Supported the community in accessing resources dedicated to improving health and wellbeing during self-isolation, through the West Auckland Together digital hub.
- Created and distributed activity-based NCEA study packs.
- Supported vaccination drives.

WAT has big plans for the future and wants to reset and revisit initiatives that have been on hold due to the Covid-19 response, and potentially develop new priority areas such as digital equity. The collective aims to maintain its focus on supporting Māori and Pasifika wellbeing outcomes, including enabling more Māori and Pasifika to step into leadership and governance roles.

Over the course of the past two years, WAT has witnessed an increase in connectedness both between members, and in the community, and wants to maintain this momentum. Through building collaboration and respectful relationships, the collective has served the people of West Auckland effectively while maintaining the mana of those most in need. It aims to continue to build and develop without losing its ability to be flexible, something that has proven invaluable in recent times.





Healthy Families NZ is a Health NZ funded chronic disease prevention initiative that focuses on creating healthy, more equitable communities. The approach of Healthy Families NZ recognises that communities are best placed to understand and prioritise their own health and wellbeing.

Healthy Families NZ's kaupapa is to work collectively to improve people's health and wellbeing where they live, learn, work and play. Our approach recognises that sustainable change requires long term commitment by multiple partners, from different sectors, at multiple levels. It acknowledges that to make systems level change in a community it is critical that an understanding of that community, its needs, unique challenges and opportunities, are considered in the solution.

Healthy Families Waitākere is one of ten Healthy Families NZ localities across Aotearoa. Each Healthy Families NZ locality is different; the people, environment, strengths and challenges are all specific to their context. The approach of Healthy Families NZ embraces the unique needs and aspirations of communities, using systems thinking and social innovation to create sustainable change.

In 2021/22, the Healthy Families Waitākere team has made significant progress in their key focus areas with some major achievements in specific pieces of work, some examples of these are; Tafesilafa'i, Active Whakapapa, Kai Sovereignty and the play system.

The Healthy Families Waitākere team plays a vital role in the wider Healthy Families NZ whānau. We are incredibly grateful for the high-quality initiatives that have contributed to supporting positive change over the last year, with a special thanks to Kerry Allan, Manager of Healthy Families Waitākere for her commitment and passion for this kaupapa. Thank you to the Sport Waitākere team for supporting Healthy Families Waitākere in their work - there is some amazing mahi happening in West Auckland and it is a pleasure to be working alongside such passionate, knowledgeable people.

MELANIE TURNER
Senior Portfolio Manager
Health NZ



With Sport Waitākere's vision of "Everyone connected, healthy and active | Kia tuia, kia ora, kia tū", and Aktive's vision "Auckland – the world's most active city | Tāmaki Makaurau – te tāone ngangahau rawa o te ao", our kaupapa are aligned and focused in the same direction.

Aktive's vision is underpinned by strategic priorities that look to help shape the future of play, active recreation and sport across Tāmaki Makaurau. One of these priorities: Together we go further | Kia koke i roto i te kōtuitanga, marks a genuine belief that supports how we work with others.

Building on this, Sport Waitākere was engaged in the Strategy, Roles, Functions and Responsibilities workstream of Te Ahu Whakamua, an enabling plan that Aktive developed with a focus on adapting so collectively we can be more efficient and effective, ultimately with greater positive impact on the communities we serve.

The journey we embarked on as part of this workstream involved establishing areas of strategic alignment and a set of shared strategic priorities, as well as designing effective collaborative arrangements and ways of working for consistency – a strong foundation we continue to build on together.

At a community level and despite a year with more Covid-19 disruptions, Sport Waitākere continued to strengthen its local knowledge and collaborative approach, further extending its mahi and supporting its communities.

We acknowledge the work Sport Waitākere has done regarding the capability build work with clubs, schools and community organisations, showing different ways of supporting the community through the disruptions. There were many online and blended workshops with one example focused on ethnic engagement that Sport Waitākere undertook, contributing directly to our growing remit of supporting ethnic communities to access sport, active recreation and play opportunities through providing clearer pathways into governance and participation.

We would also like to take this opportunity to acknowledge Lynette Adams following the announcement she is stepping down after 18 years with the organisation. Lynette has made a significant contribution to Sport Waitākere and the wider community. We wish Lynette all the very best with her future endeavours and also reinforce our support to Jarrod Walton, the Board and the wider Sport Waitākere team as we work to progress our partnership into the future for the good of the communities we collectively serve.

JENNAH WOOTTON

Chief Executive

Aktive



FUNDERS AND SUPPORTERS

Ngā Kaitautoko me Ngā Puna Pūtea

Thank you to our investment, contract, funding and awards partners and supporters for helping us achieve our vision of a community where everyone is connected, healthy and active.



- █ Aktive - Sport NZ
- █ Aktive - Auckland Regional Council
- █ Aktive - Foundation North
- █ Aktive - New Zealand Community Trust (NZCT)
- █ Auckland Council (Local Board & Projects)
- █ Auckland Council - Other Grants
- █ Department of Internal Affairs
- █ Ministry of Education - Pacific Education Innovation Fund
- █ Ministry of Health (Healthy Families Waitākere)
- █ The Trusts Community Foundation (TTCF)
- █ Programme income
- █ Other income

Sport Waitākere is a registered Charitable Trust and receives funds and grants from various sources to fulfil its role in the community. The majority of this funding is 'tagged', which means it is provided to Sport Waitākere for a particular purpose. Sport Waitākere can only use it for that specified purpose and must report back to the funding provider about how funds are spent or else return them.

SPORT WAITĀKERE ADDITIONAL GRANTS AND SPONSORSHIP:

J R McKenzie Trust • Ministry of Social Development – Food Secure Communities • West Auckland Trust Services (The Trusts)

For full details of Sport Waitākere's financial statements for the year 1 July 2021 to 30 June 2022 please visit www.sportwaitakere.nz

A graphic of the Waitakere Ranges, featuring a dark green circular base with a lighter green fan-like shape extending upwards and to the right, set against a dark teal background.

WWW.SPORTWAITAKERE.NZ