

TUIA
WAITĀKERE

Annual Report 25/26

Tuia ki te rangi, Tuia ki te whenua,

Tuia ki te moana, Tuia ki te haerenga tangata,

kia rongo te ao, kia rongo te pō.

Tīhei mauri ora!

E ngā mate haere.

Haere i te aukume, haere i te au rōma, haere i te au hirere.

E hirerere atu ana ki te pōuriuri, ki te pō tangatango, ki te pō e ngā ai te moe.

E ngā mana, e ngā ihi, e ngā reo, tēnā koutou katoa.

Tākiri mai te haeata nā runga i te karamatamata o Hikurangi.

Māwhiti ana te ahu ki ngā Rau pou a Maki.

Ka tapako atu rā ki ngā wai tuhonohono o Waitākere ki te Wai ō Pareira.

E ko Te Kawerau ā Maki, tau ana! Kei ngā ika a Whiro, ngā hapori whānui o te uru.

Nei rā te reo kōtua ki a tātou katoa. Ko ngā kupu, ko ngā pito kōrero e whai ake nei, he whakanui i ngā paetae kua tutuki tahi ai tātou ko te hapori i te tau kua taha ake nei.

Nō reira, e ngā raurangatira,

Tēnā koutou, tēnā koutou, tēnā tātou katoa.

TUIA
WAITĀKERE



Tuia Waitākere

2025/26 Annual Report

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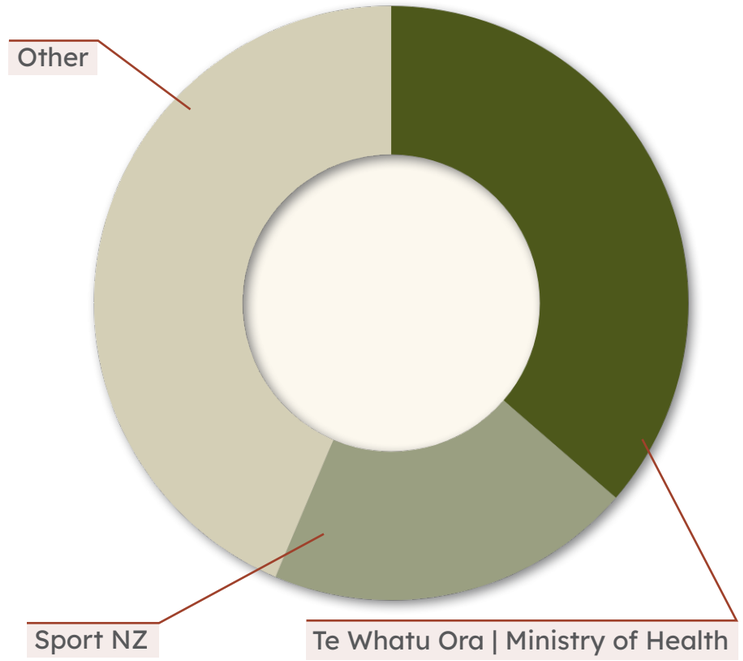
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Funders & Supporters

Ngā kaitautoko me ngā puna pūtea

We sincerely thank our investment, contract and funding partners for helping us achieve our vision of a community where everyone is connected, healthy and active.



Defining Our Future

Our Rebrand Story

For more than 35 years, Sport Waitākere has been a part of the fabric of West Auckland.

We have grown with our communities, shaped by the people, relationships and places that make the West what it is. Along the way, our mahi has evolved beyond traditional sport into movement, arts and culture, with community wellbeing increasingly at the heart of everything we do.

Eventually, we stopped and asked the people around us, "Does Sport Waitākere still tell the full story of who we are?"

Their answer was clear….. Not anymore.

And so, in 2026, after a long and deep process which included stakeholders, community and mana whenua, Sport Waitākere became Tuia Waitākere.

This name change is not because we wanted to leave our history behind, but because it was time for our identity to reflect who our community told us we had become. A new name for the next chapter of a story we continue to write, together, here in West Auckland.

SPORT WAITĀKERE → 35+ years of legacy → TUIA WAITĀKERE

Our Roots

Sports and physical activity remain an important part of our story and our mahi.

Our Evolution

Our work now spans community sport, arts, movement and culture.

Our Vision

A future where everyone in Waitākere is living and doing well for themselves.

Our Purpose

The wellbeing of West Aucklanders is our greatest priority.

Tuia Waitākere

To weave. To bind. To bring together.

Our Name

TUIA WAITĀKERE

Connection. Weaving together people, place and purpose.

Our place. Our history. Our home.

Our Tohu

Ngā Pae Maunga: The ridgelines of the Waitākere Ranges.

Awa: Flowing forms representing the waterways.

Cut outs: Simple elements that speak to the maunga, awa and maunga that dominate our landscape.

Our Colours

Moss:
The primary colour, representing the deep greens of the ngahere and the natural environment that surrounds and defines the West.

Toitoi:
The secondary colour, representing the soft, earthy tones of the grasses and open landscapes that sit alongside our ngahere, waterways and communities.

Stone:
Our third colour - Grounded and enduring, reflecting the rock, earth and rugged natural landscape of Waitākere.

Kōkōwai
An additional colour, connecting to and honouring Te Kawerau ā Maki, recognising mana whenua and their enduring relationship with this place.

TE KAWERAU IWI TIAKI TRUST

Developed in partnership

The development of the name was grounded in partnership, involving community, stakeholders and mana whenua, Te Kawerau ā Maki, who endorsed the kupu "Tuia".

The name has changed. The kaupapa has not. The threads are simply more visible now.

Tuia Waitākere - Unlocking the power of wellbeing through community sport, arts, movement and culture.

Sport Waitākere

The Journey So Far

Tuia Waitākere is a not-for-profit community organisation serving the people of West Auckland. We unlock the power of wellbeing through community sport, arts, movement and culture, working alongside local leaders, whānau, schools, clubs and community groups to drive meaningful change together.

Tuia Waitākere operates within the geographical boundaries of the Henderson-Massey, Waitākere Ranges and Whau Local Boards and has extensive networks across sport, recreation, play, education, community and health sectors.

A Snapshot of our Journey:

1991: Waitākere Regional Sports Trust is established
(Known as Sport Waitākere).

2005: Waitākere Regional Sports Trust seperates into two entities
The Waitākere City Stadium Trust and Sport Waitākere Trust.

2006: Sport Waitākere first documented kauapa
with mana whenua, Te Kawerau ā Maki.

2009: First year of KiwiSport
A fund we have held that, since this time, has seen us invest and unlock more than $12m into community initiatives (now Tu Manawa).

2009: He Oranga Poutama contract
awarded to Sport Waitākere on behalf of wider Auckland - the first funded kaupapa Māori initiative of this scale in our sector.

2014: Healthy Families Waitākere
Awarded the Healthy Families contract for Waitākere from Te Whatu Ora.

2021: Winner of 2 Sport and Recreation National Awards
Community Impact and Leadership in Diversity and Inclusion.

2023: Move into Massey Leisure Centre as office & community hub

2024: Awarded the Sport NZ Governance Mark

2025: Finalist in Sport and Recreation National Awards
The Jim Maniapoto Memorial Taonga - Excellence Award in Imapct on Māori Participation as Māori.

2026: Our 35th Birthday

2026: We become Tuia Waitākere - Same Kaupapa, Different Name.

Tuia Waitākere

Impact and Values

Our Impact:

Health and wellbeing
support across West Auckland is accessible, relevant and shaped by community need.

Community spaces
are active, well-used and part of everyday life.

Mātauranga Māori
grounded initiatives strengthen Māori communities.

Our Values:

It takes a village
We believe in the power of community to uplift, support, and grow together particularly when it comes to raising tamariki. Everything we do is grounded in collaboration, collective strength and local pride.

Feeling good (inside and out)
Wellbeing goes beyond the physical. It's about creating opportunities for everyone to feel happy, healthy, and connected inside (mind, body, soul) and externally in their whānau, natural environment, community and culture.

Placed at the heart
We're the trusted source, staying connected, centralised within community, knowledgeable, relevant with our finger on the pulse.

Shifting dials
We're relentless in our pursuit of progress, working hard to create real impact and lasting outcomes. Through determination and action, we shift the dial, turning aspirations into tangible results.

Tuia Waitākere

Strategy 2025 - 2026

Our Approaches

- Championing social innovation and systems change
- Supporting and backboning community-led approaches
- Building capabilities of our local leaders
- Prioritising communities experiencing inequities
- Influencing investment, planning and regulation
- Building capability in and prioritising mātauranga māori

Influencing Change Across the Year

Our impact strategy identifies five short to medium term outcomes around how we influence change:

1. Communities and partners enabled to deliver effective initiatives.
2. Our priority communities are aware of and motivated to lead healthy and active lives.
3. Policy, plans and regulations support equitable access to healthy and active lives.
4. Our physical and built environments support healthy and active lives.
5. Mātauranga māori is more accessible for māori communities.

These outcomes are illustrated throughout this Annual Report with examples of our mahi over the year.

A Message From Te Kawerau ā Maki

He Karere Mai Te Kawerau ā Maki

Te Kawerau ā Maki is a proud Hikurangi (West Auckland) based iwi with a strong affiliation to the Tainui waka. The tribal heartland of our iwi lies in Hikurangi and Ngā Rau Pou ā Maki (Waitākere Ranges) along with lead interests in the Upper Waitematā.

Our tribal name comes from the eponymous ancestor Maki who settled the northern parts of the Tāmaki Makaurau region in the early 17th century. Our mission is to represent and advocate for the people of our iwi, manage and grow our iwi assets, and drive development that enhances our cultural, social, and environmental wellbeing.

Te Kawerau ā Maki is proud to stand alongside Tuia Waitākere as a valued Treaty partner, and as a key contributor at board governance level, marking an embedded structural commitment to our partnership.

This year, we were honoured to play a key role in the development and endorsement of the name Tuia Waitākere, which reflects an organisation that truly weaves together community voices, aspirations and opportunities to create meaningful outcomes. In endorsing this name, we recognised an organisation deeply grounded in partnership, community leadership, and a genuine commitment to serving the people of West Auckland.

We were also proud to stand alongside Tuia Waitākere at the 2026 Sport New Zealand Awards as a finalist for the Jim Maniapoto Memorial Taonga for Excellence in impacting Māori participation as Māori. This was a significant tohu of a deep partnership built over many years and one that has delivered impactful kaupapa such as Active Whakapapa, a programme that is now an important part of Te Kawerau ā Maki's aspirations to preserve, and share our rich whakapapa with current and future generations.

Through our partnership, we continue to see a strong commitment to Te Tiriti o Waitangi and a genuine collaborative approach for collective impact. We are proud of what we have achieved together and look forward to continuing our relationship with Tuia Waitākere into the future for the benefit of our communities.

TE KAWERAU IWI
TIAKI TRUST

Board of Trustee's

Message from our Board Chair

The 2025-26 financial year has been one of significant progress, reflection and transformation for Tuia Waitākere. Most visibly, this was the year we transitioned from Sport Waitākere to Tuia Waitākere which, while a name change may appear symbolic, for the Board it represented something much deeper. An organisation confidently embracing who we are and continuing to respond to the aspirations of the communities we serve. The name Tuia, which we are humbled to have had endorsed by mana whenua, reflects the weaving together of people, places and purpose, and captures our ambition to create lasting impact across West Auckland.

Governance and Stewardship

Throughout the year, the Board remained focused on strong governance, stewardship and ensuring the organisation remained aligned to its purpose, strategy and values. Particular attention was given to organisational sustainability, investment diversification and navigating an increasingly challenging funding environment. This has included the future of Healthy Families Waitākere and we were subsequently pleased to see both contract continuity and national recognition of Tuia Waitākere's leadership and performance of this kaupapa.

Valued Partnership

We have also been encouraged by the growing influence of Tuia Waitākere across regional and national settings through partnerships with organisations such as Sport New Zealand, Aktive and the wider Regional Sports Trust Network, while continuing to strengthen our commitment to Te Tiriti o Waitangi through our partnership with Te Kawerau ā Maki. These relationships continue to challenge, guide and strengthen our organisation as we seek to create meaningful outcomes for our West Auckland communities.

Ngā Mihi

On behalf of the Board, I would like to acknowledge David George and the entire Tuia Waitākere team for their passion, innovation and commitment throughout the year. I would also like to thank my fellow trustees for their dedication and stewardship, and extend our sincere gratitude to our funders, partners, mana whenua, volunteers, community leaders and stakeholders who continue to believe in Tuia Waitākere as strongly as we believe in the kaupapa we are privileged to serve.



As we look ahead, we remain committed to ensuring Tuia Waitākere is well governed, future focused in alignment with our Impact Strategy and positioned to continue strengthening the wellbeing of West Auckland communities for generations to come.

Michael Holmes
Chairperson (Ngāti Ranginui)

CEO's Report

Message from our Chief Executive

When I reflect on the past year, I do so with immense pride. One could argue it has been the most significant period of transformation in our organisation's history, not simply because we now have a different name, but because we had the courage to authentically embrace who we had already become and share that more clearly with the communities we work alongside.

Connection sits at the heart of everything we do, and it sat at the heart of developing our new identity. Through conversations with community, stakeholders and our kaimahi, we arrived at a name that reflects what has always driven us, ultimately bringing people together through sport, recreation, arts and culture to create stronger, healthier and more connected communities. Today, we proudly stand as Tuia Waitākere. A new name, but the same enduring kaupapa of achieving a future where everyone in Waitākere is living and doing well for themselves.

A New Chapter

Ultimately, this year marked the beginning of a new chapter, carrying forward more than 35 years of community impact while reaffirming our commitment to the future. Whether through kaupapa that strengthened pathways for rangatahi Māori, supporting disability sport, championing Pasifika wellbeing or, helping tamariki and whānau live healthy and active lives, our team has remained focused on enabling communities to lead solutions that work for them.

Te Tiriti o Waitangi

Our commitment to Te Tiriti o Waitangi also continued to deepen under the guidance of Te Kawerau ā Maki, strengthening our understanding of local histories and mātauranga Māori while helping embed these learnings into both our culture and practice. At the same time, through our relationships with Aktive, Sport New Zealand, Te Whatu Ora, the Healthy Families movement and the Regional Sports Trust Network, we have continued to ensure the voice of West Auckland is represented in important regional and national conversations.

Our People

Most importantly, I want to acknowledge our people. Every achievement in this report exists because of the passion, talent and commitment of an extraordinary team who turn up every day determined to make a difference. The same is true of our volunteer Board, whose commitment to our purpose and long-term success continues to provide strong stewardship for the organisation. Ngā mihi ki a koutou katoa.



To our funders, partners, community leaders and whānau, thank you for your trust and support. Together, we are weaving something special, and we look forward to continuing that journey alongside you as Tuia Waitākere.

David George
Chief Executive

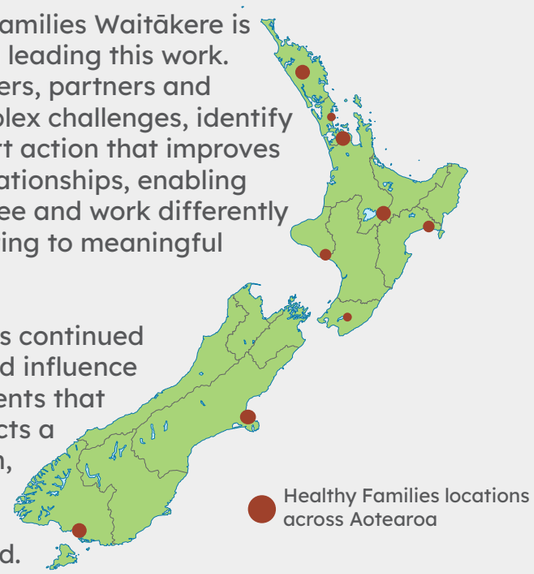
Healthy Families NZ

A message from our major funding partners

Healthy Families NZ is a national prevention initiative that is community led, systems-focused, and grounded in the knowledge, strengths, and lived experiences of local people.

Across Aotearoa, the initiative strengthens the environments where people live, learn, work, and play, focusing on the root causes that shape health and wellbeing throughout life. It recognises that achieving pae ora, healthy futures, requires collective action across communities, organisations and sectors, with local people playing a central role in shaping solutions.

Hosted by Tuia Waitākere, Healthy Families Waitākere is one of ten locations across Aotearoa leading this work. The team works alongside local leaders, partners and decision makers to understand complex challenges, identify opportunities for change and support action that improves health and wellbeing. By building relationships, enabling collaboration and helping partners see and work differently within systems, the team is contributing to meaningful and lasting change.



Healthy Families locations across Aotearoa

Over the past year, this approach has continued to support community-led action, and influence the policies, practices and environments that shape everyday wellbeing. This reflects a long-term commitment to prevention, equity and community leadership, helping create stronger foundations for healthier futures in West Auckland.

The achievements highlighted throughout this report reflect the dedication, skill and leadership of the Healthy Families Waitākere team and Tuia Waitākere, whose commitment to community-led prevention continues to make an important contribution to the health and wellbeing of West Auckland communities.

Lucy Kingsbeer
Principal Service Development Manager - Healthy Families NZ
Maternity, Child, Youth and Prevention, Planning Funding and Outcomes Health New Zealand

healthy families New Zealand
He oranga whānau

Aktive

A message from our major funding partners

Aktive and Tuia Waitākere have continued to work alongside each other to progress positive outcomes for Waitākere and Tāmaki Makaurau during FY26.

Our respective visions are aligned and focused on the communities we work with: Tuia Waitākere – a future where everyone in Waitākere is living and doing well for themselves, and Aktive – Auckland – the world's most active city.

Aktive's kaupapa is underpinned by strategic priorities that look to help shape the future of sport and physical activity across Tāmaki Makaurau. Tuia Waitākere has continued to contribute positively towards these priorities during FY26. Its workforce has proactively worked alongside schools and communities across initiative areas, demonstrating positive impact in Waitākere.

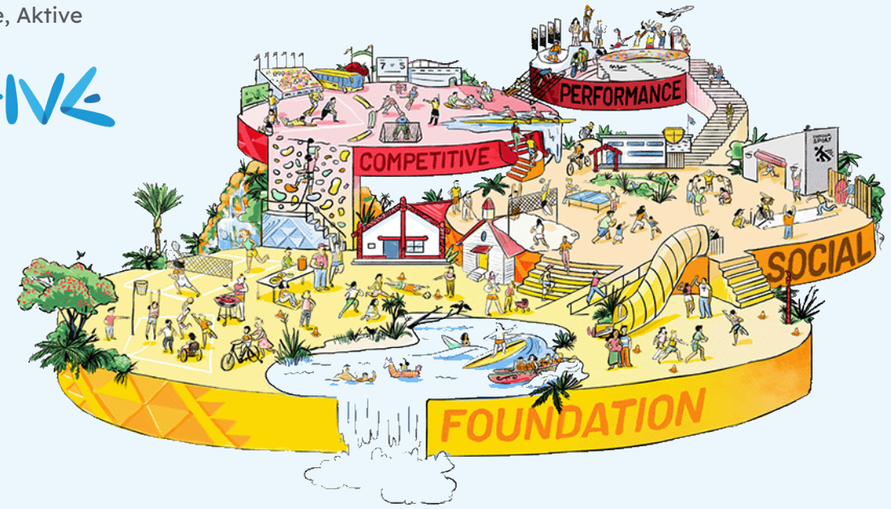
An ongoing focus within identified Communities of Activity saw Tuia Waitākere deepen relationships, support enhancement of capability and confidence, advocate for change and leverage additional investment. This was particularly evident with meaningful impact across school settings and through the advancement of play awareness and value through connection with a range of organisations.

Tuia Waitākere is a valued partner of Aktive. We appreciate the local knowledge, commitment and collaboration of Chair Michael Holmes, Chief Executive David George, and the wider Tuia Waitākere Board and team.

Aktive looks forward to continuing our partnership with Tuia Waitākere into the future for the good of the communities we collectively serve.

Jennah Wootten
Chief Executive, Aktive

AKTIVE



1. Communities and Partners Enabled to Deliver Effective Initiatives

Grounded in community sport, movement, culture and arts, Tuia Waitākere works alongside West Auckland communities to grow wellbeing in ways that are local, inclusive and lasting. Our role is to build capability, strengthen leadership, and support community-led initiatives so people have what they need to thrive now, and into the future.

Part of this mahi is in the guidance and resources that Tuia Waitākere provides for our community and partners to make sure that they have what they need to lead effectively.

We provide practical wānanga, workshops and tools to support:

- Strong communication
- Good governance
- Funding applications
- Conflict resolution
- Inclusive, culturally grounded community engagement







Tuia Waitākere also provides clear, easy to use resources that help communities act with confidence, including:

- Event planning tools
- Volunteer management templates
- Participation and inclusion guides
- Planning and reporting support

This means that great ideas don't get stuck at the starting line, and that community has tangible support to work with them along each step in their journey.

A Quick Overview:

SPORT NEW ZEALAND
IHI AOTEAROA

$913,263 in funding for West Auckland communities to lead healthy, active lives through the Tū Manawa Active Aotearoa Fund.

15,000+ students from more than **24** kura and schools engaged in mahi supported by Tuia Waitākere.

67
Tū Manawa Projects funded in 2025/26

19,723
participants engaged in funded projects

75%
of projects were held/hosted out in the community

14%
of projects were held/hosted in class time

11%
of projects were held/hosted out of class time

Tū Manawa Active Aotearoa

Tū Manawa Active Aotearoa is a fund that helps tamariki, rangatahi and tangata whaikaha access quality play, active recreation and sport - in ways that reflect who they are and where they live.

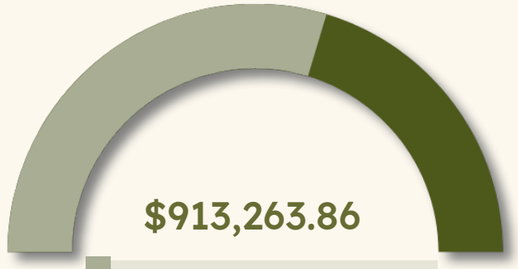


Tuia Waitākere partners with Aktive, Auckland's Sport and Recreation organisation, to locally manage the Tū Manawa Fund across West Auckland, on behalf of Ihi Aotearoa | Sport New Zealand. Our role is to make funding clear, accessible and community-led.

SPORT NEW ZEALAND
IHI AOTEAROA

AKTIVE

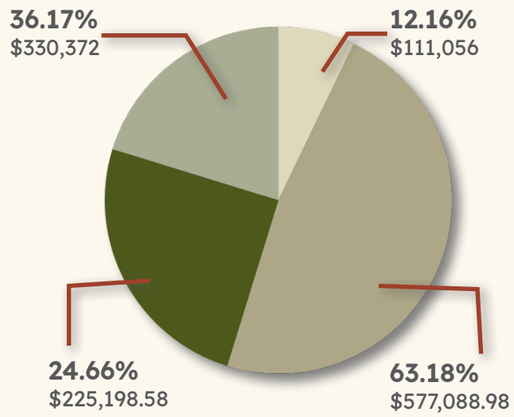
Total spend for 2025/26:



Fast Fund: $360,911.20

Local Fund: $541,366.80

Kaupapa Allocations:



Sport: 21 Projects

Māori: 17 Projects

Play: 6 Projects

Active Rec: 40 Projects

> "Tuia Waitākere is incredibly grateful for the Tū Manawa investment and the opportunities it creates across our communities. For me, the real impact is seeing our community champions able to bring their own kaupapa to life and do what they do best. They know their communities, they know what will make a difference, and this funding gives them the opportunity to make that happen for our tamariki, rangatahi and whānau."

Antionette Aalbers
GM Community Sport & Rec
Tuia Waitākere

Kaupapa Focus Groups:

Tamariki (5 - 11 years):
52 projects

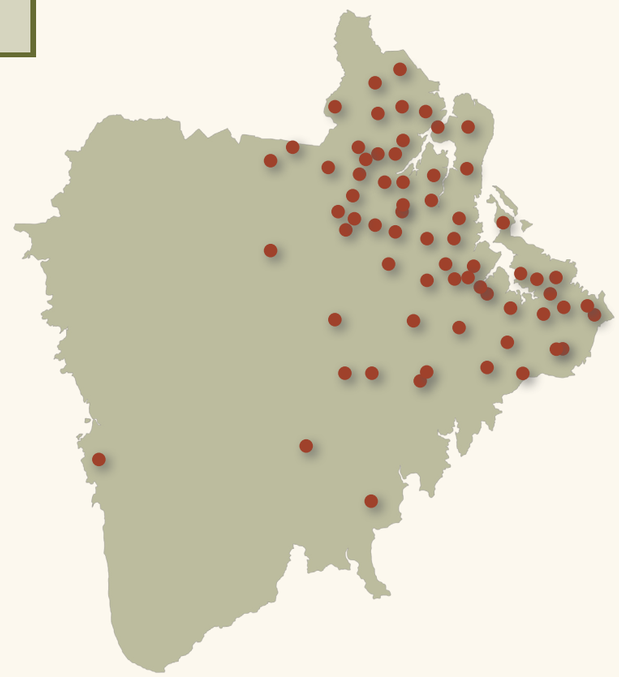
Rangatahi (12 - 18 years):
55 projects

Young Women & Girls:
45 projects

Tangata Whaikaha (5 - 21 years):
26 projects

Kaupapa Māori:
22 projects

Tū Manawa Project Locations:



152
wahine rangatahi

14
coaches

8
teams
(originally 1)

The Valkyries

An idea that started as a single team has grown into something much bigger at the New Lynn Stags Rugby League Club. In 2024 when the New Lynn Stags started the Valkyries programme, there was a clear and intentional vision – to create a space where young girls could show up as themselves.

Founded by Tracey Lupeiki and James Te Pou, the initiative was grounded in Pasifika and Māori values with a strong focus on connection, culture and belonging.



In 2026 the Valkyries have expanded to eight teams, 14 coaches and 152 girls, with the majority proudly identifying as Pasifika and Māori. Through coaching and leadership workshops, development opportunities and kōrero with whānau of club members, Tuia Waitākere has walked alongside the club, providing support behind the scenes while ensuring that the leadership and vision of Tracey and James remain at the forefront.

The impact has been felt well beyond the field. Families trust the environment because it reflects who they are. Girls are not only participating, but leading, connecting and thriving.





> "It's not just about playing sport - it's about identity, belonging and creating a space where our young wāhine feel strong in who they are."

Jemma Palmer
Youth Sports Advisor,
Tuia Waitākere

Increased equity:

- Created stronger pathways for Māori and Pasifika girls to participate in sport.
- Strengthened coach culturally capability to support young wahine.

Community sport:

- Strengthened relationships between players, coaches, whanau and the wider community through a shared commitment to belonging and wellbeing.
- Supported a sustainable community-led model where families feel trust, connection and confidence in sporting environments.

Social inclusion:

- Created a sporting environment where young wahine feel seen, supported and confident to be themselves.
- Nurtured connection, sisterhood, leadership, and belonging that extends beyong the rugby league field.



Fa’ataunau

In 2025, Healthy Families Waitākere worked with the Avondale College First XV to explore what wellbeing means for rangatahi, using talanoa, movement and the Fonofale model of Pacific health and wellbeing.

The kaupapa highlighted the importance of cultural grounding as part of lifelong hauora, with **96% of participants saying they had not previously experienced a dedicated wellbeing or recovery space.**

The learnings from Fa’atauanau are now helping influence how organisations work alongside community in West Auckland. Findings from the discovery phase have been published, giving grassroots sports organisations across Aotearoa access to the insights.

The kaupapa has helped shape New Zealand Rugby’s Mind Set Engage programme, which is incorporating Pacific models of wellbeing into workshops with schools and clubs. The first session was held at Kelston Boys’ High School over winter, bringing together aiga, shared kai and plenty of conversation shaped by the Fonafale model.

Healthy Families Waitākere has also taken the findings to the Mental Health Foundation, securing funding for a digital series showcasing West Auckland community groups already supporting mental health and wellbeing, including the New Lynn Stags Valkyries, The Comeback Kids and Fahi On.





> “We saw an opportunity to partner because of [Tuia Waitākere] deep roots in Pasifika communities, cultural leadership and the incredible work already underway.”

Olivia Hart
NZ Rugby Mental Health & Wellbeing Programme Lead

All Abilities Sports Day

For the second year, Tuia Waitākere was proud to support Halberg and Green Bay High School to hold the West Auckland All Abilities Sports Day, where tamariki of all abilities were able to discover new strengths in a fun, inclusive environment.

The All Abilities Sports Day supports primary and intermediate aged young people with additional support needs, disabilities or impairments, and those who may be disengaged from school or sport.

Each session encouraged confidence and enjoyment, while reminding students of the strengths they bring beyond the classroom. Originally organised by the Halberg Foundation, the event brought sports organisations together and provided guidance on accessibility. Tuia Waitākere supported the kaupapa by building capacity and connecting more schools and providers.

For teachers, the day was filled with new learnings about their students, their abilities, and what they may be able to bring back to the classroom to keep their students engaged and moving.



> “We’re helping build confidence, understanding and pathways into future participation.”

Rachael Batters
Healthy Active Learning Advisor, Tuia Waitākere







> We've learnt lots about gardening and that it's fun and will keep you healthy and happy.
>
> **Tamariki Participant**
> Kahui Māra Kai

Kāhui Māra Kai

Kāhui Māra Kai uses māra, kai and mātauranga Māori to connect food education with culture and hauora. Over the past three years, the kaupapa has grown across Westbridge Residential, Don Buck and Lincoln Heights Schools, establishing a shared gardening community. New Windsor School (Te Whānau Puawaitanga) later joined, with each school weaving māra development into its own learning.

Now in its third phase, the kaupapa has expanded into Māori and Pasifika bilingual units at New Windsor and Lincoln Heights, with a stronger emphasis on Mana Motuhake o te Kai. A new kaimahi, Tukaiora Hepi, has joined the team at New Windsor to support this work.

Leadership of the kaupapa has now transitioned from Healthy Families Waitākere to Community Waitākere. Healthy Families Waitākere continues to support the evaluation, capturing the learnings and evidence needed to guide how the kaupapa could grow through Community Waitākere, kaimahi and other partners.

What began three years ago with a handful of school garden beds is now a growing kaupapa with the foundations and evidence to be carried forward – reflecting the intent of Mana Motuhake o te Kai to build something that can continue beyond any one organisation.



5

schools engaging with the kaupapa

1,458

tamariki now introduced to in-school gardening

2. Our Priority Communities Are Aware Of And Motivated to Lead Healthy And Active Lives

Using a Geographical Priority Community approach allows Tuia Waitākere to concentrate time, relationships and resources in communities where there are greater barriers to participation and where working collectively can create sustainable change.

Rather than entering communities with a predetermined programme or solution, we use insights to understand the local environment, identify inequities and then work alongside communities to determine what meaningful change looks like.

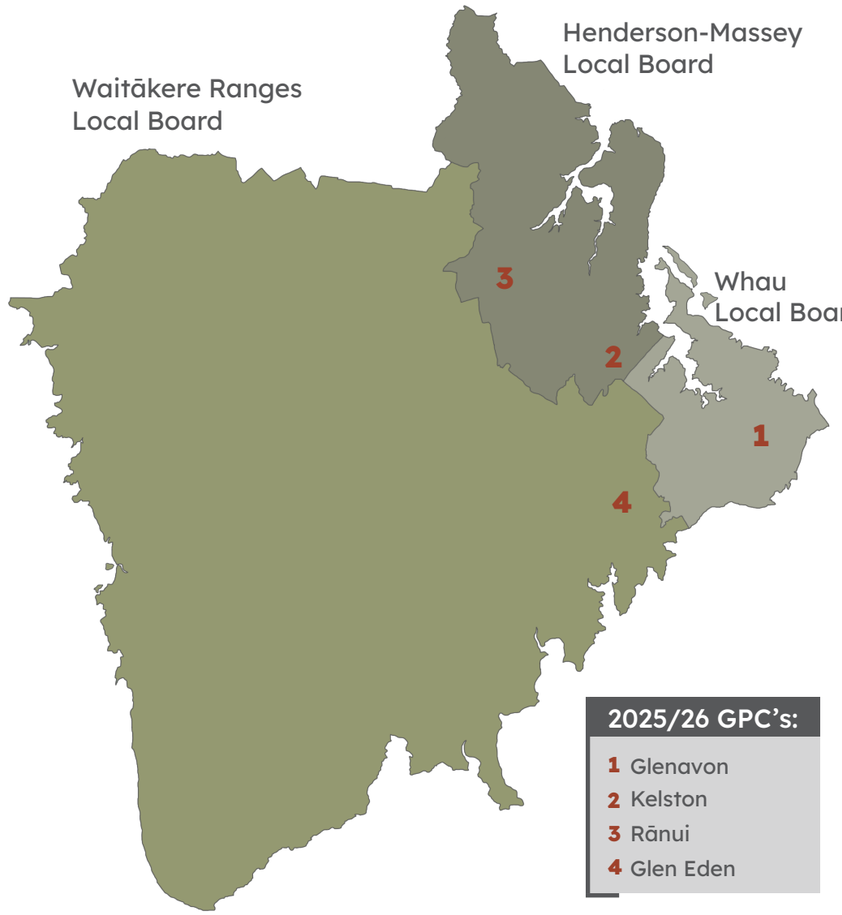
The selection process brings together several sources of information:

- Participation and population data
- Demographic trends and projected growth
- Deprivation and equity indicators
- School, club and community insights
- Access to facilities, spaces and opportunities
- Exisiting investment and service gaps
- Relationships, readiness & opportunities for collective impact

The data helps us understand where there may be a need, but relationships and lived experience help us understand what the need actually is.





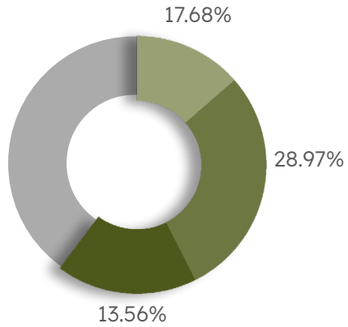


2025/26 GPC's:

1. Glenavon
2. Kelston
3. Rānui
4. Glen Eden

A Snapshot of West Auckland*:

Population:	287,400
Māori:	13.56%
Pasifika:	17.68%
Asian:	28.97%
Girls under 15:	8.87%



*Statistics taken from Stats NZ and are accurate as of 30 June, 2025.

Some community members intersect more than one identity and so may be represented twice.

At Tuia Waitākere, we also have priority groups that are reflective of our intentional focus on certain demographics that are at greater risk of being impacted by barriers to healthy and active lives.

These are currently:

- Rangatahi Māori
- Women & Girls
- Pasifika Young People
- Asian Communities
- Tangata Whaikaha
- LGBTQIA+

Iqra Give it a Go Day

Tuia Waitākere's Healthy Active Learning team has worked alongside Iqra School to strengthen physical education, student wellbeing and te ao Māori capability.

Multiple PE planning and professional development sessions have helped Iqra kaimahi develop engaging, inclusive lessons that can be used across the school. Tū Manawa Active Aotearoa funding also enabled the school to purchase athletics equipment, making it possible to increase student sport participation despite limited outdoor space, and host its own annual athletics day.

Tuia Waitākere has built a trusted relationship with students, kaiako and whānau of Iqra School and in November, introduced a basketball-themed Have-a-Go-Day for female students. The session aimed to create pathways into sport that are accessible, safe and enjoyable for girls - and are respectful of cultural practices.

Tuia Waitāere and Iqra School also collaborated to host a day filled with te ao māori games, teaching the tamariki and their kaiako more about different cultural games that they can incorporate into their play, active recreation and sports.



of girls at the basketball day wanted to join future sessions





Iqra School and Tuia Waitākere continue to build on their relationship to create more equitable and enjoyable pathways into sport for tamariki in West Auckland and have exciting plans in the works for the next reporting period.

Western Zone Athletics

To address the growing numbers of schools unable to run their own athletics days, Tuia Waitākere coordinated the Western Zone Athletics Day in March with support from College Sport Auckland, Waitākere City Athletics Club and volunteers.

190 students from 11 West Auckland High Schools took to the track and field at The Trusts Arena for the event which for many, provided the first experience of a formal athletics competition.

The day fills a gap for West Auckland rangatahi, allowing them to compete at a higher level than a typical school-based event, and allowing them to experience a formal athletics meet, build confidence and feel prepared to take the next step into larger competitions.



> "I hope this event will be an annual event. Our girls enjoyed the day, non-stop talking on the way back in the school van. It's good for athletes to be exposed to an athletics event held at a proper stadium before going on to champs."

Michelle Rousseau
Head of Co-Curricular Activities,
Kelston Girls' College



130
tamariki,
across

3
bilingual
classrooms

learning in
Vagahau Niue
Gagana Samoa
Te Reo Māori

Wayfinding Leadership

Developed by Chellie Spiller, Hoturoa Barclay-Kerr and John Panoho as a leadership framework, Wayfinding Leadership is a book sharing indgenous knowledge that uses the structure of the vaka to build identity and connection – the hulls as values, the crossbeams as connection and the tautai as the leader who notices.

In 2025, Healthy Families Waitākere adapted the framework for tamariki, running a wānanga with 35 rangatahi and tamariki at I Love Avondale that gave young people practical tools to connect with their own values and strengthen their hauora. This year, that pilot reached its next cohort.

Tamariki from the Samoan and Niuean bilingual units at Te Kura o Pātiki | Rosebank School spent weeks exploring indigenous movement, building mini waka and learning Tulou Tagaloa, before closing Samoan language week with a performance. The hall quickly filled beyond capacity and tamariki stepped up to lead, sharing their learning and taking their audience on a journey well beyond the classroom.

> “The pilot showed it works. We’re now developing a case for change, so the school and future partners have a solid foundation to spring from.”

Christian Curtis
Systems Innovator, Tuia Waitākere



Kelston Badminton Connect

Creating fun and accessible opportunities for rangatahi to engage in movement remains an important focus of Tuia Waitākere’s work.

Events like the Badminton Give it a Go Day, hosted at Kelston Boys’ High School in June, provide a valuable opportunity to share active recreation with the community. The event saw Tuia Waitākere partner with Synergy Sports and SportHub Community Centre to introduce more than 70 tamariki to badminton, many for the first time.

Students from Kelston Boys’ High School, Kelston Girls’ School, Kelston Intermediate and Ko Taku Reo (Deaf Education New Zealand) took part in the day. With the support of New Zealand Sign Language interpreters, this day was inclusive for all – meaning that the barriers that may be present for young people to access healthy and active lives were removed or minimised.

The impact of the Give it a Go Day extends well beyond the event, providing a supportive and inclusive environment that encourages young people to access new opportunities.





70+
rangatahi from

4
West Auckland Schools

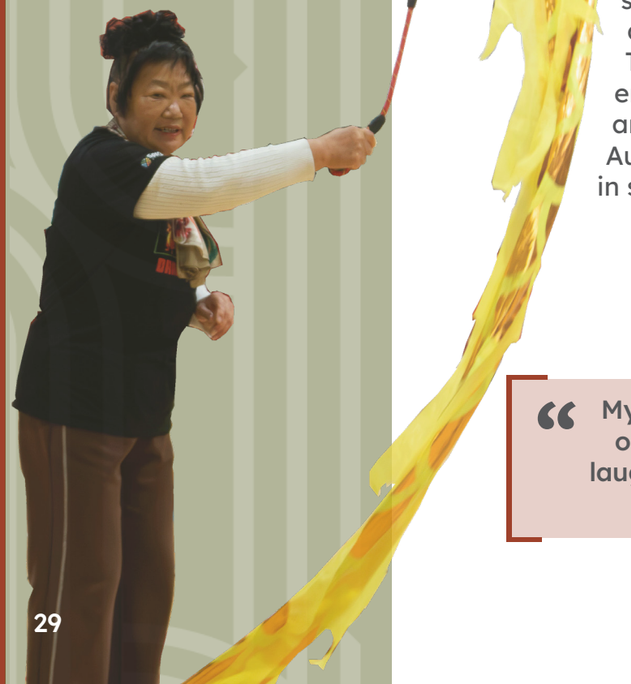


15+
ActivAsian projects/ initiatives

12,000+
participants in Tuia Activasian events & workshops

4,000+
Dragon Beats participation touchpoints

45+
organisations supported by Tuia Waitakere ActivAsian



ActivAsian

ActivAsian is an iniative that was first established by Harbour Sport in 2009, expanding to Tuia Waitakere in 2018.

The initiative has four strategic pillars:

- Build capability
- Increase participation
- Inclusion in sport
- Increase awareness

Throughout the 2025/26 reporting period, Tuia Waitakere delivered the Activasian initiative through a wide range of culturally responsive programmes that promoted participation in physical activity among West Auckland Asian communities. This included building trust with local communities, strengthening partnerships with schools, ethnic associations and local boards, and co-designing activities that were inclusive and accessible.

Community connectors and volunteers played a vital role in breaking down language and cultural barriers, enabling positive engagement between mainstream sports organisations and Asian participants.

More than 42 teachers from 30 schools have dedicated time to strenghtening their skills and cultural knowledge, which has an expected reach of over 500 students. This created richer, more inclusive learning environments that celebrate culture, heritage, and encourages understanding across West Auckland, enabling young people to try sport in safe, local, low pressure spaces.

> “My daughter used to be shy and afraid of making mistakes. Today I saw her laughing, sweating and trying again and again. I saw her shine.”

Mother of Participant
ActivAsian Kaupapa Attendee



ActivAsian FY25/26 Events/Kaupapa:

Out of School:
Whau Moon Festival
Dragon Boat Festival
Whau Chinese New Year Festival
Cultural Competency Workshops
Community Connect
HALO Day
Have a Go Day
Empower Teachers
NZCWCF - Autumn Parent-Child Sports
NZCFCF
Unity in Tradition Moon Festival
2025 Christmas with Synergy

In School:
Badminton Tournament
Sport Open Day
Dragon Beats
Active Stars



500+
Active Stars participation touchpoints

1,000+
Dragon Boat Festival attendees

500+
Sports Open Day participation touchpoints

10,000+*
Whau Chinese New Year Festival attendees

* an increase of 15x from the previous year

3. Policies, Plans and Regulations Support Equitable Access to Healthy And Active Lives

Tuia Waitākere collaborates with community organisations across West Auckland to strengthen the systems that underpin wellbeing across community sport, arts, movement and culture. Over the last year our advocacy projects, planning and policy achievements have influenced equitable access for West Auckland communities.

Our role has included support with governance and planning, volunteer development, inclusion and accessibility, and creating positive welcoming environments.



In the 2025/26 financial year, Tuia Waitākere wrote and contributed to the following policies, plans and proposals:

- Regulatory Standards Bill
- Online Casino Gambling Bill
- Electoral Amendment Bill
- Lifejacket Bill
- Local Government (Transport Governance) Amendment Bill
- Safe and Supply of Alcohol Amendment Bill
- Local Government (Systems Improvements) Amendment Bill
- English Curriculum Consultation
- Health and Physical Education Curriculum
- Outdoor Education Change in the NCEA Curriculum
- Auckland Council Annual Plan (including Local Board Plans)



> “Guidance from Tuia Waitākere has been invaluable in helping us continue delivering positive opportunities for tamariki and rangatahi in West Auckland.”

David Guo
SportHub Community Trust Chair

70+
West Auckland Clubs involved in policy and plan support.

11
written submissions

Play Streets

Many communities want neighbourhoods where children can play freely outside, neighbours can connect and streets are shared spaces, not just routes for traffic.

In April, Auckland Council announced that Play Streets will roll out across Tāmaki Makaurau, making it easier for communities to organise free local street play without requiring complex permits or traffic management plans. Streets that were designed for cars are being reclaimed for people.

That approach has roots in West Auckland. In 2021, our Healthy Families Waitākere team partnered with Auckland Council, Auckland Transport, and Healthy Families South Auckland, with funding from Waka Kotahi's Innovating Streets for People fund, to pilot Play Streets across seven West Auckland neighbourhoods.

Hundreds of tamariki and adults took part, demonstrating how simple, community-led changes to streets can create more opportunities for play and connection.

Those learnings contributed to Waka Kotahi's national Play Street Guidelines, providing councils across Aotearoa with a framework for supporting community-led street play. Auckland Council has built on this work, putting the ability to activate public street space back into the hands of communities.



Rongomaiwhiti Rīki



Every tamaiti should be able to walk onto a sports field and just belong, without wondering whether they'll understand the coach, the referee or the cheers from the sideline. Belonging is hauora — it's what gets a tamaiti through the club doors in the first place, and what keeps them coming back.

For tamariki raised in rūmaki reo, that isn't always the reality. Te reo Māori is not only a subject at school for them – it's how they move through the world, the language they think, feel and dream in – and mainstream sport hasn't always moved with them.

> "This has been a deliberate commitment. Rongomaiwhīti Riki is helping us look at what we do and how we do it, and we're better for it."
>
> **Warren Clarke**
> Glenora Bears Club President

Rongomaiwhiti Rīki - named for the atua of health and wellbeing - is responding directly to that gap. This six-week pilot brought 150 tamariki from Te Kura Kaupapa Māori o Hoani Waititi Marae into the Glenora Rugby League Club in Glen Eden, with five coaches from the kura stepping into the mainstream setting alongside them.

On the club's side, Tuia Waitākere worked closely with Glenora Bears to build their cultural capability in return. That work is already moving beyond the field. A Glenora parent, whose team now trains alongside tamariki from the kura, recently asked Palmer to teach her kupu Māori so she could cheer on every player from the sideline, not just her own.



Healthy Active Learning



Tuia Waitākere's Healthy Active Learning (HAL) team continues to support kaiako to bring quality physical activity into the everyday lives of tamariki across West Auckland. Their work plays an important role in creating and influencing systemic change for tamariki, rangatahi and their whānau. By building connections, community networks and supportive environments for kaiako across the region, the team is helping create change that extends beyond a single event or interaction.

Several streams of support over the last year have included a Specialist School Collective for kaiako teaching in the Tāngata Whaikaha space, Active Pathways for school sports teachers and directors to connect and support each other with strategic planning, and a Community of Practice for primary and intermediate teachers to learn and upskill in making movement more inclusive and interactive.



Teacher feedback often references being time-poor, gaps in knowledge or limited time to build it, and a lack of awareness of organisations available to support their work. Tuia Waitākere provides targeted support, resources and professional development, helping ensure tamariki across West Auckland have access to opportunities to live healthy, active lives.

For kaiako working in specialist schools, the geographical spread between schools can make connecting and collaborating challenging – and sometimes almost impossible. The Specialist School Collective helps reduce that isolation, giving teachers an opportunity to share their experiences, learn from one another and build their collective capability.

Schools currently working with the Tuia Waitakere HAL team:

Arahoe School
Arohanui School
Avondale Intermediate
Avondale Primary
Birdwood School
Don Buck School
Edmonton School
Elim Christian College
Freyberg Community School
Glen Eden Primary
Glenavon School
Henderson Intermediate
Henderson North School
IQRA School
Kelston Intermediate
Ko Taku Reo
Konini School
Lincoln Heights School
Massey Primary School
Matipo Road School
New Lynn School
New Windsor School
Oaklynn Special School
Prospect School
Ranui Primary School
Royal Road School
Te Kura o Patiki
Tirimoana School
Westbridge Residential School

> "We want to create spaces for kaiako to hear the true value of their mahi and how they play a pivotal role in creating wellbeing opportunities for the tamariki and rangatahi in their schools."

Shanley Joyce
School Systems Lead,
Tuia Waitākere

29
Schools actively engaged with Tuia HAL Team

10,723
potential students impacted

4. Our Physical And Built Environments Support Healthy And Active Lives

Communities have a strong desire to engage in kaupapa that supports healthy, active lives, but infrastructure, resources and physical spaces are not always available or accessible.

Tuia Waitākere is proud to play a role in West Auckland where our kaimahi are working alongside communities to support funding applications, develop appropriate spaces and plan for future capacity and capability.

Throughout the year, Tuia Waitākere has worked with a range of organisations, school, clubs and community groups to support planning, funding and/or development of their physical and built environments.

We have been proud to support the following:

- West Auckland Riding for Disabled (RDA)
- Rutherford College Pool
- Syenrgy Sports Hub
- Rutherford College Beach Volleyball
- West City Basketball Indoor Facility
- Waitākere Regional Hockey Turf Trust
- NorthWest Pool
- Prospect School Pool
- Titirangi Badminton Court Expansion
- Glen Eden Tennis - Court Revitalisation
- Kelston Boys' Gym
- Waitākere Cricket Club - Indoor Facility
- Suburbs Rugby - Club/Facility Access
- New Lynns Stag Changing Rooms
- Glenora Bears Reo Signage
- Oretia Bowls Changing Rooms
- Whau Local Board Facilities Plan



17+
Neighbourhood Play & State of Play Reports created.

10+
gyms and/or community hubs supported

70+
Sports Clubs in West Auckland connected to, and working with Tuia Waitakere

Waitākere Rebels Volleyball



Beach volleyball is one of the fastest-growing school sports and is the second most participated-in sport across West Auckland secondary schools. The sport is also gaining momentum through Waitākere Rebels Volleyball Club, which has grown by around 26% each year. This growth makes the collaboration between the club, Rutherford College and Tuia Waitākere particularly timely.

Tuia Waitākere has supported the community to secure Auckland Council and Henderson-Massey Local Board support for a new beach volleyball court. In partnership with Aktive, a MoU has also been developed and signed between the key partners, with construction planned to begin in January 2027 and completion targeted for the end of Term 1.

Once completed, the court will be only the second of its kind in Auckland, creating a significant new opportunity for the community.



Synergy Sports

Synergy SportsHub has been a high priority for facility upgrades with Auckland Council, supported by a steady 15.4% increase in participation. With more than 23,000 residents in New Lynn, and none of the nine surrounding gyms offering the same court-based facilities, upgrading the centre was recognised as providing significant benefits to the community.

Synergy SportsHub also aspired to become a community emergency response centre and to strengthen its commitment to climate action, a goal that Tuia Waitākere is supporting them to develop and reach.

Tuia Waitākere has worked closely with Synergy SportsHub to secure a place on the priority pathway, supporting applications and exploring shortfall funding options for upgrades to the gym floor and bathrooms. $600,000 in funding has now been secured towards the upgrades, with mahi continuing to address the funding shortfall and emergency hub readiness.

$600,000
in funding secured for SportHub upgrades

15.4%
increase in facility participation

> “We appreciate the support and ongoing partnership with Sport Waitākere. Your guidance has been invaluable.”

David Guo
SportHub Community Trust Chair



Neighbourhood Play System

The Neighbourhood Play System (NPS) places tamariki at the centre of urban design and opportunities for play in their neighbourhood, ensuring their voices and experiences shape local environments. Over the last year, Tuia Waitakere has played a key role in evolving the NPS across both Glen Eden and Pātiki.

Neighbourhood Play Systems:

The scope of 'play' within the NPS includes all factors that impact the ability of tamariki and rangatahi to play and move independently throughout their neighbourhoods.

This includes:

- built and natural environments
  (e.g. built form, natural environment, playgrounds).
- access and mobility
  (e.g. walking and cycling safely, play on the way).
- awareness and agency
  (e.g. plans and policies, community initiatives).
- enjoyment
  (e.g. culture and expression, presence of people).

Glen Eden

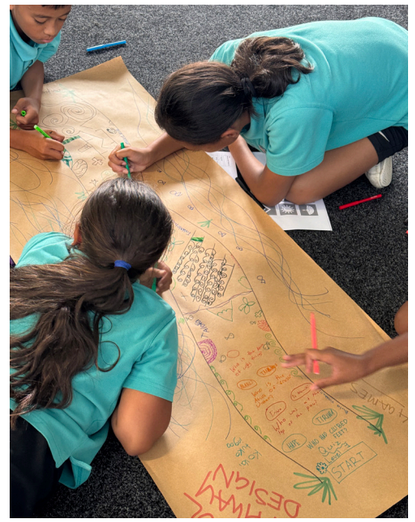
The Glen Eden NPS focuses on the places and spaces around Te Kura Ki Hikurangi (formerly known as Prospect Primary), Glen Eden Intermediate and Konini School in Glen Eden. This has been developed through engagement with community champions, students and school whānau, creating a full picture of play in the neighbourhood.





Insights from the NPS includes:

- Better maintenance of their neighbourhood would encourage outdoor activity and a sense of safety.
- More wayfinding needed that reflects the community through colour, iconography, symbols, and language.
- Roads throughout the neighbourhood feel unsafe, which discourages whānau from letting students walk on their own.
- The neighbourhood needs more play equipment that caters to a wider range of ages, stages, and abilities, not just younger tamariki.



Te Kura o Pātiki

At Te Kura o Pātiki: Rosebank School, the NPS was first applied in 2023 to understand play opportunities in and around the school and surrounding neighbourhood, identifying barriers and opportunities through engagement with tamariki, whānau and community groups.

Tuia Waitākere used the NPS findings from 2023 to assess what has changed, what has been realised, and where the ambitions of the community now sit. This mahi connects with wider Auckland Council strategies and community-driven plans informing open spaces, transport, and urban development. This is particularly timely as the Rosebank and Avondale area continues to grow rapidly through high-density housing and infrastructure change.



> **"Our vision is to develop a space that supports the wellbeing, inclusion, and engagement of all tamariki. We want to create an environment that encourages creativity, ecploration, social connection, and meaningful play, while also meeting the diverse needs of our learners."**

Amy Manos
Vice Principal, Te Kura o Pātiki

Both the Kura o Pātiki and Glen Eden NPS have Action Plans that have been co-developed with tamariki and kaiako from their school, alongside the Whau Local Board, Tuia Waitākere, and Auckland Council.

Mātauranga Māori Is More Accessible For Māori Communities

At Tuia Waitākere, equity sits at the heart of our mahi. It shapes how we work alongside local leaders to drive meaningful change and make mātauranga Māori more visible, accessible and relevant in the places where Māori communities come together.

We weave together the tools, resources, support and relationships that communities need to thrive. A key part of this is supporting Māori communities to access and apply mātauranga Māori in ways that strengthen identity, belonging, leadership and hauora.

We are explicitly committed to strengthening wellbeing, improving Māori health and reducing inequity by removing barriers that limit access to mātauranga Māori.

This means working to ensure that:

- systems better reflect community realities
- structures are fair and accessible
- and everyone has the opportunity to live well

Equity is not an add-on to our mahi.
It sits at the heart.





$103,000
funding secured

2
schools

100+
students

Whāia te Oranga

When Whāia te Oranga began, kaiako and whānau were clear about what they wanted for their tamariki – real tools to regulate their emotions,develop self-discipline and stay steady under pressure.



Pilot funding of $103,000 has been secured through Tū Manawa Active Aotearoa and the Education Partnership and Innovation Trust to help deliver on this kaupapa.

This year, dedicated practitioners at Rānui Primary and New Windsor School have been teaching mau rākau, mauri tau, and kī o rahi to tamariki in Māori bilingual units each week, alongside regular te reo Māori and mauri tau sessions for whānau.

The practice is reaching beyond the sessions themselves, with teachers reporting that the principles are being woven into everyday teachings. What kaiako and whānau asked for at the start is now woven through the school week - tamariki carrying the tools themselves.



> “Without focusing on children’s sense of belonging, identity and wellbeing, you can’t go further with achievement in academic learning like literacy or maths.”

Maria Laxa
Vice Principal, New Windsor School

Wānanga Whatukura



We all share a common hope for our tāne – that they stand tall in who they are and that have the tools they need to balance their hauora with the responsibilities of adulthood.

Over time, Western ideas of what a man should be, layered with the pressure of providing, have disconnected some tāne Māori from parts of themselves – from their hauora, and from the marae and kura that once held them close.

Healthy Families Waitākere has worked alongside whānau from Hoani Waititi Marae and community partners to reconnect tāne with the whenua they grew up on. After a wānanga with raukura (alumni) from Te Kura Kaupapa Māori o Hoani Waititi Marae, a prototype was developed to test a tuakana-teina approach, where tāne came together to learn from others who had faced similar challenges in adulthood. Expert speakers, kaumātua and Hoani Waititi kaimahi helped hold a space steeped in mātauranga Māori.

Some of those teina who participated, have since stepped into the tuakana roles, becoming the ones who hold the space for the next cohort. They pass on what they were taught, their own experiences and have designed a wānanga series for the next group, carrying the kaupapa forward, cohort by cohort, on the same whenua.

> “What we noticed early on was how quickly the mindset shifted. The training was tough, but once the tāne started turning up for each other, it stopped being about fitness alone. Sharing the journey, the clips, the progress, that collective accountability meant no one wanted to be left behind.”

Khlani Paenga-Hayward
Māori Outcomes Lead,
Tuia Waitākere

Healthy Families Waitākere has brokered and resourced the kaupapa — holding the scaffolding in place while the model proves itself, with the aim of handing it fully to a partner such as Hoani Waititi Marae over time.



Te Hā o te Hinepūtehue



Our tūpuna developed their own tools for emotional balance, drawing on breath, sound, story, and whakapapa. In the He Wero o ngā Wāhine teen parent unit at Henderson High School, much of that knowledge sits out of reach. Most wāhine in the unit had heard of Atua Tāne, but not the Atua Wāhine whose knowledge has often been less visible. Vaping is common and the device has become a way of managing stress and difficult moments.

Rather than a cessation initiative, Healthy Families Waitākere piloted wānanga for wāhine aged 16 to 23, introducing them to Hinepūtehue, the Atua Wāhine associated with sound, peace, and regulation. Each wāhine carved and designed her own taonga pūoro, embedding her own pūrākau into it – whakapapa, birth, joy, growth and the experiences that have shaped her journey.



When the taonga were complete, the wāhine sat together and shared the stories behind each them and the meaning in each design. They had created something themselves, shaped by their own experiences, to draw breath through when stress rises.

The team then returned to He Wero for two co-design sessions, making sure the voices of the rangatahi māmā were part of shaping how the kaupapa evolved. Their kōrero highlighted a desire for more support around wellbeing, feeling welcomed and safe, culture and taiao, fun and positivity, and healthy relationships and communication.

The next step is a final full-day wānanga alongside the rangatahi māmā, using the insights from the co-design to shape the experience and explore what could make the kaupapa sustainable beyond Healthy Families Waitākere.

> “This isn’t about telling māmā to stop vaping on the spot. It’s about putting back into their hands the tools our tūpuna used to settle their wairua, and trusting that when they’re ready, that connection will guide their choices.”

Kristen Te Moananui
Māori Systems Innovator,
Tuia Waitākere



Mātauranga Taiao Day

Kaiako (teachers) from across Tāmaki Makaurau stepped out of the classroom in March for a hands-on day of learning focused on mātauranga taiao and strengthening their understanding of te taiao.

Delivered in partnership by the Healthy Active Learning teams from Tuia Waitākere and Harbour Sport, the Mātauranga Taiao HALO Day responded to feedback from kaiako seeking greater knowledge and confidence to authentically incorporate mātauranga Māori into everyday teaching.

Mātauranga = Knowledge, wisdom

Taiao = Natural environment, nature

Through pūrākau, connections to atua, harvesting native rākau, te reo Māori and taonga tākaro (Māori games), kaiako gained practical skills and resources to take back to their kura and share with ākonga (students). The regional initiative was also delivered through a separate wānanga for teachers in Central and South Auckland, extending the opportunity to build capability across more schools.

The aim is to support mātauranga Māori-based health and physical education to become a natural part of daily practice, with Healthy Active Learning teams continuing to support kaiako to embed their learning within their school communities.

> “We envisioned this day to spark excitement in kaiako to take their tamariki into the taiao to experience nature, learn how to harvest and use rākau, and be active. We may not see the outcomes on the day, but we are planting seeds of potential, giving our kaiako knowledge that can be shared in a meaningful, respectful and correct way with our tamariki - as they are our future.”

Natalie Wilcock
Healthy Active Learning Advisor,
Tuia Waitākere



WEST AUCKLAND TOGETHER

A Collective Approach to a Thriving West Auckland

West Auckland Together (WAT) brings together community organisations, local government and sector leaders around a shared commitment to a thriving West Auckland. By connecting people, knowledge and resources, the partnership strengthens community leadership, supports Māori and Pacific aspirations, improves connections between communities and decision makers, and advocates for more equitable and sustainable investment across the region.

Tuia Waitākere serves as both a contributor and fund holder for West Auckland Together, working alongside partners including Auckland Council, Community Waitākere, McLaren Park Henderson South Community Trust (MPHS), Tāpāsa, VisionWest and range of other partners. Together, we support collective action, funding advocacy and systems change initiatives that respond to community need.

Supporting Māori and Pacific Collective Leadership

A cornerstone of West Auckland Together's mahi is supporting Māori and Pacific-led collective leadership. Tuia Waitākere is privileged to stand alongside Te Kāhui Puhoro Tū Atu – Tū Mai (formerly the West Auckland Māori Thought Leadership Collective) and the Le Moana West Collective, providing advocacy, resource and practical support while each collective leads its own vision and aspirations for West Auckland.

2025/26 was a landmark year for both collectives, with significant growth in leadership, influence and impact. Te Kāhui Puhoro Tū Atu – Tū Mai continued to strengthen its role in service to Mana Whenua, Te Kawerau ā Maki, and Mataawaka Māori, while Le Moana West Collective further established itself as a powerful voice and connector for Pasifika communities across West Auckland. The success of both collectives is a testament to the commitment, courage and leadership of those who guide them.

Their progress reinforces what WAT has always believed, in that lasting change happens when communities are empowered to lead their own futures. We are proud to support these relationships and celebrate the extraordinary leadership that continues to create a stronger, more connected and more equitable West Auckland.

In Memoriam | Karyn Hill



Kua hinga te tōtara o Te Waonui a Tāne

The continued growth and impact of West Auckland Together owes much to the vision, passion and unwavering commitment of our Collaboration Broker, Karyn Hill. A proud Westie, Karyn dedicated herself to helping West Auckland thrive, bringing people together with authenticity, care and an unwavering belief in the power of collaboration.

Karyn sadly passed away in late 2025, leaving behind her beloved husband John and 'apple of her eye' son, Sam. Her loss continues to be felt deeply across West Auckland and within Tuia Waitākere, where she was a deeply loved member of our whānau.

We thank the Hill whānau for sharing Karyn with us and the community she loved so dearly. We remember Karyn with aroha, gratitude and respect, a wāhine toa whose stoic resilience and enduring legacy with West Auckland Together will continue to shape our community for ever more.

Governance | Mana Whakahaere

Tuia Waitākere is governed by a Board of Trustees comprising up to nine members, including one non-voting Development Trustee role. Chaired by Michael Holmes, the Board brings together expertise across community development, sport and recreation, health, education, finance, governance, te ao Māori and Te Tiriti o Waitangi. Working alongside Chief Executive David George, the Board provides strategic oversight and stewardship to ensure the organisation remains aligned to its purpose, values and impact strategy.

The Board remains committed to honouring its responsibilities under Te Tiriti o Waitangi and embedding the principles of partnership, participation and protection throughout its governance practice. This commitment is tangibly applied through dedicated agenda time which provides ongoing learning that strengthens trustees' understanding of local histories, tikanga and mātauranga Māori.

As volunteers, trustees generously contribute their time, knowledge and networks to support the future direction of Tuia Waitākere. During the year, particular focus was given to our transition to Tuia Waitākere, organisational sustainability, financial oversight, strategic partnerships and ensuring the organisation remained well positioned to navigate an evolving funding environment while continuing to deliver positive outcomes for West Auckland communities.

Risk Management

The Board is committed to maintaining strong systems of financial and organisational oversight. Through the Finance and Risk Committee, trustees regularly review financial performance, monitor organisational risks, oversee audit activity and support long term sustainability planning. Health and safety remains a standing governance priority, with policies and practices regularly reviewed to ensure they remain fit for purpose and compliant with legislative requirements.

Governance Development

Strengthening governance capability remained a key focus for the Board throughout 2025/26. Trustees participated in sector development opportunities, including the Regional Sports Trust National Chairs Forum, while support from Ihi Aotearoa Sport New Zealand helped further strengthen governance practice, particularly in the area of risk management.

The Board also implemented a number of practical improvements, including the introduction of BoardPro, the modernisation of organisational policies through a shared digital platform, and the ongoing refinement of the organisation's risk framework.

Coupled with the ongoing development mentioned earlier around commitments to Te Tiriti o Waitangi, together these initiatives have enhanced governance effectiveness, strengthened oversight, and improved the Board's practice significantly.

Subcommittees and Working Groups

To support effective governance and focused decision making, the Board operates a number of subcommittees aligned to organisational priorities:

Subcommittees:

Finance and Risk Committee:
Graeme Read (Chair to December 2025)
Dipak Bhoopatkar (Chair from Jan 2026)
Ivan Harré
Rani Nalam (from May 2026)

Māori Effectiveness Committee:
Robin Taua-Gordon
Michael Holmes
Darna Appleyard (to April 2026)

High Performing Board Committee:
Ivan Harré (Chair)
Janet Tuitama
Darna Appleyard (to April 2026)

CEO Development Committee:
Nick Rowland (Chair)
Michael Holmes

Working Groups:

Rebrand Working Group:
Nick Rowland
Robin Taua-Gordon
David George (Chief Executive)



Attendance:

Name:	Attendances:	%:	Notes:
Michael Holmes (Chair)	11	100%	
Ivan Harré (Deputy Chair)	9	82%	
Nick Rowland	7	64%	
Robin Taua-Gordon	8	73%	
Janet Tuitama	8	73%	
Dipak Bhoopatkar	10	91%	
Rani Nalam	2	67%	Joined - April 2026
DJ Forbes	2	67%	Joined - April 2026
Darna Appleyard	7	70%	Stepped Down - April 2026
Graeme Read	5	83%	Stepped Down - Dec 2025
Chelsey Roos (Development Member)	6	86%	Stepped Down - Feb 2025

Sport Waitākere Trust Financial Statements 2026

Tuia Waitākere

For the year ended 30 June 2026

Prepared by Aktive Finance Services Limited

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UHY HAINES NORTON (AUCKLAND) LIMITED
For identification purposes only

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Entity Information

Tuia Waitākere
For the year ended 30 June 2026

Nature of business

Regional Sports Trust in support of the development of the sport, recreation and wellbeing within Waitākere.

Charities Commission Registration Number

CC23899

Board of Trustees

Michael Holmes(Chairperson)

Ivan Harre

Dipak Bhoopatkar

Robin Taua-Gordon

Janet Tuitama

Nicholas Rowland

Rani Nalam (from 18/03/2026)

Derek Jamie Forbes (from 18/03/2026)

Darna Appleyard (until 01/05/2026)

Graeme Read (until 31/12/2025)

Physical Address

545 Don Buck Road, Massey, Auckland 0614

Postal Address

PO Box 84035, Westgate, Auckland, New Zealand, 0657

Bankers

ANZ, ASB

Independent Auditor

UHY Haines Norton (Auckland) Limited

Chartered Accountants

PO BOX 21-143

Henderson

Auckland 0650

UHY HAINES NORTON (AUCKLAND) LIMITED
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Statement of Service Performance

Tuia Waitākere
For the year ended 30 June 2026

1. Key services provided

- Systems thinking to effect change at a macro level in health and wellbeing
- Building the capability and connectedness of our community and schools
- Backboning of community initiatives and partner collaborations
- Fund Management

2. Strategic Outcomes

	LIVE	LEARN	WORK	PLAY
Strategic Outcome	Our community environments enable healthy, active choices and people are motivated to prioritise these choices	Our learning environments actively promote and prioritise regular physical activity and healthy choices	Our workplaces actively support the health and wellbeing of their personnel	Our community participates in quality sport, recreation and play opportunities through organised and informal settings that promote healthy, active choices
Māori Strategic Outcome	Our Māori communities are regularly participating in sport, physical activity and play in their healthy local environments	Our learning environments prioritise regular physical activity and healthy choices that benefit Māori	Our workplaces support the health and wellbeing of Māori	Our Māori community can access and participate in quality sport, recreation and play opportunities in health-promoting sporting organisations such as clubs and facilities

3. Description of medium to long term objectives

• Communities and partners enabled to deliver effective initiatives
• Our priority communities are aware of and motivated to lead healthy and active lives
• Policy, plans and regulations support equitable access to healthy and active lives
• Our physical and built environments support healthy and active lives
• Matauranga Māori is more accessible for Māori communities

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4. Key Performance Indicators

a) Commitment to Māori communities
Increasing access to physical activity for Māori communities who face inequities

Impact	2026	2025
Tū Manawa Active Aotearoa funding (TMAA)		
Allocated to kaupapa Māori projects		
Projects run	17	14
Allocated to kaupapa Pasifika projects		
Projects run	12	11
Decision panel, incl:		
Māori	4	4
Pasifika	5	3
Asian	2	2
Pākehā	1	2

b) Advocacy to decision-makers
Ensure that decisions that affect the community are well informed by the communities they will impact upon

Submissions completed **2026**	Submissions completed **2025**
Number of submissions: 15 1. SW Outdoor Education Proposed Changes - 14 Sep 2025 2. HFW - Online Gambling Bill - 12 Aug 2025 3. SW - Local Government (System Improvements) Amendment Bill - 25 Aug 2025 4. HFW - Electoral Amendment Bill - 10 Sep 2025 5. SW - Online Gambling Bill - 12 Aug 2025 6. HFW - Local Govt (System Improvements) Amendment Bill - 25 Aug 2025 7. SW - Electoral Amendment Bill - 10 Sep 2025 8. SW - Lifejacket Bill - 3 Dec 2025 9. HFW - Local Government (Auckland Council) (Local Governance) Amendment Bill - 6 Nov 2025 10. SW - Local Government (Auckland Council) (Local Governance) Amendment Bill - 6 Nov 2025 11. HFW - Lifejacket Bill - 3 Dec 2025 12. Auckland Council Annual Plan - 14 Apr 2026 13. Healthy Families Waitākere Alcohol Bill - 4 May 2026 14. Life Jackets for Children and Young Persons Bill - 3 Dec 2025 15. Tuia Waitākere Licence Objection - 4 May 2026	Number of submissions: 19 1. SW RSB - 1 July 2024 2. SW English Curriculum Consultation - 15 July 2024 3. SW Henderson-Massey Parks Management Plan – 30 July 2024 4. SW Sale and Supply of Alcohol Amendment Bill – 15 August 2024 5. SW Plain Language Act Repeal Bill – 1 September 2024 6. SW RSE Submission - 15 September 2024 7. SW Enhancing Tsunami Resilience Submission - 30 September 2024 8. SW Proposed Deed of Acknowledgement Submission – 15 October 2024 9. SW Charity Tax Submission - 1 November 2024 10. HFW Charity Tax Submission - 15 November 2024 11. HFW Annual Plan Submission - 30 November 2024 12. HFW English Curriculum Consultation - 15 December 2024 13. HFW RSB - 1 January 2025 14. HFW Henderson-Massey Parks Management Plan - 15 January 2025 15. HFW Enhancing Tsunami Resilience Submission - 30 January 2025 16. HFW Proposed Deed of Acknowledgement Submission – 15 February 2025 17. HFW RSE Submission - 1 March 2025 18. HF Plain Language Act Repeal Bill – 15 March 2025 19. HFW Sale and Supply of Alcohol Amendment Bill – 30 March 2025

5. Enable Participation

Ensure those who deliver, support or advocate for physical activity and wellbeing initiatives have access to resources and tools that can help them get people active

Projects 2026	Projects 2025
Number of projects: 26 1. Active Pathways 2. West Auckland All Abilities Sports Day 3. Western Zone Athletics Day 4. Specialist Schools Collective 5. Badminton Give It A Go 6. Rongomaiwhiti Rīki 7. Rānui Recovery Streets 8. Iqra School Basketball Give It A Go 9. Tag For All 10. Mātauranga Taiao HALO Day 11. Teine Mana Wāhine 12. UFCSA West Basketball 13. Whau Local Board Sport and Recreation Facilities Plan 14. Kelston Neighbourhood Play System 15. Community of Practice Term One 16. Selo Play Street 17. Disability Sector Connect 18. Waitākere West Auckland Basketball Good Sports 19. Community of Practice Term Two 20. Whāia te Oranga 21. Te Hā o Hinepūtehue 22. Fa'atauanau 23. Kāhui Kai Māra 24. Wayfinding Leadership 25. Mana Motuhake o te Kai 26. Niue Language Revitalisation	Number of projects: 18 1. HAL Health and PE Refresh 2. Cultural Games HALO 3. 2x Tū Manawa Online Wānanga 4. 6x Waitākere Māori Touch Assn engagements 5. Niue Language Revitalisation 6. Bucket Gardens in Massey 7. Grassroots Athlete Wellbeing 8. Family Care Initiative 9. Oranga Waha (Oral Health) 10. St Andrews Church Collaboration 11. Tāne Ora 12. Te Hā o Hinepūtehue 13. Mana Motuhake o te Kai 14. Wayfinding Leadership 15. Whāia te Oranga 16. Transformed Church Health Programme 17. Recovery Streets 18. Tāfesilafa'i (Samoan ECE Teachers)

6. Stakeholders Feedback

• “Thanks so much for today! It was awesome connecting and chatting with other kura, and I really enjoyed seeing what you’ve done with the P.E. curriculum at another school,” - Teacher, Freyburg School
• “I’d never done hula before, but I gave it a go and now I want to keep practising. It was cool that everyone was cheering each other on.” - Participant, Whau Cluster Kōtiro Day
• “A student who struggles to focus in the classroom was so thrilled to show us how she could skateboard and socialise with other students from different schools." - Teacher, Henderson Intermediate School
• “The sisterhood is real. It’s about all of us being included, you can feel the sacrifice that our coaches give us,” - Participant, New Lynn Stags Valkyries programme
• “Having these artefacts preserves our unique stories and ways of being, standing the test of time. Now our people will always know who we are and have a starting point for their journey of reconnection.” - Facilitator, Village Pathway Initiative
• "Listening to the conversation around expectations really made me reflect on how I deliver those and what impact they are actually having,” - Coach, UFCSA West

Statement of Comprehensive Revenue and Expense

Tuia Waitākere
For the year ended 30 June 2026

	NOTES	2026	2025
Revenue			
Revenue from exchange transactions	1	230,487	414,884
Revenue from non-exchange transactions	2	3,805,177	3,835,843
Total Revenue		**4,035,664**	**4,250,727**
Expenses			
Costs related to providing goods or service		221,375	400,548
Depreciation and amortisation	5	137,445	161,663
Employee and volunteer related costs		2,300,815	2,453,231
Grants and donations made		900,961	882,264
Interest expense		10,256	15,288
Other expenses	3	584,621	442,461
Total Expenses		**4,155,473**	**4,355,455**
Surplus/(Deficit) for the Year		**(119,809)**	**(104,728)**
Total Comprehensive Revenue and Expenses		**(119,809)**	**(104,728)**

This Statement of Comprehensive Revenue and Expense should be read in conjunction with the following 'Statement of Accounting Policies', 'Notes to the Financial Statements ' and 'Independent Auditor Report'.

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Statement of Changes in Net Assets / Equity

Tuia Waitākere
For the year ended 30 June 2026

	NOTES	2026	2025
Net Assets / Equity			
Accumulated comprehensive revenue and expense			
Retained Earnings			
Opening Retained Earnings		980,188	1,084,916
Total opening retained earnings		**980,188**	**1,084,916**
Comprehensive revenue and expense			
Current Year Surplus/(Deficit)		(119,809)	(104,728)
Total comprehensive revenue and expense		**(119,809)**	**(104,728)**
Total Accumulated comprehensive revenue and expense		**860,379**	**980,188**
Reserve fund for continued operations	8	167,374	167,374
Total Net Assets / Equity		**1,027,753**	**1,147,562**

This Statement should be read in conjunction with the following 'Statement of Accounting Policies', 'Notes to the Financial Statements ' and 'Independent Auditor Report'.

UHY HAINES NORTON (AUCKLAND) LIMITED
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Statement of Financial Position

Tuia Waitākere
As at 30 June 2026

	NOTES	30 JUN 2026	30 JUN 2025
Assets			
Current Assets			
Cash and cash equivalents	4	1,348,327	1,742,972
Prepayments		21,176	-
Receivables		155,299	460,480
Short Term Investments	4	252,466	167,374
Total Current Assets		**1,777,267**	**2,370,825**
Non-Current Assets			
Property, Plant and Equipment	5	82,979	161,353
Total Non-Current Assets		**82,979**	**161,353**
Total Assets		**1,860,246**	**2,532,178**
Liabilities			
Current Liabilities			
Payables	4	51,671	143,768
Employee entitlements	4	57,607	76,462
Finance Leases - Current	6	-	138,688
Unspent Tu Manawa Funds	11	119,597	118,280
Income in advance	7	603,619	907,418
Total Current Liabilities		**832,493**	**1,384,616**
Total Liabilities		**832,493**	**1,384,616**
Net Assets		**1,027,753**	**1,147,562**
Equity			
Accumulated comprehensive revenue		860,379	980,188
Reserve fund for continued operations	8	167,374	167,374
Total Equity		**1,027,753**	**1,147,562**

This Statement should be read in conjunction with the following 'Statement of Accounting Policies', 'Notes to the Financial Statements' and 'Independent Auditor Report'.

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Approval of Financial Report

Tuia Waitākere
For the year ended 30 June 2026

Trustees' Report

The Trustees of Sport Waitākere Trust present the financial statements of the Trust for the financial year ended 30 June 2026 and the independent auditor's report thereon.

Statement of Responsibility

The Board of Trustees and management have responsibility for the preparation of the annual financial statements and judgements used in them, and hereby adopt the financial statements as presented. They also have responsibility for establishing and maintaining a system of internal control designed to provide reasonable assurance as to the integrity and reliability of financial reporting. In the opinion of the Board of trustees and management, the annual financial statements for the year ended 30 June 2026 fairly reflect the financial position, financial performance, service performance and cash flows of the Sport Waitākere Trust.

Michael Holmes

Chairperson

Date 23 Sep 2026

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Statement of Cash Flows

Tuia Waitākere
For the year ended 30 June 2026

	NOTES	2026	2025
Statement of Cash Flows			
Cash Flows from Operating Activities			
Receipts from grants		2,876,604	2,589,731
Receipts from other operating income		49,111	158,054
Interest received		17,207	36,009
Payments to suppliers		(640,226)	(707,451)
Payments to employees		(2,404,234)	(2,510,512)
Total Cash Flows from Operating Activities		**(101,537)**	**(434,170)**
Cash Flows from Investing Activities			
Receipts from sale of property, plant and equipment		-	-
Payments to acquire property, plant and equipment		(59,072)	5,759
Net payments to purchase investments		(85,092)	(167,374)
Total Cash Flows from Investing Activities		**(144,164)**	**(161,614)**
Cash Flows from Financing Activities			
Repayment of borrowings		(148,944)	(75,461)
Total Cash Flows from Financing Activities		**(148,944)**	**(75,461)**
Net Increase/ (Decrease) in Cash		(394,645)	(671,245)
Cash Balances			
Cash and cash equivalents at beginning of period		1,742,972	2,414,216
Cash and cash equivalents at end of period		1,348,327	1,742,972
Net change in cash for period		(394,645)	(671,245)

This statement should be read in conjunction with the following 'Statement of Accounting Policies', 'Notes to the Financial Statements' and 'Independent Auditor Report'.

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Statement of Accounting Policies

Tuia Waitākere
For the year ended 30 June 2026

1. Reporting entity

The reporting entity is Sport Waitakere Trust ("Sport Waitākere"). Sport Waitākere is a public benefit entity for the purposes of financial reporting in accordance with the Financial Reporting Act (2013). Sport Waitākere is domiciled in New Zealand and is a charitable organisation incorporated under the Charitable Trusts Act 1957 and registered under the Charities Act 2005. These financial statements and the accompanying notes summarise the financial results of activities carried out by Sport Waitakere. Sport Waitākere's principal activity is regional sport trust in support if the development of the sport, recreation and wellbeing within Waitākere.

The prior year comparative figures have been reclassified where appropriate to enhance understandability. The net effect of these reclassifications is nil.

Statement of Compliance

The entity financial statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand ("NZ GAAP"). They comply with Public Benefit Entity International Public Sector Accounting Standards ("PBE IPSAS") and other applicable financial reporting standards as authorised for use by the External Reporting Board for Not-For-Profit entities.

For the purposes of complying with NZ GAAP, the entity is a public benefit not-for-profit entity. Although the entity is eligible to apply XRB's Tier 3 (NFP) standard, as its annual operating expenses are less than $5 million and it does not have public accountability, the Board has voluntarily elected to apply Tier 2 Public Benefit Entity Standards – Reduced Disclosure Regime (Not-For-Profit). This decision reflects the Board's commitment to enhanced financial reporting transparency and accountability. Accordingly, the entity has taken advantage of all applicable disclosure concessions available under the Reduced Disclosure Regime ("RDR") in Tier 2 Not-For-Profit PBE Accounting Standards. The financial statements have been prepared under the assumption that the entity is a going concern, meaning it will continue to operate for the foreseeable future.

Changes in Accounting Policies

The financial statements for the year ended 30 June 2026 are prepared in accordance with PBE IPSAS. There have been no changes in accounting policies during the financial year. Accounting policies have been applied on a consistent basis with those used in previous years.

Basis of measurement

These financial statements have been prepared on the basis of historical cost.

Functional and presentational currency
The financial statements are presented in New Zealand dollars ($) which is the Sport Waitākere Trust's functional and presentation currency. All financial information presented in New Zealand dollars have been rounded to the nearest dollar. As a result, there may be minor discrepancies between the totals and the sum of individual line items.

2. Revenue

Revenue is recognised to the extent that it is probable that the economic benefit will flow to Sport Waitākere and revenue can be reliably measured. Revenue is measured at the fair value of the consideration received. The following specific recognition criteria must be met before revenue is recognised.

Revenue from non-exchange transactions

Donations
Donations are recognised as revenue upon receipt and include donations from the general public, donations received for

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specific programme or services or donations in-kind. Donations in-kind include donations received for services, furniture and volunteer time and is recognised in revenue and expense when the service or good is received. Donations in-kind are measured at their fair value as at the date of acquisition, ascertained by reference to the expected cost that would be otherwise incurred by Sport Waitākere.

Grant revenue
Grant revenue includes grants given by charitable organisations, philanthropic organisations and businesses. Grant revenue is recognised when the conditions attached to the grant has been complied with. Where there are unfulfilled conditions attaching to the grant, the amount relating to the unfulfilled condition is recognised as a liability and released to revenue as the conditions are fulfilled.

Revenue from exchange transactions

Interest income
Interest revenue is recognised as it accrues, using the effective interest method.

Programme income

Programme income is recognised when programmes are delivered.

3. Financial instruments

Financial assets and financial liabilities are recognised when Sport Waitākere becomes a party to the contractual provisions of the financial instrument.
Sport Waitākere derecognises a financial asset or, where applicable, a part of a financial asset or part of a group of similar financial assets when the rights to receive cash flows from the asset have expired or are waived, or Sport Waitākere has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party; and either:
• Sport Waitākere has transferred substantially all the risks and rewards of the asset; or
• Sport Waitākere has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Financial assets
In accordance with PBE IPSAS 41 Financial Instruments, financial assets are classified on initial recognition and subsequently measured at amortised cost, fair value through other comprehensive revenue and expense, or fair value through surplus or deficit.
The classification of financial assets is determined based on Sport Waitākere's management model for managing the financial assets and the contractual cash flow characteristics of those assets.
Sport Waitākere's financial assets comprise cash and cash equivalents, receivables and short-term investments/term deposits. These assets are held to collect contractual cash flows and, where applicable, those cash flows represent solely payments of principal and interest. Accordingly, these financial assets are subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses.

Impairment of financial assets
Sport Waitākere recognises an allowance for expected credit losses on financial assets measured at amortised cost.
For receivables, the loss allowance is measured at an amount equal to lifetime expected credit losses. Expected credit losses reflect reasonable and supportable information available at the reporting date, including historical experience, current conditions and forecasts of future economic conditions.
Impairment losses and reversals of impairment losses are recognised in surplus or deficit.

Financial liabilities
Sport Waitākere's financial liabilities comprise trade and other payables.
Financial liabilities are initially measured at fair value plus directly attributable transaction costs and are subsequently measured at amortised cost using the effective interest method.
A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires.
Employee entitlements are accounted for separately in accordance with Sport Waitākere's employee benefits accounting policy.

4. Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset. Where an asset is acquired through a

non-exchange transaction, its cost is measured at its fair value as at the date of acquisition.

Depreciation is charged on a straight line basis over the useful life of the asset. Depreciation is charged at rates calculated to allocate the cost or valuation of the asset less any estimated residual value over its remaining useful life:

- Motor vehicles: 33%
- Sport Equipment: 67%
- Furniture & Fittings:10.5%-20%
- Office equipment: 17%-67%
- Computer Hardware & Software: 30%-100%

Depreciation methods, useful lives and residual values are reviewed at each reporting date and are adjusted if there is a change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset.

5. Lease

Payments on operating lease agreements, where the lessor retains substantially the risk and rewards of ownership of an asset, are recognised as an expense on a straight-line basis over the lease term.

Payments on finance lease agreements, where the lessee retains substantially the risk and rewards of ownership of an asset, are capitalised. The asset and the corresponding liability are recorded at inception at the fair value of the leased asset.

Interest charges under finance leases are apportioned over the terms of the respective leases.

Capitalised leased assets are depreciated over their expected useful lives in accordance with rates established for similar assets.

6. Employee benefits

Wages, salaries, annual leave and sick leave

Liabilities for wages and salaries, annual leave and accumulating sick leave are recognised in surplus or deficit during the period in which the employee provided the related services. Liabilities for the associated benefits are measured at the amounts expected to be paid when the liabilities are settled.

7. Equity

Equity is the community's interest in Sport Waitākere, measured as the difference between total assets and total liabilities. Equity is made up of the following components:

Accumulated comprehensive revenue and expense

Accumulated comprehensive revenue and expense is Sport Waitākere's accumulated surplus or deficit since its formation, adjusted for transfers to/from specific reserves.

Reserve fund for continued operations

The continued successful operation of Sport Waitākere is dependent upon ongoing funding from a variety of sources. As responsible managers of the funds entrusted to it, Sport Waitākere seeks to maintain a minimum level of funds to enable Sport Waitākere to continue its operations should there be a short term interruption to usual funding levels. This reserve has been established for this purpose.

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8. Significant judgements and estimates

In preparing the financial statements, the Board of Trustees are required to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. The uncertainty from these assumptions and estimates could result in outcomes that may result in a material adjustment to the carrying amount of the asset or liability.

Judgement

The most significant judgement in the preparation of these financial statements relates to the valuation of financial assets and liabilities through statement of comprehensive revenue and expenses which is detailed in Note 3.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, as described below. Sport Waitakere based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of Sport Waitakere. Such changes are reflected in the assumptions when they occur.

Useful Lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to determine potential future use and value from disposal:

- The condition of the asset

- The nature of the asset, its susceptibility and adaptability to changes in technology and processes.

- The nature of the processes in which the asset is deployed.

- Availability of funding to replace the asset.

- Changes in the market in relation to the asset.

The estimated useful lives of the asset held by Sport Waitakere are listed in Note 4

9. Income Tax

Sport Waitakere is a registered charity (CC23899) under the Charities Act 2005 and due to its charitable status, Sport Waitakere is exempt from income tax.

10. GST

Sport Waitakere is registered for GST and therefore all revenues, expenses and assets are recognised net of GST except for receivables and payables, which are stated with GST included. The net amount of GST recoverable from, or payable to, the Inland Revenue Department is included as part of receivables or payables in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the Inland Revenue Department is classified as part of operating cash flows.

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Notes to the Financial Statements

Tuia Waitākere
For the year ended 30 June 2026

	2026	2025
1. Revenue from exchange transactions		
Gain / Loss on Sale of Fixed Assets	-	(1,954)
Interest Received	19,739	36,009
Other income		
Overhead Recoveries (Internal)	(5,209)	-
Rent Received	8,400	14,456
Total Other income	**3,191**	**14,456**
Programme income	207,557	366,374
Total Revenue from exchange transactions	**230,487**	**414,884**

	2026	2025
2. Revenue from non-exchange transactions		
Auckland Council Funding	69,883	41,900
Aktive Funding	920,324	862,584
Foundation North Funding	179,570	206,798
TTCF Funding	43,000	40,000
MoH Funding	1,533,885	1,428,142
MoE Funding	8,319	122,429
NZ Community Trust Funding	70,000	84,000
Other Grants	78,826	168,181
RST Contributions	410	-
Tu Manawa Fund Received	900,961	881,810
Total Revenue from non-exchange transactions	**3,805,177**	**3,835,843**

	2026	2025
3. Other Expenses		
Audit Fees	19,580	21,261
Other Expenses	565,041	421,200
Total Other Expenses	**584,621**	**442,461**

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4. Assets and liabilities

	2026	2025
Bank and cash		
ASB		
ASB 00 Society Account	1,161,786	1,583,322
ASB 01 Salary Account (Smartly)	164,038	89,676
Total ASB	**1,325,824**	**1,672,997**
ASB Credit Cards	(2,825)	(4,894)
ANZ		
ANZ Cheque Account	12,677	68,799
ANZ Business Premium Call Account	15,006	15,393
Total ANZ	**27,683**	**84,192**
ANZ Credit Cards	(2,355)	(9,424)
KohaCards	-	100
Total Bank and cash	**1,348,327**	**1,742,972**
Short Term Investments	252,466	167,374
Receivables		
Accounts Receivable	152,767	460,480
Sundry Debtors	2,532	-
Total Receivables	**155,299**	**460,480**
Payables		
Accounts Payable	72,391	132,682
Accruals	21,216	17,800
GST	(41,936)	(6,713)
Rounding	-	-
Total Payables	**51,671**	**143,768**
Employee Entitlements		
Holiday Pay Provision	57,607	76,462
Total Employee Entitlements	**57,607**	**76,462**

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5. Property, Plant and Equipment

	2026	2025
Motor Vehicles		
Vehicles owned	340,543	340,543
Accumulated depreciation - vehicles owned	(340,543)	(255,407)
Total Motor Vehicles	**-**	**85,136**
Office Fit-outs and Equipment		
Office equipment owned	191,590	144,658
Accumulated depreciation - office equipment	(141,814)	(113,896)
Total Office Fit-outs and Equipment	**49,776**	**30,762**
Computer Equipment		
Computer equipment owned	124,871	112,732
Accumulated depreciation - computer equipment	(91,668)	(67,277)
Total Computer Equipment	**33,203**	**45,455**
Total Property, Plant and Equipment	**82,979**	**161,353**

Reconciliation of the carrying amount at the beginning and end of period

	Office Fit-outs & Equipment	*Computer Equipment*	*Motor Vehicles*	***Totals***
Balance 1 July 2025	**$ 30,762**	**$ 45,455**	**$ 85,136**	**$161,353**
Additions	$46,932	$12,139	-	$59,072
Disposals	-		-	-
Depreciation	($27,918)	($24,391)	($85,136)	($137,445)
Net Book Value at 30 June 2026	**$49,776**	**$33,203**	**-**	**$82,979**
	Office Fit-outs & Equipment	*Computer Equipment*	*Motor Vehicles*	***Totals***
Balance 1 July 2024	**$ 78,556**	**$ 61,028**	**$ 187,008**	**$ 326,592**
Additions	$ 2,412	$ 10,748	-	$ 13,160
Disposals	-	-	($16,736)	($16,736)
Depreciation	($50,206)	($26,321)	($85,136)	($161,663)
Net Book Value at 30 June 2025	**$ 30,762**	**$ 45,455**	**$ 85,136**	**$161,353**

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6. Finance Leases

Finance leases are secured over 9 (nine) vehicles. The effective interest rate is 8.95%.

	2026	2025
Motor Vehicle Loan		
Current interest bearing loans and borrowings	-	138,688

	2026	2025
7. Income received in advance		
Income received in advance - Current		
Aktive	(220,037)	(225,037)
Foundation North	(80,088)	(67,447)
MoH	(61,803)	(338,197)
NZ Community Trust	(14,000)	-
Others	(227,692)	(276,737)
Total Income received in advance - Current	**(603,619)**	**(907,418)**

	2026	2025
8. Breakdown of Reserves		
Reserve Fund for Continued Operations	167,374	167,374

The continued successful operation of Sport Waitākere Trust is dependent upon ongoing funding from a variety of sources. As responsible managers of the funds entrusted to it, Sport Waitākere Trust seeks to maintain a minimum level of funds to enable it to continue its operation should there be a short term interruption to usual funding levels.

	2026	2025
9. Related Parties (GST Incl.)		
Community Waitakere Charitable Trust - invoices	-	11,500
Community Waitakere Charitable Trust - bills	-	67,990
Southern Cross Wellness (previously Raise Ltd) - bills	3,450	1,576
Seed 2 Harvest - bills	38,525	11,500
Tokihi Consultants - bills	-	-
Te Kawerau Iwi Tiaki Trust - bills	-	3,738
Waitakere Outrigger Canoe Club - bills	49,992	27,261
Tapasā Limited - invoices	-	2,599
Tapasā Limited - bills	-	16,618

10. Key management personnel

The key management personnel, as defined by PBE IPSAS 20 Related Party Disclosures, are the members of the governing body which is comprised of 8 Board of Trustees, 1 Chief Executive and 3 senior leadership team members having the authority and responsibility for planning, directing and controlling the activity of Sport Waitākere, which constitutes the governing body of Sport Waitākere. No remuneration is paid to members of the Board of Trustees. Total time spent by the Board of Trustees during the year was approximately 0.6 FTE. The aggregate remuneration of key management personnel and the number of individuals is as follows:

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	2026	2025
Key management remuneration		
Total remuneration	547,187	593,916
Number of persons (FTE)	4	4

11. Tu Manawa

Tu Manawa Active Aotearoa as established in 2020 as part of Sport NZ's response to the decline in participation during the periods of Covid lockdown to provide quality opportunities for tamariki and rangatahi that are accessible and create a life-long love of being active. This fund is distributed by Regional Sports Trusts with Sport Waitākere Trust contracting Primary Schools, Secondary Schools and Sports Organisations to deliver programmes to children and young people in higher deprivation communities, girls and young women, and disabled children and young people. Auckland Sport (Aktive) is the conduit of the Tu Manawa funding.

Funding is received by Sport Waitākere Trust in an 'agent 'capacity as Sport Waitākere Trust cannot control the use of, or otherwise directly benefit from the funding in the pursuit of its objectives.

	2026	2025
Tu Manawa funds held		
Tu Manawa Funds	119,597	118,280
Total Tu Manawa funds held	**119,597**	**118,280**

12. Contingent Liabilities and Guarantees

There are no contingent liabilities or guarantees as at 30 June 2026. (2025: Nil).

13. Subsequent Events

No material subsequent events reported.

14. Going Concern

The Sport Waitākere Trust will continue to operate in the foreseeable future.

15. Categories of financial assets and liabilities

The carrying amounts of financial instruments presented in the statement of financial position relate to the following categories of assets and liabilities:

	2026	2025
Categories of financial assets and liabilities		
Financial assets at amortised cost		
Cash and cash equivalents	1,348,327	1,742,972
Receivables from exchange transactions	155,299	460,480
Short-term investments/term deposits	252,466	167,374
Total Financial assets at amortised cost	**1,756,092**	**2,370,826**
Financial liabilities at amortised cost		
Trade and other creditors	51,671	143,768
Total Financial liabilities at amortised cost	**51,671**	**143,768**

UHY HAINES NORTON (AUCKLAND) LIMITED
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INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF TRUSTEES OF SPORT WAITAKERE TRUST (TRADING AS TUIA WAITAKERE)

Opinion

We have audited the financial report of Sport Waitakere Trust (trading as Tuia Waitakere) (the "trust"), which comprise the financial statements on pages 9 to 22, the service performance information on pages 4 to 8, and entity information on page 3. The complete set of financial statements comprise the statement of financial position as at 30 June 2026, and the statement of comprehensive revenue and expense, statement of changes in net assets/equity, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial report presents fairly, in all material respects:

- the entity information as at 30 June 2026;
- the financial position of the entity as at 30 June 2026, and its financial performance, and its cash flows for the year then ended; and
- the service performance for the year ended 30 June 2026 in that the service performance information is appropriate and meaningful and prepared in accordance with the entity's measurement bases or evaluation methods

in accordance with Public Benefit Entity Standards Reduced Disclosure Regime (PBE Standards RDR) issued by the New Zealand Accounting Standards Board.

Basis for Opinion

We conducted our audit of the financial statements in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)) and the audit of the service performance information and entity information in accordance with the ISAs (NZ) and New Zealand Auditing Standard (NZ AS) 1 (Revised) *The Audit of Service Performance Information*. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the entity in accordance with Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand)* issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, the entity.

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MEMBER OF THE FORUM OF FIRMS

Other Information

The Board of Trustees are responsible on behalf of entity for the other information. The other information comprises the approval of financial report but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover any other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Board of Trustees for the Financial Report

The Board of Trustees are responsible on behalf of the entity for:

- The preparation, and fair presentation of the financial report in accordance with the applicable financial reporting framework;
- The selection of elements/aspects of service performance, performance measures and/or descriptions and measurement bases or evaluation methods that present service performance information that is appropriate and meaningful in accordance with the applicable financial reporting framework;
- The preparation and fair presentation of service performance information in accordance with the entity's measurement bases or evaluation methods, in accordance with the applicable financial reporting framework;
- The overall presentation, structure and content of the service performance information in accordance with the applicable financial reporting framework; and
- Such internal control as the Board of Trustees determine is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Board of Trustees are responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Trustees either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) and NZ AS 1 (Revised) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate or collectively, they could reasonably be expected to influence the decisions of users taken on the basis of this financial report.

A further description of the auditor's responsibilities for the audit of the financial report is located at the XRB's website at https://www.xrb.govt.nz/standards/assurance-standards/auditors-responsibilities/audit-report-18-1/. This description forms part of our auditor's report.

Restriction on Responsibility

This report is made solely to the Board of Trustees, in accordance with section 42F of the Charities Act 2005. Our audit work has been undertaken so that we might state to the Board of Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the entity and its Board of Trustees, as a body, for our audit work, for this report, or for the opinion we have formed.

UHY Haines Norton (Auckland) Limited

UHY Haines Norton (Auckland) Limited
Chartered Accountants
Auckland, New Zealand

23 September 2026

Date