



SPORT  
WAITĀKERE  
2024/25  
ANNUAL  
REPORT

Tuia i runga, tuia i raro.

Tuia i roto, tuia i waho.

Tuia te muka herenga tāngata.

Ka rongo te pō. Ka rongo te ao.

Tīhei mauri ora!

E ngā mate haere. Haere i te aukume, haere i te au rōma, haere i te au hirere.

E hirerere atu ana ki te pōuriuri, ki te pō tangatango, ki te pō e ngā ai te moe.

Ko Kiingi Tuheitia Pootatau Te Wherowhero te tuawhitu ki te rangi.

Ko Te Arikinui Kuini Nga wai hono i te po ki the whenua.

E ngā mana, e ngā ihi, e ngā reo, tēnā koutou katoa.

Tākiri mai te haeata nā runga i te karamatamata o Hikurangi.

Māwhiti ana te ahu ki ngā Rau pou a Maki.

Ka tapako atu rā ki ngā wai tuhonohono o Waitākere ki te Wai ū Pareira.

E ko Te Kawerau ā Maki, tau ana!

Kei ngā ika a Whiro, ngā hapori whānui o te uru. Nei rā te reo kōtua ki a tātou katoa.

Ko ngā kupu, ko ngā pito kōrero e whai ake nei, he whakanui i ngā paetae kua tutuki tahi ai tātou ko te hapori i te tau kua taha ake nei.

Nō reira, e ngā raurangatira,

Tēnā koutou, tēnā koutou, tēnā tātou katoa.

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# ABOUT SPORT WAITĀKERE

WE WORK WITH OUR COMMUNITY AND PARTNERS TO  
MAKE IT EASIER FOR PEOPLE TO BE ACTIVE, CONNECTED,  
AND WELL THROUGHOUT THEIR LIVES.

Through sport, play, and active recreation, we create opportunities alongside local people that are meaningful and accessible to everyone. By building capability across clubs, schools, and local groups, we enable more people to lead positive change in the spaces where we spend our time.

We know that wellbeing is shaped by many factors, so we focus on approaches that strengthen communities and deliver lasting benefits for West Auckland.

Sport Waitākere operates within the geographical boundaries of the Henderson-Massey, Waitākere Ranges and Whau Local Boards and has extensive networks across sport, recreation, play, education, community and health sectors.



# MESSAGE FROM TE KAWERAU Ā MAKI

## HE KARERE MAI TE KAWERAU Ā MAKI



TE KAWERAU Ā MAKI

Te Kawerau ā Maki is a proud Hikurangi (West Auckland) based iwi with a strong affiliation to the Tainui waka. The tribal heartland of our iwi lies in Hikurangi and Ngā Rau Pou ā Maki (Waitākere Ranges) along with lead interests in the Upper Waitematā.

Our tribal name comes from the eponymous ancestor Maki who settled the northern parts of the Tāmaki Makaurau region in the early 17th century.

Our mission is to represent and advocate for the people of our iwi, manage and grow our iwi assets, and drive development that enhances our cultural, social, and environmental wellbeing.

Over the past year, we have deepened

the connection between Te Kawerau ā Maki and Sport Waitākere, creating space for iwi perspectives to be part of important conversations and decisions. We are excited to see that Māori have an explicit space at every decision making level at Sport Waitākere, an approach which is acutely aligned to Sport Waitākere as a strong partner in Te Tiriti o Waitangi, and we are excited that this is continuing to grow as the organisation evolves.

We value the relationships we've built and the shared commitment to working in ways that honour Māori and support the wellbeing of our communities. I look forward to continuing this journey together in the year ahead.

Robin Taua-Gordon, Te Kawerau ā Maki.

## MESSAGE FROM THE CHAIR AND CEO

# HE PĀNUI MAI I TE HEAMANA

2024/25 was a year of stepping up and truly living our Impact Strategy. With the groundwork of our courageous 20-year strategy now firmly laid, we knew it was time to be brave and take the next leap in ensuring our ways of working match our intentions. So, in this period we launched our first 'One Team' structure, a brave move grounded in our commitment to West Auckland and our role as kaitiaki of every cent entrusted to us.

In any space, change is never easy, especially change that requires a shift in mindset. I want to acknowledge the entire Sport Waitākere team. Even with strong relationships with key investment partners like Te Whatu Ora and Aktive, and full support from our Board, reshaping our entire structure required real courage and a shared belief in our vision. We knew we couldn't shy away from the challenge, especially in a climate of tightening funding,

so we leaned in, determined to focus every resource where it matters most, community impact.

A few months in, we're already seeing the benefits. Our teams are working more closely, collaboration is becoming the norm, and some of the community impacts are deeper and wider than we have ever seen before. This is an ongoing journey, and in the community sector, staying ahead means reading the horizon and steering with purpose. I'm immensely proud of our team for keeping our community - and the impact we create with them - at the heart of every decision they make.

It would be remiss of us not to acknowledge what is ahead of us in 2025/26. A general election, an acceptance that funding will only get tighter, and a need for Sport Waitākere to continue to evolve to meet the demands of our communities. I am, however, confident

that with the agility we are building into both our strategy, and indeed now our structure, Sport Waitākere is in as strong a position as ever to stay true to our vision of making West Auckland connected, healthy and active, whatever may come our way.

As we look ahead, we're also preparing to unveil a new chapter in our story - a refreshed brand that reflects who we are today and where we're heading. Born from sport, our work now spans far beyond the field, championing movement in all its forms, honouring local voices, and driving initiatives that explore health in its fullest sense. Our deep roots in West Auckland remain and our new brand will better reflect the breadth of what we do. This evolution is about finding a name and look that fit our purpose - one that our communities will recognise as their own, and that will carry our vision forward for years to come.

## FINANCIAL POSITION

We are proud to report that despite the challenging economic climate, we have maintained a sustainable financial position, enabling us to support our strategic initiatives to best serve our community. We also continue to play a pivotal role in acting as an umbrella for community organisations, enabling resource to get to our communities who need it most.

Some specific examples include:

- JR McKenzie Trust continued to support our West Auckland Together collaboration with \$100,000 funding.
- The Trusts contributed \$15,000 to Sporting Chance, opening up active recreation and sport opportunities for school students aged 7–18 who might otherwise face barriers to participation.
- Through Tū Manawa Active Aotearoa, \$950,000 was invested in projects and programmes that create more opportunities for tamariki and rangatahi to experience play, active recreation, and sport.

## SUPPORTERS AND PARTNERS

Our work in the community is made possible through the trust and support of our many funders, sponsors, and partners. In

challenging economic times, we are especially grateful for every contribution and the impact it enables. Guided by our commitment to equity of resource deployment in the West, we focus on strengthening our community and ensuring every dollar delivers meaningful outcomes. Your investment in Sport Waitākere is an investment in the wellbeing and future of West Auckland, and we thank you for valuing the role we play.

## COMMUNITY SPORT AND RECREATION

Our Community Sport and Recreation team works alongside Aktive, Harbour Sport, Sport Auckland, and CLM Community Sport through the shared Te Ahu Whakamua partnership. This collective approach brings together the strengths and shared thinking of five community-first organisations, while giving us the autonomy to engage directly with West Auckland. It means local voices and needs stay at the heart of everything we do, supported by the knowledge, experience, and reach of a wider regional network.

## HEALTHY FAMILIES WAITĀKERE

This past year, Healthy Families Waitākere deepened its commitment to community-led, kaupapa-driven change. With strong leadership and careful stewardship of the kaupapa, our work is creating local impact

and helping to shape national conversations. The Tāfesilafa'i initiative, which centres around Pacific worldviews of wellbeing, continued to shape how the Ministry of Education engages with Samoan language units across Aotearoa. A key aspiration of this kaupapa was to return ownership to Sosaiete Aoga Amata Samoa i Aotearoa Incorporated (SAASIA), and by March 2025 this goal was realised. SAASIA now leads the initiative and holds the resources, including the Ola Malosi toolkit, to build capacity and capability for generations to come.

Meanwhile, Mana Motuhake o te Kai, delivered in partnership with Hoani Waititi Marae, has been adopted as a guiding model by local boards as they plan for food security and the repurposing of flood-affected land. Both initiatives demonstrate how indigenous knowledge and community leadership can drive systems change – creating lasting impact for West Auckland and beyond.

## TE TIRITI O WAITANGI

We are committed to our role as a Treaty partner by creating opportunities that uphold and advance mātauranga Māori, ensuring a by Māori, for Māori approach. This year, we strengthened our focus on Māori outcomes by growing our kaupapa Māori team and resources and deepening our partnership with mana whenua Te Kawerau ā Maki – a relationship grounded in

reciprocity and mutual support.

A highlight was the successful handover of the Active Whakapapa kaupapa to Te Kawerau ā Maki. Through this iwi-led storytelling experience, more than 2,000 people – young and old – have connected with local iwi pūrākau while walking through significant iwi sites. It is a proud milestone for Sport Waitākere, and a lasting legacy for Te Kawerau ā Maki to carry forward, supporting generations of their uri to stay connected, healthy, and active.

In 2024/25, for the first time, kaupapa Māori roles were represented at every level of Sport Waitākere – from our Community Sport and Recreation team, through middle management, and within Whāia Te Tika. This presence has brought our commitment to Te Tiriti o Waitangi to life in tangible ways across the organisation. While this work is ongoing and requires sustained support, it marks a significant milestone built on years of advocacy and leadership.

## OUR PEOPLE

At the heart of Sport Waitākere is a team of skilled, committed, and passionate individuals who drive everything we achieve for our community. Many of our whānau are West Auckland born and bred, or call this place home, meaning they live and breathe the realities, opportunities, and strengths of our

rohe every day. Their dedication to serving the people of West Auckland ensures our work remains grounded, relevant, and impactful.

We also acknowledge every person and partner who has joined us on this journey. Our impact is only possible through genuine community engagement and collaboration. Together, we are shaping a future where more people in West Auckland can live active, connected, and healthy lives.

## OUR BOARD

During this period, the Board farewelled Dr Katie Bruffy, who completed the maximum three terms, and Nicola Mills, who served over seven years including as Chair of the Finance and Risk sub-committee. Both leave the Board in a strong position, and we are grateful for their significant contribution.

Our voluntary Board brings experience, diverse thinking, and a distinctive Westie spirit. As kaitiaki for our community, they invest in strong governance and challenge themselves to ensure Sport Waitākere realises its potential. With both rigour and heart, they commit their time and energy to lasting impact for the wellbeing of West Auckland.



**David George**  
*Chief Executive*



**Michael Holmes**  
*Chairperson  
Board of Trustees*

# SPORT WAITĀKERE IMPACT STRATEGY 2043



## VISION

Everyone connected,  
healthy and active  
KIA TUIA, KIA ORA,  
KIA TŪ



## PURPOSE

WE HELP  
PEOPLE LEAD  
BETTER  
LIVES



## OUR VALUES

- COMMUNITY FIRST AND FOREMOST
- FOCUS ON IMPACT
- CARE DEEPLY, DEEPLY UNDERSTAND
- DO THE RIGHT THING, INCREDIBLY WELL
- BE COURAGEOUS INNOVATORS
- STRENGTH IN OUR DIFFERENCES



ALL COMMUNITIES  
ARE AWARE OF,  
PARTICIPATE IN AND BENEFIT  
FROM HEALTHY AND ACTIVE LIVES



## OUR IMPACT

### WHAT WE

### WILL SEE



MĀORI COMMUNITIES HAUORA  
IS IMPROVED THROUGH  
HEALTHY AND ACTIVE LIVES



## OUR COMMITMENT

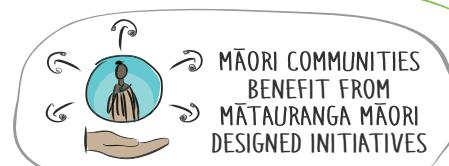
SPORT WAITĀKERE IS COMMITTED TO  
CONTINUING TO DEVELOP AUTHENTIC  
RELATIONSHIPS WITH MĀORI. THIS  
WILL ENABLE US TO UNDERSTAND  
AND RESPOND TO THE NEEDS  
AND ASPIRATIONS OF OUR  
MĀORI COMMUNITIES.



OUR PRIORITY COMMUNITIES  
ARE PROVIDED WITH THE  
OPPORTUNITIES THAT MEET  
THEIR DIVERSE NEEDS



LOCAL ENVIRONMENTS  
ARE UTILISED REGULARLY  
BY OUR PRIORITY  
COMMUNITIES



MĀORI COMMUNITIES  
BENEFIT FROM  
MĀTAURANGA MĀORI  
DESIGNED INITIATIVES

## HOW WE INFLUENCE CHANGE



COMMUNITIES  
AND PARTNERS  
ENABLED TO  
DELIVER EFFECTIVE  
INITIATIVES



OUR PRIORITY  
COMMUNITIES ARE  
AWARE OF AND MOTIVATED  
TO LEAD HEALTHY AND  
ACTIVE LIVES



POLICY, PLANS AND  
REGULATIONS  
SUPPORT EQUITABLE  
ACCESS TO HEALTHY  
AND ACTIVE LIVES



OUR PHYSICAL  
AND BUILT  
ENVIRONMENTS  
SUPPORT HEALTHY  
AND ACTIVE LIVES



MĀTAURANGA MĀORI IS  
MORE ACCESSIBLE  
FOR MĀORI  
COMMUNITIES

## OUR APPROACHES



CHAMPIONING  
SOCIAL  
INNOVATION  
AND SYSTEMS  
CHANGE



LEADING AND BACKBONING  
COLLABORATIONS



SUPPORTING COMMUNITY  
LED APPROACHES



BUILDING  
CAPABILITY  
AND LEADERS  
OF OUR  
COMMUNITY



PRIORITISING COMMUNITIES  
EXPERIENCING  
INEQUITY



INFLUENCING INVESTMENT,  
PLANNING AND  
REGULATION

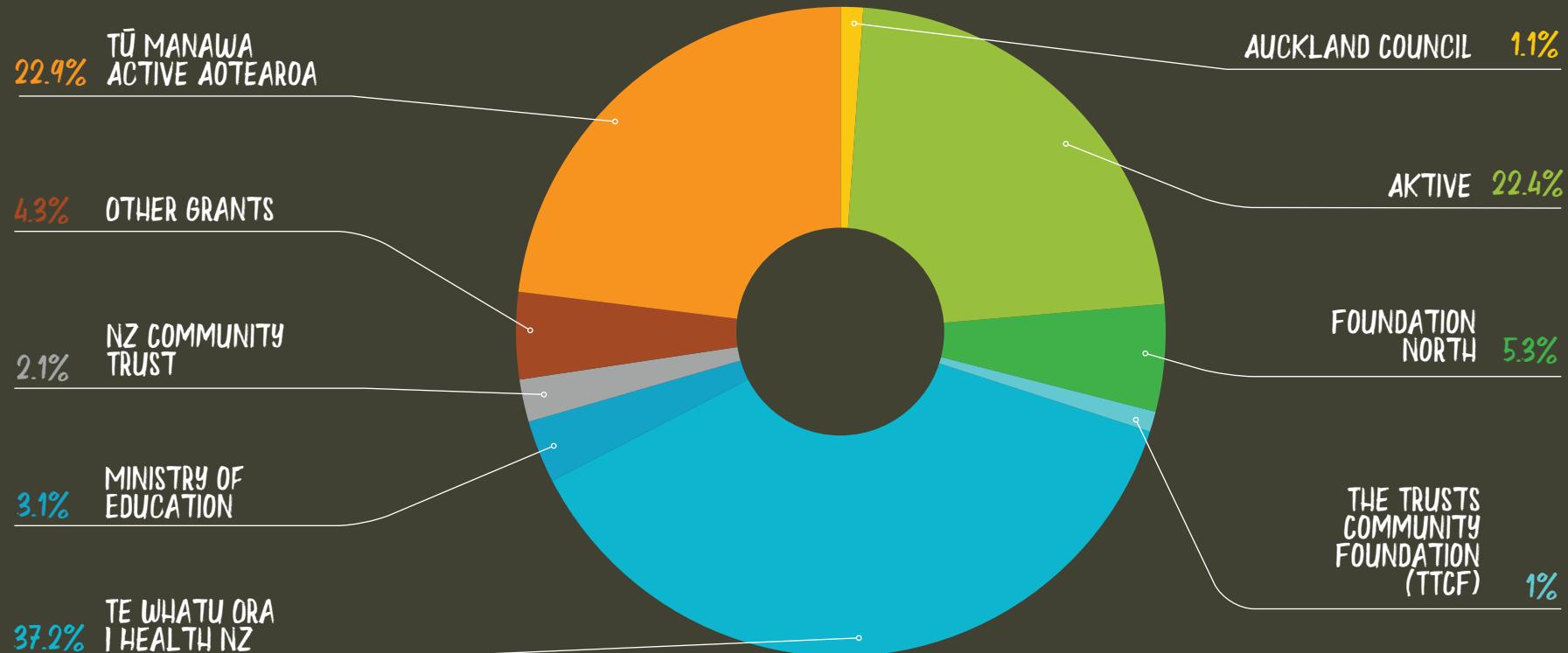


BUILDING CAPABILITY IN AND  
PRIORITISING MĀTAURANGA  
MĀORI APPROACHES

# FUNDERS AND SUPPORTERS

## NGĀ KAITAUTOKO ME NGĀ PUNA PŪTEA

WE SINCERELY THANK OUR INVESTMENT, CONTRACT AND FUNDING PARTNERS FOR HELPING US ACHIEVE OUR VISION OF A COMMUNITY WHERE EVERYONE IS CONNECTED, HEALTHY AND ACTIVE.





Aktive and Sport Waitākere have continued to work alongside each other to progress positive outcomes for Waitākere and Tāmaki Makaurau during 2024/2025.

Our respective visions are aligned and focused on the communities we work with: Sport Waitākere – Everyone connected, healthy and active | Kia tuia, kia ora, kia tū, and Aktive – Auckland- the world's most active city | Tāmaki Makaurau – te tāone ngangahau rawa o te ao.

Aktive's kaupapa is underpinned by strategic priorities that look to help shape the future of sport and physical activity across Tāmaki Makaurau. Sport Waitākere added significant value to these priorities during 2024/2025 and, with its highly capable workforce across initiative areas, there was a positive and wide-reaching impact in Waitākere.

A strong focus and considered mahi across Communities of Activity saw Sport Waitākere boost progress, play valuable advocacy roles, and leverage additional investment. This was particularly evident with meaningful impact in the Sector Support space and the development of enduring relationships with schools through school leader engagement.

Sport Waitākere is a valued partner of Aktive. We appreciate the local knowledge, commitment and collaboration of Chair Michael Holmes, Chief Executive David George, and the wider Sport Waitākere Board and team. We would also like to acknowledge Dr Katie Bruffy who stepped down as Chair in November 2024, completing a nine-year tenure on the Sport Waitākere Board, during which time she contributed greatly. We wish Katie well with her future endeavors.

We look forward to continuing our strong and impactful partnership with Sport Waitākere into the future for the good of the communities we collectively serve.

A handwritten signature in black ink, appearing to read 'Jennah Wootten'.

Jennah Wootten  
*Chief Executive*  
Aktive



Healthy Families NZ is a movement for prevention that is community-led, systems-focused, and grounded in the knowledge, strengths, and lived experiences of local people. Across Aotearoa, the initiative strengthens the environments where people live, learn, work, and play, focusing on the root causes that shape wellbeing throughout our lifetime. It recognises that achieving pae ora – healthy futures – cannot be done by any one organisation or sector alone, but through collective action led by communities themselves.

Healthy Families Waitākere is one of ten locations across the motu leading this work. Hosted by Sport Waitākere, the team works alongside communities and partners to surface local knowledge, apply systems thinking, and design innovative responses to complex challenges. Over the past year, this approach has continued to create change that is both relevant and enduring.

Through this kaupapa, Healthy Families Waitākere is shifting the conditions that hold complex problems in place – creating pathways

for systems change and empowering communities to lead their own solutions. Their work continues to influence both local and national conversations about what it takes to create healthier, more connected futures.

Ngā mihi to the Healthy Families Waitākere team, Sport Waitākere, system partners, communities, and whānau whose dedication and innovation drive this kaupapa forward. Together, we are realising pae ora – healthy futures – for West Auckland and beyond.

Lucy Kingsbeer  
*Principal Service Development Manager Healthy Families NZ  
Starting Well, Commissioning  
Health New Zealand*

# 1. COMMUNITIES AND PARTNERS ENABLED TO DELIVER EFFECTIVE INITIATIVES

Healthy Active Learning is a joint government initiative between Sport NZ, the Ministry of Education, the Ministry of Health and Health NZ – Te Whatu Ora. It supports schools, kura and early learning services to improve the wellbeing of tamariki and rangatahi through healthy eating and drinking, and quality physical activity and curriculum delivery.

The initiative enables schools, kura and early learning services to create healthy and active learning environments, and better connection to their local communities.



## HEALTHY ACTIVE LEARNING

Over the past year, the Healthy Active Learning team has worked alongside 30 schools to bring more quality physical activity into the everyday lives of tamariki. Our Advisors have delivered more than 90 professional learning, development, and team-teaching sessions with kaiako – exploring the HPE curriculum through cultural games, play, student leadership, and a whole lot more.

One of the Healthy Active Learning Opportunities (HALO) days shone a spotlight on culturally distinctive approaches to play, active recreation, sport, kai, inu, and curriculum delivery. Insights from 30 Healthy Active Learning schools highlighted the need for more support in planning activities that enable students to celebrate their language, culture, and identity through movement and shared kai.



The day was a vibrant mix of workshops, interactive sessions, and cultural experiences. Teachers took part in activities like hula fit, explored ways to create inclusive and supportive environments, and deepened their understanding of cultural practices. Freya Bullock from Kuaka Kōhatu brought energy and expertise as keynote speaker, while other cultural experts enriched the day with their perspectives, stories, and inspiration.

*"I will definitely be getting in touch with Boston to see if he can run some more ki-o-rahi sessions, it's such an amazing game and I loved hearing the pūrākau behind it. I'll also be thinking about how we can implement more non-sporting cultural physical activities into our programme."*

- Teacher participant





## TŪ MANAWA ACTIVE AOTEAROA FUND

Tū Manawa Active Aotearoa, a fund from Sport NZ, is about opening doors for tamariki and rangatahi to discover the joy of moving in ways that make sense to them. Through this fund, community organisations and groups can create or grow activities that spark connection, confidence, and wellbeing for young people. Whether it's a new programme or building on something that's already making a difference, Tū Manawa supports opportunities that break down barriers to being active.

The fund focuses on unlocking potential for communities that have historically had fewer opportunities to be active – including girls and young women, disabled young people, and those living in areas where access to activities is limited. By backing these groups, Tū Manawa helps

ensure every young person has the chance to experience the benefits of play, active recreation, and sport.

In Tāmaki Makaurau, we work alongside Aktive, CLM Community Sport, Sport Auckland, and Harbour Sport to ensure this support reaches where it's needed most. The Local Fund supports larger initiatives with applications over \$10,000 up to \$50,000. With our new impact strategy in place, we are aligning funding decisions with priorities that drive meaningful change.

All recipients of Tū Manawa Active Aotearoa funds for 2024/25 can be [found here](#).

Examples of great projects supported by Tū Manawa include:

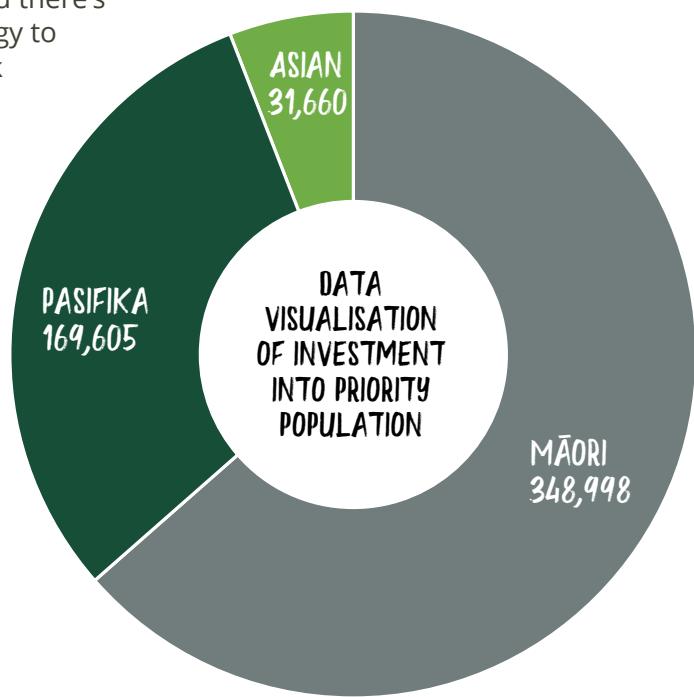
1. Seed 2 Harvest

Over the July holidays, 50 rangatahi came together in West Auckland for a rugby-based programme that was about more than sport. It built confidence, connection, and life skills - especially for Pacific, Māori, and Indian youth. Free to attend, with kai, gear, and great facilitators, the vibe was welcoming and positive, and parents saw a real lift in their young people.

2. Chinese Association of West Auckland

Held on 1 June, this one-day festival brought together over 800 people - kids, parents, and grandparents - for a joyful celebration of movement, culture, and connection. With dancing, workshops, and a big community parade, the event was fun, welcoming, and cross-cultural. Tū Manawa support helped make it free and accessible, especially for Asian and Māori tamariki and rangatahi.

The community loved it - and there's strong energy to bring it back next year.



## TĀFESILAFĀ'I

Tāfesilafā'i continues to nurture a community of care where faiaoga (teachers) in aoga amata (Sāmoan language nests) can connect, share, and grow in confidence as they weave Fa'a Sāmoa (the Samoan way of life) into their teaching practice. Over five years, this innovation has expanded from four centres to 11 across west, central, and south Auckland, supporting 12 aoga amata. More than 70 faiaoga now participate in Tāfesilafā'i, collectively enriching the wellbeing and learning of over 400 tamaiti (children) and their aiga (families).

This year's Tāfesilafā'i celebration brought teachers, partners, and families together to honour five years of collective impact. The event featured the premiere of Fa'avavau ("Forever"), a short film celebrating the role of faiaoga, and the launch of the Ola Mālosi digital library – a resource hub co-designed with teachers to strengthen Samoan language, culture, and wellbeing. Alongside this, new learning tools and digital literacy support have reduced barriers, eased workload pressures, and opened access to resources and funding.



True to Healthy Families Waitākere's approach of biodegradable leadership, Tāfesilafā'i is now being led by SAASIA, with Healthy Families stepping back while continuing to provide support during this transition. This leadership shift reflects the strength already present within the community, ensuring that Tāfesilafā'i is sustained and scaled on its own terms. Together with partners, work continues to strengthen the pathway from aoga amata to primary school and explore how this model might extend to other Pacific language nests – Tongan, Niuean, Cook Islands, and Tuvaluan – so more children can grow up strong in culture and wellbeing.

*"Sharing of knowledge is very important to us. That's our perspective from a Samoan. That's our strength. So, it's good to have multiple perspectives so we can be more reliable."*

*– Irene Paleai-Foroti – SAASIA Inc.*

*"We would like our children to be brought up in our Fa'a Samoa. It's very important to the spiritual wellbeing of the children."*

*– Teacher*



## ACCOMPLISHMENT AND INCLUSION – A TRYATHLON WITH A DIFFERENCE

Over 100 tamariki from West Auckland special schools, Oaklynn, Arohanui, and Ko Taku Reo, took part in a specially adapted Weet-Bix Kids TRYathlon at Massey's Moire Park. The course featured wheelchair corridors, a sensory tunnel, and elevated cargo nets, ensuring that every child could participate fully and cross the finish line.

Supported through the Healthy Active Learning programme and Tū Manawa Active Aotearoa funding, the event showed how inclusive design and tailored support can dismantle barriers, creating moments of pride and belonging for every child.



## 2. OUR PRIORITY COMMUNITIES ARE AWARE OF AND MOTIVATED TO LEAD HEALTHY AND ACTIVE LIVES



### DRAGON BOAT FESTIVAL WITH SYNERGY SPORTS CENTRE

In May, more than 500 people gathered at the SportHub Community Centre for the West Auckland Dragon Boat Festival, hosted by Synergy Sports with support from Sport Waitākere, to celebrate culture, connection, and local pride. The event brought tradition into local neighbourhoods, making cultural expression more accessible for families.

Schools including Arahoe and New Lynn showcased their tamariki on stage through lion dances, speeches, and performances that built confidence and pride.

The festival also highlighted wellbeing, with traditional movements such as dragon dance, drumming, and tai chi fan offering opportunities for whānau to connect physically, culturally, and socially. It showed what's possible when culture, sport, and community come together, helping people feel more seen, proud, and connected in their own place.



*"For the first time, my daughter felt her culture wasn't just accepted – it was celebrated, by her school and by her neighbours. Not just at home."*

*– Parent*



## FA'ATAUNAU – GRASSROOTS ATHLETES

Avondale College First XV are taking wellbeing beyond the game, creating space for rangatahi to reflect on their values, connections, and overall hauora. Through talanoa, movement, and the Fonofale model, players explored what wellbeing means to them, recognising both the pressures they face and the strengths they already carry through culture, whānau, and friendship. These conversations strengthen identity, build resilience, and reinforce the support networks that surround the team.

This year, the players identified a desire to involve their families more in the wellbeing journey. That insight is shaping the next step, a family-focused talanoa evening, building on the relationships, cultural pride, and leadership already strong in their community. By starting with the strengths they hold, Avondale College First XV are showing that wellbeing, like sport, is a team effort.

"This isn't just an add-on, it's a reflection of what we believe matters most," says Lyndy Watkinson, Principal of Avondale College. "When our young men are given the tools and trust to explore wellbeing for themselves, we're not only supporting them, we're setting a foundation for lasting change across our school and community."





## WHAU CLUSTER SCHOOLS

The Whau Cluster's 14 schools have broadened their activity menu to include Kī o Rahi, Kōtiro Days, and the large-scale Winter Field Day. These events have given students the chance to try new sports and cultural activities, grow their confidence, and create lasting community connections. Highlights have included student-designed event keepsakes and strong whānau and community involvement.

In partnership with Kī o Rahi Tāmaki Makaurau, more than 100 tamariki experienced the thrill of playing kī o rahi while building skills in passing, catching, tagging, shooting, blocking, communication, and teamwork. Teachers also took part in training, boosting their knowledge and confidence to bring kī o rahi back to their schools and keep the game alive in their communities.

Since 2022, Kōtiro Day has been a much-loved fixture on the Whau Cluster calendar, designed to give kōtiro the chance to try a wide range of physical activities beyond mainstream sports. This year's event welcomed more than 135 girls to Eastdale

Reserve in Avondale for 'low-pressure exploration' of sports and recreation. Featuring fun and diverse taster activities from Weetbix Try Challenge, Waitākere Gymnastics, Northern Region Football, and Kī o Rahi Tāmaki Makaurau, the day encouraged tamariki who don't always jump into traditional team sports to find something they truly enjoy.

*"You can't know if you like something if you've never tried it. By the end of the day, we had a whole new group of enthusiastic girls, some of whom will go on to take up a new activity, and that's a wonderful reward for everyone involved."*

*- Helen Ng, Whau Cluster Coordinator*



### 3. POLICY, PLANS AND REGULATIONS SUPPORT EQUITABLE ACCESS TO HEALTHY AND ACTIVE LIVES



#### CLUB SUPPORT AND COMMUNITY CONNECT

'Over the last quarter, our Sector Support Advisor has led an initiative to help clubs, particularly those with significant Māori, Pasifika, and Asian memberships, establish themselves as Incorporated Societies. This project focused on delivering tailored support through webinars and one-on-one consultations with an external expert to draft constitutions and navigate the incorporation process.

A key milestone was the successful incorporation of one club, which is now advancing its strategic plans and funding efforts. Another constitution has been drafted, building the capability of the committee to become an official entity. Central to this approach was the integration of a culturally responsive, talanoa-based method for constitution development, ensuring the support was deeply rooted in the values of whanaungātangā and relationship building.

This process demonstrated the importance of addressing the needs of communities with high Māori, Pasifika, and Asian participation, highlighting how sport and wellbeing can be enhanced through equitable support. Our team aims to leverage these success stories to secure further resources and investments, envisioning a future where clubs in West Auckland can flourish as vibrant community hubs.

## WAITĀKERE MĀORI TOUCH GOVERNANCE AND HAUTŪ WAKA

Through regular governance sessions using the Hautū Waka framework, Waitākere Māori Touch Association has strengthened how it runs as an organisation - bringing Māori values and aspirations to the forefront. By grounding their decision-making in mātauranga Māori, tikanga and whanaungatanga are now central to how the group leads and operates.

This shift has created new committee roles focused on cultural leadership and rangatahi engagement, helping make the association more inclusive and supportive for everyone. A growing committee and strong turnout at the April AGM show that the organisation is on a solid path toward sustainable, culturally aligned growth.



## OLA MĀLOSI

Ola Mālosi, meaning to live or grow strong, continues to strengthen the wellbeing of tamaiti (children) and faiā'oga (teachers) in aoga amata (Sāmoan language nests) by embedding healthy movement, kai, and communication into daily routines. Emerging from the Tāfesilafa'i Community of Care, it responds to the need for culturally grounded resources that nurture both identity and wellbeing.

This year saw the launch of a digital resource hub and Minoi, a movement skills programme rooted in Sāmoan culture, song, and play. Co-designed with faiā'oga and a collective of partners – SAASIA, Tapasā, Talking Matters, Pacific Heartbeat, and Pacific Kids Learning – these tools build on existing strengths in centres and communities.

In line with Healthy Families Waitākere's approach of biodegradable leadership, Ola Mālosi has now been handed back to Tapasā, who will now work alongside SAASIA on its growth and sustainability plan. With pathways opening into churches, schools, and other Pacific settings, the initiative continues to draw on the strength that already exists within communities to grow wellbeing for tamaiti, faiā'oga, and their āiga.



## PUNI REO POITARAWHTI

Puni Reo Poitarawhiti - Auckland's first fully te reo Māori netball festival - is creating new ways for tamariki and rangatahi to connect with language, culture, and movement. Developed by Te Puni Kōkiri and Netball Waitākere, the festival immerses players, coaches, umpires, and announcers in te reo Māori, both on and off the court.

Members of the team have supported the kaupapa by encouraging West Auckland schools to get involved, working alongside teachers, coaches, and school leaders to build the confidence and capability to fully embrace it. This year, the festival has grown to more than 70 teams, showing how culturally responsive initiatives, underpinned by trusted relationships and targeted support, can make active recreation more inclusive, relevant, and equitable for everyone.



## MANA MOTUHAKE O TE KAI

Mana Motuhake o te Kai is an approach grounded in an ao Māori worldview, guiding kai initiatives toward kai security and sovereignty. It supports those cultivating, gathering, and sharing kai to work alongside whānau and communities in ways that uphold tikanga and mana. Developed by Hoani Waititi Marae, Healthy Families Waitākere, and Community Waitākere (with input from many partners) the approach continues to strengthen local food systems and relationships.

Over the past year, Mana Motuhake o te Kai has been recognised in the 2023 Whau and Waitākere Ranges Local Board Plans as a leading example of community-led change. Schools and community hubs, such as Lincoln Heights School, have adopted the framework to shape their own tikanga around kai, starting days with karakia, sharing kai with intention, and building manaakitanga through everyday practice.

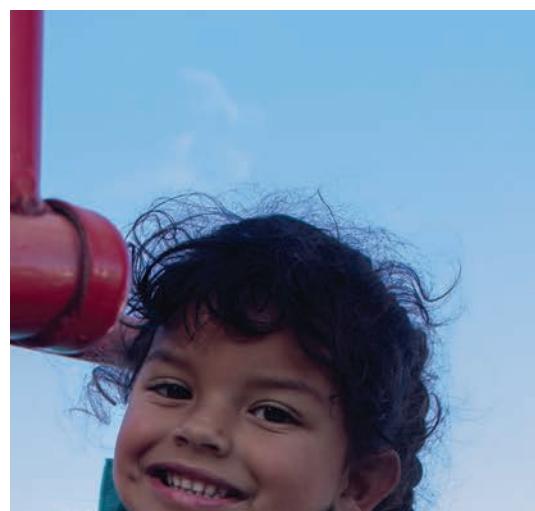
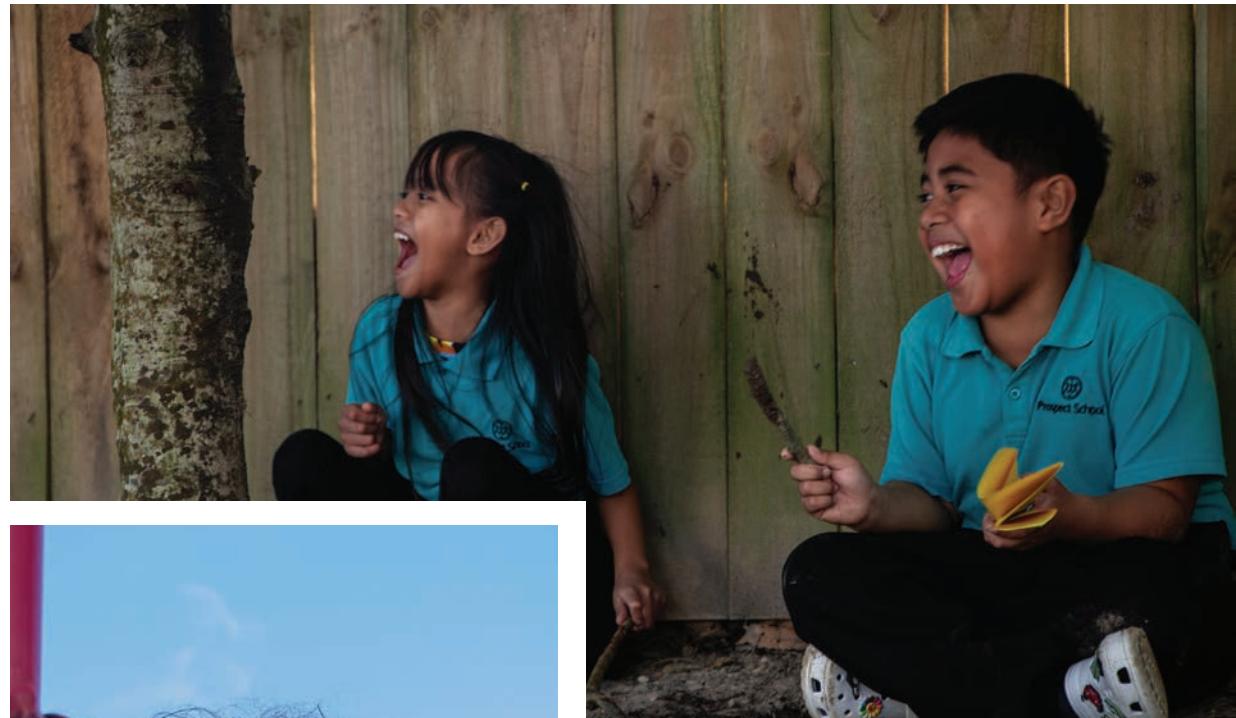
Consistent with Healthy Families Waitākere's principle of biodegradable leadership, Mana Motuhake o te Kai has been returned to community hands, where it continues to evolve. The strength of the approach lies in unlocking what already exists - whānau knowledge, relationships, and connection to whenua - so that communities themselves lead the journey toward kai sovereignty.



## 4. OUR PHYSICAL AND BUILT ENVIRONMENTS SUPPORT HEALTHY AND ACTIVE LIVES

### GLEN EDEN NEIGHBOURHOOD PLAY SYSTEM (NPS) DEVELOPMENT

The Glen Eden Neighbourhood Play System project is creating play opportunities that reflect the cultural identities and needs of local tamariki. The Neighbourhood Play Systems (NPS) initiative, is focusing on understanding the play landscape within a one-kilometre radius of Prospect School. Working closely with schools, community partners, and council stakeholders – including strong input from Prospect School – the project builds on existing spaces to improve access to safe, fun, and culturally relevant play. Partnerships with Te Kawerau ā Maki and local organisations ensure policies and plans prioritise equity, so every child in Glen Eden can enjoy environments that support healthy, active lives.





## RĀNUI RECOVERY STREETS PROJECT

The Rānui Recovery Streets initiative is bringing local voices to the heart of neighbourhood design. Through street-level engagement, residents shared their ideas and aspirations for how physical environments and play spaces could better serve the community. Supported by the Rānui Accord and Te Kawerau ā Maki, this grassroots approach is ensuring future developments reflect local priorities and cultural values. The resulting community report aligns with the Henderson-Massey Play Plan, guiding council and local board decisions to invest in play spaces that are accessible, inclusive, and culturally resonant.



## GLEN EDEN CLUB DEVELOPMENT

In Glen Eden, we partnered with two local clubs to complete a condensed version of the Health Check tool, allowing feedback to be gathered quickly and immediate needs addressed. This rapid process identified key facility and funding priorities, which were escalated to Aktive for targeted support. By aligning future plans with funding criteria and facility development requirements, equitable access became a core focus of both clubs' planning. For Māori communities involved, engagement included kōrero on how mātauranga Māori principles could be embedded in facility use and club kaupapa, ensuring cultural accessibility is part of long-term planning.

## TE POI AND STARLING PARK FACILITY DEVELOPMENT

Advocacy linking Starling Park with Auckland Council has secured planned infrastructure upgrades, including improved lighting and potential new fields set for 2027. These investments will boost the quality and availability of spaces for sport and play, supporting Sport Waitākere's wider goals for active, connected communities. Alongside the upgrades, we are facilitating collaboration between stakeholders to address internal challenges and strengthen governance, ensuring the park is sustainably managed to meet the diverse needs of the community – including tamariki and rangatahi Māori.

## IN PARTNERSHIP WITH OUR LOCAL BOARDS

### WAITĀKERE RANGES LOCAL BOARD

Over the past year, we've strengthened our partnership with the Waitākere Ranges Local Board through equity-focused, place-based mahi. Glen Eden remains a key focus, having been adopted as a Geographical Priority Community. One example of this is the creation of a Neighbourhood Play System centred at Prospect School, designed to create more opportunities for tamariki to move, play, and use their imagination freely.

A relationship we deeply value is our growing connection with Te Kura Kaupapa Māori o Hoani Waititi Marae. This year, we were proud to support the kura and marae through investments in Te Kapa Pūāwai, and by enabling kura-led sport pathways through Te Ao Kita and wider community connection at the marae.

In the local club space, a key highlight has been working alongside Glen Eden Tennis Club to revitalise the courts following damage from the 2023 floods - restoring a valued community asset for active play and connection.

### WHAU LOCAL BOARD

The Sport Waitākere-Whau Local Board partnership continued to grow through play initiatives, sector connections, and sport activations.



The Whau Cluster ran eight inter-school events, reaching over 2,100 participants, and a dedicated Kī o Rahi day connected 100 tamariki to whakapapa through traditional play.

Community-led celebrations also helped build belonging - Whau Chinese New Year drew around 7,500 attendees, and the Dragon Boat Festival engaged 800 students and teachers.

We supported activation and safety in the New Lynn town centre alongside council brokers, while progressing Neighbourhood Play System scoping in Kelston, with Glenavon recognised as a growing Community of Activity.

Together, these efforts reflect our shared commitment to creating inclusive, active environments that celebrate culture and support community wellbeing.

### HENDERSON MASSEY LOCAL BOARD

Our partnership with the Henderson-Massey Local Board has supported community sport, youth development, and strategic planning across West Auckland.

Highlights include securing a \$20,000 grant to build beach volleyball courts at Rutherford College, supporting deputations from Tuilaepa Youth Mentoring Service and Waitākere Rebels Volleyball Club, and contributing to the Sport and Active Recreation Facilities Plan through stakeholder workshops and data insights.

We also supported community voice in the Local Parks Management Plan and helped bring people together through events like 'Let's Come Together', which celebrated celebrated collaboration and intergenerational connection.

These initiatives reflect the strength of a partnership focused on inclusion, community leadership, and local impact.

## 5. MĀTAURANGA MĀORI IS MORE ACCESSIBLE FOR MĀORI COMMUNITIES



### KĀHUI KAI MĀRA

Teaching tamariki about the origins of their food – from garden to table – is well established in schools. Kāhui Kai Māra takes this a step further, grounding food education in indigenous practices and mātauranga Māori. Over the last three years, ākonga across Westbridge Residential, Don Buck, and Lincoln Heights schools have built a shared gardening community, later joined by Birdwood Primary. Each school has integrated māra development into their learning, supporting tamariki to strengthen both wellbeing and cultural connections through kai.

Now in phase three, the kaupapa has expanded into Māori and Pasifika bilingual units at Rānui, Lincoln Heights and Don Buck schools, with a stronger emphasis on embedding Mana Motuhake o te Kai. A new kaimahi, Tukaiora Hepi, has joined the kaupapa at Rānui Primary to support this focus. Leadership of the initiative has also transitioned to Community Waitākere, with Sport Waitākere and Healthy Families Waitākere now concentrating on the research component. This includes developing a report to guide potential scaling of the kaupapa in the future – whether by Community Waitākere, kaimahi, or other partners – ensuring the vision of Mana Motuhake o te Kai continues to grow.





## SPORT FOR LIFE HAUORA-CENTRED WORKSHOPS

The Sport for Life programme weaves mātauranga Māori and hauora principles into workshops co-designed with local schools, including Kelston Boys College. By placing whānau and wellbeing at the centre of sport delivery, the programme fosters culturally responsive coaching and participation. Working alongside community partners, it makes use of existing school and community facilities to create sustainable, supportive environments that encourage healthy, active lifestyles. This approach strengthens connections between rangatahi, their coaches, and the wider community, ensuring sport opportunities remain culturally relevant and accessible.

## ACTIVE WHAKAPAPA

Active Whakapapa is a unique storytelling experience that takes people through the taiao (natural environment) to highlight significant iwi sites and share local iwi histories. Developed alongside mana whenua, Te Kawerau ā Maki, these guided hīkoi in Harbourview Orangihina Park and Henderson Park use wireless Bluetooth headsets to narrate prerecorded pūrākau (traditional stories).

With the kaupapa now in the hands of Te Kawerau ā Maki, delivery is being shaped in alignment with iwi aspirations, with Healthy Families Waitākere continuing in a support role. Over the past year, Te Kawerau ā Maki has delivered multiple Active Whakapapa hīkoi with schools and has more community sessions planned. The model continues to demonstrate its value as a way to share iwi pūrākau, connect people to place, and strengthen authentic partnerships in the prevention system.

## WHĀIA TE ORANGA

Whāia te Oranga gives tamariki in Māori bilingual units (BLU) across West Auckland the chance to learn, lead, and connect through three strands of traditional Māori activity – mauri tau (mindfulness and emotional regulation), mau rākau (Māori martial arts), and tāonga tākaro (traditional games). These hands-on, culturally rich experiences strengthen identity and belonging, grow leadership and resilience, and weave tikanga and mātauranga Māori into everyday life.

Now entering phase two, the kaupapa has scaled deeper to generate a quality Insights Report, demonstrating that hauora activities are essential to the wellbeing, educational, and cultural success of tauira in Māori BLUs. This report will be shared both with schools and potential sustainable funders across the motu,

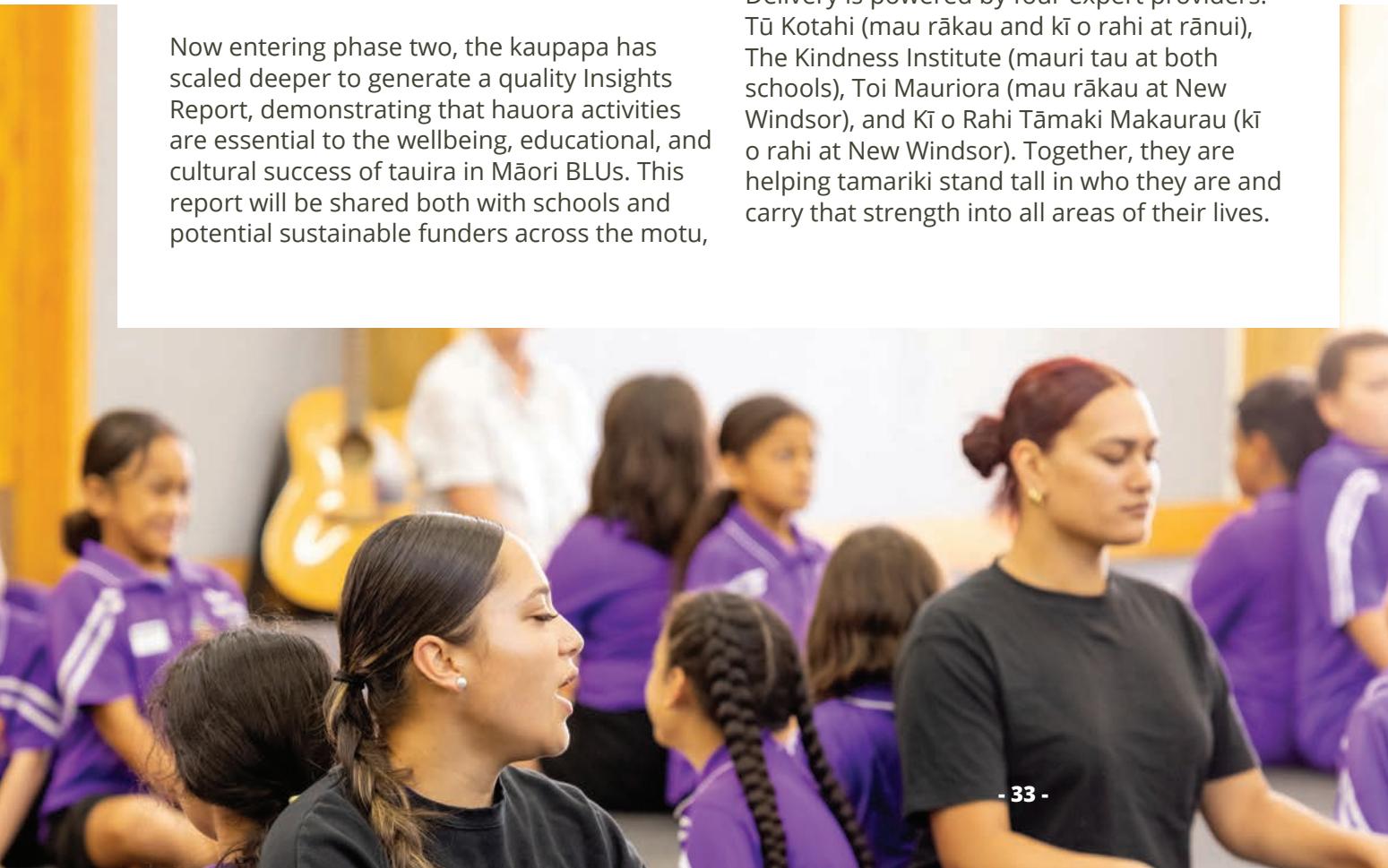
including the Ministry of Education, Sport NZ, Ministry of Health, and Te Puni Kōkiri.

The kaupapa currently works with Rānui Primary and New Windsor School, supported by Tū Manawa and EPIT (Education Partnership and Innovation Trust) funding, alongside two Action Budget funds totalling \$106,000. These funds enable a series of wānanga with the collective of providers and support a Māori researcher to lead the research component. Delivery is powered by four expert providers: Tū Kotahi (mau rākau and kī o rahi at rānui), The Kindness Institute (mauri tau at both schools), Toi Mauriora (mau rākau at New Windsor), and Kī o Rahi Tāmaki Makaurau (kī o rahi at New Windsor). Together, they are helping tamariki stand tall in who they are and carry that strength into all areas of their lives.

## MANA MOTUHAKE KI UTA KI TAI

A new kaupapa is taking shape to grow a strong network of skilled kaimahi with indigenous knowledge of kai and wai, underpinned by a shared commitment to mana motuhake o te kai. The aim is to whakamana local people at local marae to share their mātauranga through wānanga and practical experiences that bring whānau together to learn, connect, and apply traditional knowledge in everyday life.

Te Piringatahi o te Maungarongo Marae has come on board as the first host site for a series of wānanga, with Toi Tangata supporting the kaupapa alongside Māori leadership groups. The co-design process is guided by the karakia “*Tuia ki te rangi, tuia ki te whenua, tuia ki te moana, kia rongo te ao, kia rongo te pō*”, grounding the kaupapa in tikanga and ensuring the vision reflects whānau aspirations. Work is now underway to secure funding to progress delivery, building the foundation for a network that will enable knowledge of kai and wai to flourish in our communities.





## WEST AUCKLAND TOGETHER

West Auckland Together (WAT) is a collective of community organisations united by a shared vision of a thriving West Auckland, with a strong focus on improving outcomes for Māori and Pacific communities.

Rather than working in isolation, WAT provides the environment for organisations to come together, contribute their strengths, and be part of collective mahi that addresses complex local challenges across the region. By building strong relationships and a shared sense of purpose, the collective is laying the groundwork for long-term impact that no single organisation could achieve alone.

### FUNDING ADVOCACY

In response to significant reductions in community funding, West Auckland Together

(WAT) undertook research to understand the scale and impact of cuts on local organisations. An anonymous survey of 101 community groups revealed a loss of more than \$3.2 million across 24 organisations in just six months, with government cuts the most widespread. The findings sparked a high level of interest, including replication of the survey on the North Shore, coverage in the Sunday Star-Times, and strong engagement from stakeholders across the region.

To support organisations to navigate these challenges, WAT hosted Navigating New Horizons, a workshop for community groups to share experiences and explore collective responses. The kōrero highlighted organisational sustainability, innovation, and resilience, with new connections forged and plans for further workshops underway.

Alongside this, WAT launched Funding – Looking at it Differently, a project to examine systemic issues in the funding system. This led to the creation of the West Auckland Funders Network, which is bringing funders together to tackle inequities, widen access for under-represented groups, and strengthen collaboration. Early outcomes include stronger sector connections, clearer information flows, and more equitable funding opportunities for Māori, Pacific, and other communities that are often under-served.

Together, these initiatives show WAT's role in not only raising awareness of funding challenges but also enabling collective action and driving systems change to ensure resources are more sustainable, equitable, and better aligned to community need.

## THE ESSENCE OF RELATIONSHIPS

Strengthening relationships remains at the heart of West Auckland Together's work. This year saw continued collaboration with the West Auckland Māori Thought Leadership Collective (WAMTLC), Le Moana West Collective (LMWC), and Auckland Council through The Western Initiative. WAT's support has been anchored in resourcing the backbone functions of both Māori and Pacific-led collectives, recognising that strong relational infrastructure is the foundation for lasting systems change.

## LE MOANA WEST COLLECTIVE

Through sustained funding, Le Moana West Collective has strengthened its backbone services, anchoring Pacific-led systems change in West Auckland. In Year 3, a \$10,000 investment directly supported the development of [www.lemoanawestcollective.org](http://lemoanawestcollective.org), a digital platform that connects Pacific communities, amplifies local leadership, and shares stories of collective impact. The site is becoming a living archive of community initiatives, a connector across generations and geographies, and a trusted advocacy tool.

The backbone function has also deepened relational infrastructure through talanoa, shared governance, and capacity building. These efforts are fostering greater trust and alignment, strengthening collaboration between youth, elders, and service providers. Communities are showing up more confident, connected, and future-focused, with the platform itself reflecting this shift as a visible, trusted space for reflection and mobilisation.

## WEST AUCKLAND MĀORI THOUGHT LEADERSHIP COLLECTIVE

For three years, WAT has provided backbone funding to support the growth and administration of WAMTLC. The impact of this support is evident: Mana Motuhake o Te Kai is now embedded in both the Waitākere Ranges and Henderson-Massey Local Boards' long-term plans; safety-

focused infrastructure at Hoani Waititi Marae was restored following the January 2023 floods and Cyclone Gabrielle; and a strategic plan has been developed and implemented to guide the collective's mahi.

Insights over this time highlight that backbone functions are critical for success, yet a lack of sustainable funding continues to constrain progress across the collective's five pou. Work with funding networks has begun, alongside early exploration of partnerships to strengthen the collective's reach. Despite these challenges, the WAMTLC continues to meet regularly, growing in focus and capacity, and demonstrating the power of collective Māori leadership in shaping systems for the future.



# GOVERNANCE

# MANA WHAKAHAERE

Sport Waitākere is governed by a Board of Trustees, made up of nine members (including one development role, which does not have voting rights) chaired by Dr Katie Bruffy, from July – Nov 2024, then Michael Holmes from Nov 2024. As a group the Board has expertise across fields including community sport, community leadership, health, finance, education, business, te ao Māori, Te Tiriti o Waitangi, and governance. The Board of Trustees is committed to meeting its partner obligations under Te Tiriti o Waitangi, and embedding the Treaty principles of partnership, protection and participation within the organisation, with this year seeing intentional learning and practice of tikanga throughout board engagements. These Trustees generously volunteer their time and play an important role in overseeing the governance and strategic direction of the organisation, working closely alongside Chief Executive David George.

During this reporting period, the Board farewelled both Dr Katie Bruffy upon the completion of her third three-year term, the maximum allowed within our board charter, and also Nicola Mills, following just over seven years of volunteer service, and of particular note chairing the Finance and Risk

sub-committee for some time. We are deeply grateful for their service and contribution over their time with us, both leaving the board in a significantly stronger place. We also welcomed Dipak Bhoopatkar from 30th April, and Chelsey Roos from 18th June, noting that Chelsey has taken up a non-voting 'Development Member' role on the board.

In total, the Board committed to and attended 11 board meetings, inclusive of the AGM and one full day strategy workshop in April 2025.

## RISK MANAGEMENT

Our Board and UHY Haines Norton are committed to identifying and overseeing potential risk to the organisation. The finance and risk committee meets regularly to review finances and oversee the annual external financial audit process. There are several processes in place to formally support this including conducting a full annual review of risks and reviewing and renewing the risk register together. Sport Waitākere's health and safety policy is reviewed regularly to ensure it meets necessary legislative requirements. The Sport Waitākere Board is ably supported by Karyn Hill, specifically with

tasks related to administration of meetings, policy and process.

## SUBCOMMITTEES AND WORKING GROUPS

Our Board operates a number of subcommittees and working groups to ensure focused governance and actions in line with the organisation's strategic priorities. The current sub-committees and working groups are as follows.

### *Sub-committees*

- Finance and Risk: Nicola Mills (Chair until October 2024), Graeme Read (Chair from October 2024), Katie Bruffy, and Ivan Harré & Dipak (from April 2025)
- Māori Effectiveness: Robin Taua-Gordon, Michael Holmes and Darna Appleyard
- High Performing Board: Ivan Harré (Chair), Janet Tuitama and Darna Appleyard
- CEO Development: Katie Bruffy (Chair, to October 2024), Nick Rowland (Chair from October 2024), Michael Holmes

### *Working groups*

- Rebrand: Dave George – CEO (Chair), Nick Rowland and Robin Taua-Gordon

ATTENDANCES	
2024/25	
Katie Bruffy	10
Nicola Mills	5
Nick Rowland	9
Ivan Harre	10
Michael Holmes	11
Robin Taua-Gordon	7
Graeme Read	10
Darna Appleyard	4
Janet Tuitama	10
Dipak Bhoopatkar	2
Chelsey Roos	1



# STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

## SPORT WAITĀKERE TRUST FOR THE YEAR ENDED 30 JUNE 2025

	2025 (NZD)	2024 (NZD)
<b>Revenue</b>		
Revenue from exchange transactions	414,884	585,686
Revenue from non-exchange transactions	3,835,843	4,692,497
<b>Total Revenue</b>	<b>4,250,727</b>	<b>5,278,183</b>
<b>Expenses</b>		
Costs related to providing goods or service	400,548	627,570
Depreciation and amortisation	161,663	160,536
Employee and volunteer related costs	2,453,231	2,670,543
Grants and donations made	882,264	1,042,651
Interest expense	15,288	20,482
Other expenses	442,461	346,534
<b>Total Expenses</b>	<b>4,355,455</b>	<b>4,868,316</b>
<b>Surplus/(Deficit) for the Year</b>	<b>(104,728)</b>	<b>409,867</b>
<b>Total Comprehensive Revenue</b>	<b>(104,728)</b>	<b>409,867</b>

# STATEMENT OF FINANCIAL POSITION

## SPORT WAITĀKERE TRUST FOR THE YEAR ENDED 30 JUNE 2025

	30 Jun 2025 (NZD)	30 Jun 2024 (NZD)
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	1,742,972	2,414,216
Other Current Assets	-	25,156
Prepayments	460,480	298,835
Receivables	167,374	-
Short Term Investments	2,370,825	2,738,208
<b>Total Current Assets</b>	<b>2,532,178</b>	<b>3,054,799</b>
<b>Non-Current Assets</b>		
Property, Plant and Equipment	161,353	326,592
<b>Total Non-Current Assets</b>	<b>161,353</b>	<b>326,592</b>
<b>Total Assets</b>	<b>3,070,575</b>	<b>3,229,522</b>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Payables	143,768	90,421
Employee entitlements	76,462	77,512
Finance Leases - Current	138,688	47,400
Tū Manawa Funds	118,280	97,812
Income in advance	907,418	1,069,301
<b>Total Current Liabilities</b>	<b>1,384,616</b>	<b>1,382,446</b>
<b>Non-current Liabilities</b>		
Finance Leases - Non Current	-	150,814
Income in advance - Non Current	-	279,250
Total Non-Current Liabilities	-	430,064
<b>Total Liabilities</b>	<b>1,384,616</b>	<b>1,812,509</b>
<b>Net Assets</b>	<b>1,147,562</b>	<b>1,252,290</b>
<b>Equity</b>		
Accumulated comprehensive revenue	980,188	1,084,916
Reserve fund for continued operations	167,374	167,374
<b>Total Equity</b>	<b>1,147,562</b>	<b>1,252,290</b>

This Statement should be read in conjunction with the 'Statement of Accounting Policies', 'Notes to the Performance Report' and 'Independent Auditor Report' available at [www.charities.govt.nz](http://www.charities.govt.nz)

